

Institute of International Education

2005 Annual Report



Opening Minds to the World®

Over 85 Years of Opening Minds to the World®

55 Nobel Laureates and Counting

A total of 33 alumni of the Fulbright Program (which the Institute has been privileged to administer for the U.S. Department of State since the program's inception in 1946), 15 other grantees and 7 of the Institute's Trustees or advisors have won Nobel Prizes. Of these, 30 have won in the sciences, 15 in economics, 2 in literature and 8 for peace – a glowing achievement in which we take exceptional pride.

There can be no more powerful testimony to the unique value of international education and exchange programs than the accomplishments of these Nobel Laureates, hailing from so many different nations, whose early promise was recognized, and supported, by IIE and Fulbright. These greatly gifted men and women – and the next generation of international exchange students the Institute is currently identifying – are truly the hope of the world, working to serve humankind by conquering disease, advancing world peace, reducing global poverty, preserving the environment and creating a more just and prosperous global society.



Chairman's and President's Message

IIE HELPS TO SOLVE GLOBAL PROBLEMS, SUCH AS poverty, disease, and terrorism, by building the mutual understanding and international competence necessary to find solutions. Last year, over 20,000 men and women from 175 countries received scholarships and professional training through the programs highlighted in this report, assisted by IIE staff in our 18 offices around the world. For 87 years, longer than any other nonprofit agency in the world, IIE has promoted educational exchange on a global basis.

We have the honor to administer the Fulbright Program on behalf of the U.S. Department of State and have done so since its inception. We also design and implement international exchange and scholarship programs on behalf of many far-sighted donors and sponsors, including governments, foundations, and corporations around the world. And agencies and organizations focused on foreign aid know that they can depend on the Institute to deliver excellent training and leadership development programs.

IIE-administered programs reach Americans in all 50 states and serve all the member nations of the United Nations. The resources that support these activities place the Institute on the *Forbes* list of the 100 largest charities in the United States, and on the *Crain's* list of the 20 largest nonprofits in New York. And we are pleased to report that the Institute received an excellent fundraising efficiency rating in *Forbes*.

Since our founding in 1919, the Institute is the only non-profit organization that has consistently focused on the rescue of threatened scholars, finding safe havens for them to continue their academic work in freedom. Some 55 Institute grantees, Trustees, and Fulbright alumni have been awarded Nobel Prizes. And today, more people get their information on international educational opportunities through the Institute's advising networks, websites, and publications than from any other source.

As many of our friends tell us, the Institute is also one of the world's best kept secrets. We do not seek publicity for the Institute itself, but rather for the global needs that we meet, the solutions that our programs and sponsors provide, and the impact that individuals served by IIE have on the world. We view our greatest successes to be the leaders we help develop, the scholars whose lives we save, the campuses we internationalize, and the assistance we provide to sponsors and partner organizations in building the capacity to manage scholarships and exchange resources wisely.

We are deeply grateful to all the sponsors, donors, and partners who make our work—and the successes noted in the pages that follow—possible. Their generosity and vision are assuring that the ranks of future leaders will be drawn from people whose minds are open to the world, and that these leaders will help meet global needs, find international solutions, and have a positive impact on our world.

Thomas S. Johnson
Chairman

Allan E. Goodman
President and CEO



Members of IIE's active and committed 41-member Board of Trustees include (left to right): Vice Chairperson Henry G. Jarecki, Maryam Ansary, Victor J. Goldberg, Diane J. Paton, Executive Committee Chairman Thomas A. Russo, Julian Johnson, and Vice Chairperson Ruth Hinerfeld.

Highlights of the Year

Bridging Language Barriers through Fulbright

As part of the National Security Language Initiative, Fulbright's U.S. Student Language Enhancement Program for focused study of Arabic, Turkish, and the Indic languages, announced in 2005, will provide selected U.S. Fulbright students with in-country language training for up to six months before beginning their Fulbright projects.

Finding Conservation and Sustainability Solutions

In November 2005, the Institute was selected by Alcoa Foundation to serve as administrative partner to the Foundation in implementing its signature global initiative, the Alcoa Foundation's Conservation and Sustainability Fellowship Program. This \$8.6 million initiative brings together outstanding academic researchers and practitioners to find solutions to pressing global conservation and sustainability issues, in collaboration with leading universities and non-governmental organizations around the world.

