

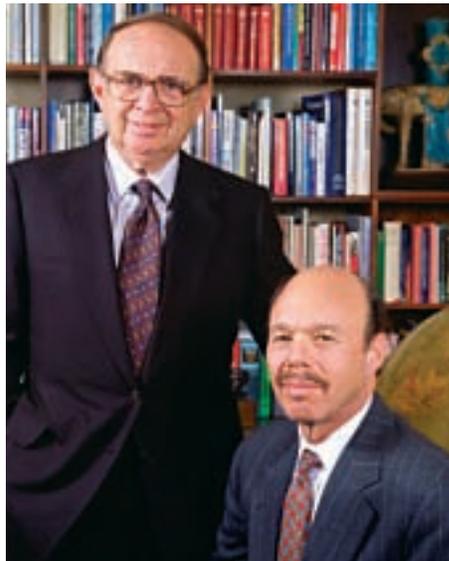
FROM THE CHAIRMAN AND PRESIDENT

CHAIRMAN'S MESSAGE

This Annual Report describes the many ways IIE is working to build a better world through international education. The Institute's activities cover a wide range — from academic and cultural exchanges to mid-career training to technical assistance — but the common theme running throughout our work is that of “partnership.” IIE works in close cooperation with foundations, corporations, colleges and universities, government agencies, international organizations, and individual donors to meet shared educational and training goals. Partnership-building — and in particular mobilizing people, ideas, and resources from the public and private sectors — has been a key to IIE's success.

Within the organization, partnership has also served IIE well. For most of the 1980s and through 1997, IIE was led by Dick Krasno, President and CEO, and Dick Dye, Executive Vice President, both of whom are moving on to other pursuits. With energy and vision, they guided IIE through a tremendous period of growth and creativity. Since the early 1980s, IIE has expanded its work into fifty new countries, doubled the number of offices it maintains abroad, increased its staff by forty percent, and developed expertise in new areas such as technical assistance and training, democracy-building, energy and the environment, human rights, journalism, and women's leadership development. IIE has also recently entered into a new affiliation with CIES to administer the Fulbright Scholar Program. And perhaps most important: the number of individuals IIE assists has more than doubled, growing from 8,000 in 1983 to nearly 18,000 today. These are the men and women who will help shape the next century.

Dick Krasno and Dick Dye leave a flourishing organization ready to help meet the complex global challenges facing the world community. The Board thanks these two dedicated men for their many contributions to IIE — and warmly welcomes David Arnold, the Institute's new Executive Vice President, who is also serving as Acting President during this interim period.




HENRY KAUFMAN
Chairman, IIE Board of Trustees


RICHARD M. KRASNO
President and Chief Executive Officer

PRESIDENT'S FAREWELL

It hardly seems possible that seventeen years have passed since I first joined IIE. During that time the world has changed in ways almost unimaginable two decades ago. To have been a part of an organization that has been so important in providing the human resources that have stimulated those changes has been a source of gratification and pride to me.

I have been blessed with a board of trustees that has been supportive of me and absolutely devoted to the cause of international educational exchange. They have been generous in every way, and I salute them for all they have done to make my years at IIE so exciting and productive. I have been further blessed with colleagues whose selfless dedication to educational exchange has made IIE such a wonderful place to work. Their spirit of camaraderie and enthusiasm has been a constant source of inspiration to me, and I thank them for their hard work and friendship.

In the final analysis it is the success of the participants in our programs that has made our work worthwhile. The diligence, enthusiasm and courage of the women and men who have participated in the many IIE programs over the past seventeen years will never be forgotten. I will carry with me the gift of their many successes forever — and for that I will always be grateful.