Promoting Access to Higher Education

IIE was invited by the Higher Education Institute in Doha, Qatar, to assist in the building of a Scholarship Office to promote higher education access for the citizens of Qatar. The Scholarship Office Project began in April 2005, with a goal of training the Qatari national staff to assume full office operations.

Educating Internationally-Minded Scientists

The Whitaker Foundation made a \$20 million award to IIE to enable American biomedical engineers to study and conduct research with colleagues around the world. Launched in September, the Whitaker Program aims to develop professionals who are superb biomedical engineers and scientists, able to lead and serve with an international outlook.

Convening Scholars to Empower Women Globally

An international team of 31 leading feminist scholars took part in the 2005 Fulbright New Century Scholars Program. At the final plenary in April, they were joined by women's activists from 22 countries to engage in a dynamic agenda of issues ranging from HIV/AIDS in Africa to feminism in the Middle East and Eastern Europe. The program is supported by the U.S. Department of State, and the plenary was co-hosted by the National Council for Research on Women (NCRW) and UNIFEM.

Advancing Social Justice

At two Leadership for Social Justice Institutes convened in the Netherlands and in the United States, the Ford Foundation International Fellowships Program provided individuals from marginalized groups in developing countries with the tools they need to become more effective advocates for social justice in their communities. Participants were selected from the more than 1500 IFP Fellows who have enrolled at 426 universities in 43 countries since the program was launched in 2000.



Advancing Peace in the Middle East

U.S. Ambassador Daniel Kurtzer presented the inaugural Victor J. Goldberg IIE Prize for Peace in the Middle East to Professors Dan Bar-On and Sami Adwan. Their pioneering shared history project engages Israeli and Palestinian teachers and teenagers in writing the history of "the other" alongside their own. IIE created the Goldberg IIE Prize in 2005 with a generous endowment gift from longtime Trustee Victor J. Goldberg, to recognize outstanding work being conducted jointly by one Arab and one Israeli to advance the cause of peace.



Developing Global Leaders

The Goldman Sachs Global Leaders Program celebrated its fifth anniversary. The program, administered by IIE on behalf of The Goldman Sachs Foundation, now counts 500 extremely talented university students and young professionals from 40 countries as alumni. In September, IIE presented Goldman Sachs with its Opening Minds Corporate Leadership Award, in recognition of the firm's outstanding commitment to corporate social responsibility around the world. Chairman and CEO Henry M. Paulson Jr. accepted the award on behalf of the firm.

Extending Fulbright's Impact

IIE Chairman Thomas S. Johnson made a gift of \$1 million to the Fulbright Legacy Fund—an endowment created by the Institute's Trustees to extend the impact of the Fulbright Program. The Fund provides grants for returning Fulbrighters to implement projects that benefit their home societies and foster a sustained relationship between their home and host institutions.

IIE responds to current and future global needs, targeting crucial issues and world regions, such as the Middle East, where it is more important than ever to develop relationships rooted in knowledge, cooperation, and mutual understanding.

Training Women in Technology

In fall 2005, IIE's West Coast Center launched Women in Technology Yemen (WIT Yemen), a public-private partnership with Microsoft, Cisco Systems, and Yemeni government and non-governmental organizations. Sponsored by the Middle East Partnership Initiative (MEPI) of the U.S. Department of State, WIT Yemen helps local women attain marketable, high-tech skills. In 2006, the program will be expanded to Egypt, Iraq, Kuwait, Oman, Saudi Arabia and the UAE.



Rescuing Threatened Scholars

Internationally-renowned economist/philanthropist Dr. Henry Kaufman, IIE's Chairman Emeritus, made an unprecedented gift of \$10 million to endow IIE's Scholar Rescue Fund. This generous gift is the single largest donation to IIE from an individual. It was announced at IIE's Gala dinner by New York City Mayor Michael Bloomberg, who presented Dr. Kaufman with IIE's highest honor, the Duggan Award.

Serving the Foreign Service

In 2005, IIE staff in the U.S. and abroad began regularly addressing the Foreign Service Institute's consular training classes on the importance of international education to the United States. The goal is to help prepare the U.S. consular officers to understand the benefits that international students and scholars bring to U.S. campuses.

Building Leadership Excellence in the MENA Region

IIE opened a new Center for Leadership Excellence in Cairo to provide current and future leaders in Egypt and throughout the Middle East North Africa region with opportunities for dialogue and networking. The Center partners with individuals and institutions to build leadership capacity in the public and private sectors. Also in 2005, IIE successfully concluded the management of DT2, an eight-year, \$145 million training program sponsored by the United States Agency for International Development (USAID) in Egypt.



Mobilizing for Relief and Recovery

To provide relief in a year of almost unfathomable disasters, IIE mobilized emergency funds to assist students, scholars, and campuses impacted by the tsunami in Asia and Hurricane Katrina in the Gulf region of the United States.

In early 2005, IIE partnered with The Freeman Foundation and the Lumina Foundation for Education to provide quick support for South and Southeast Asian students whose study in the U.S. was jeopardized by the tsunami's impact on their families and homes. Meanwhile, IIE/Southeast Asia in Thailand and the Indonesian International Education Foundation, IIE's partner in Indonesia, worked with local organizations to rebuild and equip schools in Southern Thailand and Aceh, Indonesia. The Freeman Foundation, the Stavros S. Niarchos Foundation, and the Ford Foundation all funded this crucial effort with generous donations to IIE, totaling over \$3.3 million.

When Hurricane Katrina struck, the Institute immediately helped 90 IIE program participants, including Fulbright and Humphrey Fellows, relocate to campuses across the country. With support from The Freeman Foundation, the Lumina Foundation for Education, and the RR Donnelley Foundation, as well as individual donors, IIE created an emergency assistance program to help other international students replace lost educational materials and cover the expense of relocating to a new campus.



Creating Mutual Understanding

NEED

To promote dialogue and understanding between the U.S. and the world.

SOLUTIONS

Sending promising American leaders abroad and bringing the most talented international citizens to the U.S., the Fulbright Program makes U.S. diplomacy a person-to-person effort, one student, one scholar at a time.

The Fulbright Program, sponsored by the U.S. Department of State's Bureau of Educational and Cultural Affairs (ECA), is a uniquely effective form of public diplomacy that enables participants from every cultural, ethnic, and economic background to create ties of understanding and respect between the United States and other countries.

Flexible and Dynamic

The Fulbright programs for U.S. and foreign students and scholars, together with the Humphrey Fellowships, form a family of specialized bi-national exchanges that comprise the U.S. Department of State's Fulbright Program. Over the last 60 years, the Fulbright Program has become our nation's flagship program of educational exchange, currently making grants to nearly 6,000 students and scholars from across the U.S. and more than 150 countries each year.

Over 1,200 U.S. students, a diverse array of rising leaders in all fields from nearly 300 universities, received Fulbright grants to study, teach or conduct research overseas, while Fulbright grants supported 2,600 foreign students on U.S. campuses.

Approximately 1,300 U.S. scholars and 780 foreign scholars received Fulbright grants to lecture, conduct research, or do a combination of both. These exceptional scholars took part in the many opportunities offered by the Fulbright Scholar Program, including the traditional U.S. and Visiting Scholar

Programs, the New Century Scholars Program, the Scholars-in-Residence Program, and the shorter-term Senior Specialists and Visiting Specialists Programs.

Working in partnership with ECA, Fulbright Commissions, and U.S. Embassies around the world, IIE's Council for the International Exchange of Scholars (CIES) and IIE's Student Exchanges department have implemented new program components to adapt the program quickly to meet the priorities of a dynamic and rapidly changing world. In 2005, IIE and CIES assisted ECA in launching targeted new initiatives in critical countries such as Pakistan, Turkey, Indonesia and Brazil, expanding efforts in Iraq and Afghanistan, and maintaining strong ongoing programs in Africa, Asia, Europe, and the Western Hemisphere.

Communicating Across Borders

Two Fulbright student programs focus on bridging language barriers around the globe by introducing native speakers into the classrooms. The Fulbright Foreign Language Teaching Assistant (FLTA) Program was at the forefront of language instruction this year. More than 200 FLTAs were awarded grants to teach their 19 native languages at 136 colleges and universities in 43 states. Meanwhile, the Fulbright English Teaching Assistants Program, which sends American college graduates on teaching assignments abroad, expanded to enable nearly 300 American students to teach in 18 countries.

Strengthening U.S.-Muslim World Ties

To expand American understanding of Islamic societies and cultures, the Fulbright Visiting Specialists Program: Direct Access to the Muslim World brings specialists from countries with significant Muslim populations to U.S. colleges and universities. These specialists engage their host institutions and local communities through presentations and classes, providing a direct and personal introduction to Islamic societies and cultures.

Through the Islamic Civilization Initiative, American students study Islamic theology, history, and culture in countries with significant Muslim communities. These awards emphasize language study—enabling Americans to interact more closely with local communities and to research more effectively in critical areas.

Fulbright Students from Iraq, the Philippines, Latvia, Nigeria, Spain, Laos, Vietnam, and South Africa gathered at IIE's New York headquarters to discuss the challenges of leadership outlined in A Time for Heroes with its author, Institute Trustee Robert L. Dilenschneider (not shown).

www.fulbrightonline.org



The Fulbright Program, sponsored by the U.S. Department of State's Bureau of Educational and Cultural Affairs (ECA), is the U.S. government's premier international exchange program.

IMPACT

Fulbright fellowships have enabled some 275,000 students, scholars, and professionals to study, research, and teach worldwide.



Fulbright Foreign Language Teaching Assistants from Nigeria Olugbenga Adebola—University of Memphis; Umar Ahmed—Indiana University

The FLTA Program enables young English teachers from overseas to refine their teaching skills and broaden their knowledge of American society while strengthening foreign language instruction on U.S. campuses. While teaching Hausa in Memphis, Olugbenga also led an African drama troupe, served as the host M.C. at African Night, and spoke at local churches. “Apart from the fact that the average American thinks of my continent as a place where we still have elephant- or rhino-drawn taxis, I found a genuine curiosity, among the people I met, to know more about my country and culture.”

Fulbright Visiting Scholar from Jordan Samer Abu Libdeh—Executive Director, Interaction Forum for Development

With his research at The Washington Institute for Near East Policy and on Capitol Hill, freelance reporter Samer Abu Libdeh plans to develop projects fostering the Arab-Israeli peace process as well as provide analysis on public policy opinions in Jordan and the Arab world. During International Education Week, the Fulbright Scholar, who has a Congressional Fellowship sponsored by Fulbright and the American Political Science Association, expanded on his efforts in promoting democracy and human rights awareness in Jordan by speaking with journalism students at T.C. Williams High School in Alexandria, Virginia. “Young journalists, be they Americans or non-Americans, should be exposed to different news-making processes in other parts of the world, especially the Middle East.”



Fulbright U.S. Student to Mexico: U.S.-Mexico Business Relations Kari Filerman—MBA Student, Pepperdine University

“The Fulbright Binational Business Grant has allowed me to understand the complex economic environment connecting the United States with our very important neighbor to the south,” says Kari Filerman, who is specializing in cross-border mergers and acquisitions as an analyst at Grupo Financiero Banorte, Mexico’s fifth-largest financial institution. In addition to studying Mexican companies, Kari joins other U.S. and Mexican students in traveling through Mexico and learning about the country’s cultural heritage.

Fulbright U.S. Scholar to Botswana Lisa Lopez Levers—Assistant Professor of Education, Duquesne University

In addition to teaching graduate courses in Botswana, Professor Levers worked with towns and villages to develop community-based services for children affected by HIV/AIDS, especially for the over 120,000 children who have been orphaned, to help them deal with trauma, loss, and bereavement. “The sooner we intervene with children at risk, the greater the possibility becomes that we might prevent serious problems later in life. If I can assist in preventing such damage, pain, and suffering, then I feel that I may have contributed something.”



Developing Leaders



A Humphrey Fellow from Afghanistan (left) worked at UC Davis with agricultural faculty and Afghan trainers on a project to help restore grape and raisin vineyards to Afghanistan's land mine-riddled countryside.

NEED

To develop leaders able to solve global problems.

SOLUTIONS

Convening international assemblies of student leaders, arranging for rising public officials to visit the U.S., and training professionals, IIE gives grantees the networks and tools they need to act cooperatively and think creatively.

Helping Exceptional Students Grow into Extraordinary Leaders

The Goldman Sachs Global Leaders Program (GSGLP), administered by IIE on behalf of The Goldman Sachs Foundation, recognizes 100 talented second-year university students annually as Global Leaders and brings 50 of them together for a Global Leadership Institute in New York City. During its fifth anniversary year in 2005, UN Secretary General Kofi Annan, UNICEF Executive Director Ann Veneman, and high-ranking executives from Goldman, Sachs & Co. addressed the Institute attendees.

GSGLP alumni now include 500 outstanding young people from more than 40 countries. Alumni can apply for seed grant funding from the program's Social Entrepreneurship Fund, which has funded 17 projects to date. Four alumni from the U.S. and China have created Technology Education Connecting Cultures to close the economic gap between Eastern and Western China. Other Global Leaders have launched projects to fight malaria, build schools, and serve AIDS orphans.

Training for Global Leadership

The International Visitor Leadership Program (IVLP) and Hubert H. Humphrey Fellowship Program (HHH), sponsored by the U.S. Department of State's Bureau of Educational and Cultural Affairs, are vital U.S. public diplomacy programs, reaching out to leaders in key countries and fields to support America's foreign policy priorities.

IIE arranges for IVLP participants—emerging and current leaders in government, the media, education, business, non-governmental organizations, and the arts—to come to the United States for brief, focused trips to meet with American professional counterparts and to gain a greater understanding of U.S. society. In 2005, participants included Muslim leaders from West Africa, who observed U.S. inter-faith initiatives, and a group of security and law enforcement officials from the Republic of Georgia, who studied U.S. methodologies to combat international terrorism and crime.

HHH, as part of the Fulbright Program, engages global leaders with a commitment to public service in developing long-term relationships with their American peers. This past year, 161 mid-career professionals from Africa, Asia, Latin America, the Caribbean, the Middle East, and Europe were placed in professional cohorts at 15 American partner universities. Fellows pursue training and professional development in a wide range of professional fields, sharing ideas and building networks with their American counterparts. Working together on their host campuses and in American communities, Humphrey Fellows learn different approaches to alleviating poverty and fostering sustainable development.

www.globalleadersprogram.com • www.iie.org/hhh • www.iie.org/ivlp



IMPACT

Identifying and nurturing talented individuals from around the world ensures future leadership with global vision.

“The GSGLP has sent me on an adventure to redefine the ways in which I think about effective leadership. I now realize that transformative and sustainable social change does not happen as a result of “service” or charity, but can only be realized through leadership based in solidarity and mutual empowerment.”

Jessica Beckerman, a 2004 Goldman Sachs Global Leader, applied for a Social Entrepreneurship Fund grant for Project Muso Ladamunen, an American-Malian student partnership committed to improving the health and quality of life of Malian communities. She received \$6,000 in critical funding from the Goldman Sachs Global Leaders Program.

Managing Scholarships



IIE/Europe Director Chris Medalis and Fabrika Duvana's Eugenio Sidoli present an award to a student in the Partnership for Education and Community Development Program, one of many scholarship programs administered by IIE offices around the world.

NEED

To help corporations, foundations, and individuals give back to communities internationally, promote educational opportunities, and build a highly skilled future workforce.

SOLUTIONS

With 18 offices worldwide and extensive knowledge of different educational systems, cultures, and economies, IIE designs and manages scholarship programs to suit the specific goals of corporate, foundation, and individual sponsors.

Global Scholarship Management

The Institute is a leading provider of high quality scholarship and grant management services to corporations and corporate foundations. From arranging educational opportunities for children of employees to managing scholarships for future leaders, IIE provides services that companies value and participants need.

International Children of Employee (COE) Scholarship Programs provide students with the education and tools necessary to succeed in the 21st century. IIE provides scholarships to over 1,500 students around the world each year through these programs—a proven cost-effective way for companies to retain international staff and enhance organizational benefits. In 2005, IIE partnered with the AIG Foundation to create a COE Scholarship Program, continuing a nearly 30-year collaboration between IIE and the AIG family. IIE also administers COE programs for the GE Foundation, Chevron, Lockheed Martin, Mattel, and the Phelps Dodge Foundation, among many other companies.

Providing Educational Opportunities

IIE offices around the world develop and manage targeted scholarship programs to help individuals and foundations provide educational opportunities through gifts, bequests, and endowments.

Since 1987, the GE Foundation Scholar-Leaders Program has identified talented young people who lack the resources to obtain higher education. By broadening access to education and leadership training, the Foundation aims to facilitate the economic and social development of communities where GE is active. In 2005, IIE helped to select and award \$1.5 million in scholarship support to 400 Scholar-Leaders in ten key countries in Asia, Europe, and Latin America, all of whom took part in the Program's unique community service component aimed to develop well-rounded future leaders.

The Partnership for Education and Community Development in Niš, Serbia, sponsored by Philip Morris International affiliate Fabrika Duvana DIN, gives grants to exceptional students to design and implement projects to improve their communities. Student-led projects have provided consulting to small businesses, combated domestic violence against children, and tackled the city's solid waste problem.

Over the past 20 years, nearly 900 Latin American students have pursued U.S. higher education in key fields through an endowment that the De Sa InterAmerican Foundation set up with IIE in 1986. Meanwhile, IIE and the IMF are celebrating 10 years of partnership on the Japan-IMF Fellowships, which bring outstanding Asian students to the U.S. for Ph.D programs in Economics.

www.iie.org/corporate_partners

IMPACT

Connecting corporations with their global communities, IIE helps to build the international workforce.

One of ten children, Omar Humberto Longoria Gandara of Mexico balanced academic and family responsibilities growing up, attending school as he worked in his father's mechanic shop. A GE Foundation award in 1989 enabled Omar to continue his studies at the Instituto Tecnológico y de Estudios Superiores de Monterrey—ITESM. Today, Omar instructs first-year physics at his alma mater and is a coordinator for the electrical engineering department. He serves on the selection committee for the GE Foundation Scholar-Leaders Mexico Program, encouraging students to pursue the path that he traveled more than a decade ago.



Educating Global Citizens

NEED

To build the global competence of U.S. students.

To succeed and prosper in a global economy and interconnected world, U.S. students in all fields need international knowledge, inter-cultural communications skills, and global perspectives.

SOLUTIONS

IIE programs send U.S. students abroad and give U.S. teachers international experience, preparing a new generation for global citizenship.

Diversifying Study Abroad

Fewer than 1% of U.S. college students are studying abroad each year. Most of these students choose destinations in Western Europe. IIE programs increase the number and diversity of American students who go abroad and encourage study in places of growing strategic importance to the future of the United States.

In 2005, over 500 financially-needy American students had the life-changing opportunity to study abroad through the Benjamin A. Gilman International Scholarship Program, funded by the U.S. Department of State and administered by IIE. Many recipients were the first in their families to either attend college or go abroad, and most chose non-traditional destinations, such as Argentina, China, Costa Rica, and Ghana.

This year, 145 awards from the National Security Education Program enabled U.S. undergraduates to study 24 languages in 31 countries. Funded by the U.S. Department of Defense, NSEP Boren Scholars studied Arabic, Mandarin, Japanese, Russian, Portuguese, Swahili, Turkish, and many other crucial languages this year—forming a cadre of Americans with direct experience in countries and cultures of critical importance to the United States. Beginning in 2006, IIE will also administer NSEP's graduate fellowships and its National Flagship Language Program.

Generous ongoing support to IIE from The Freeman Foundation has increased the awareness of American students about the people, languages, and cultures of East and Southeast Asia. This year, 476 U.S. students received Freeman Awards for Study in Asia, joining over 2,600 Freeman-ASIA alumni from 500 U.S. campuses nationwide.

Increasing Scientific Competitiveness

The chairman of Intel, a co-founder of Sun Microsystems, and dozens of Nobel Prize winners in science are all alumni of IIE-administered international study programs.

Globally minded scientists are crucial to the development of fast-moving scientific innovations and discoveries—and IIE programs offer participants the cross-cultural skills and professional experiences needed to excel in the multinational/multicultural laboratories and boardrooms of the 21st century.

In 2005, IIE launched two new programs to prepare the next generation of U.S. science leaders for careers in global science and technology fields. With a \$20 million grant from the Whitaker Foundation, IIE's new Whitaker International Fellows and Scholars Program will enable young U.S. biomedical engineers to study and conduct research around the world. The Central Europe Summer Research Institute, funded by the National Science Foundation, provides opportunities for American graduate students to conduct collaborative, hands-on laboratory research with colleagues in Austria, the Czech Republic, Germany, Hungary, Poland, and Slovakia.

Enhancing the ability of future engineers to work effectively across cultures is the focus of IIE's Global Engineering Education Exchange (Global E³), supported by ABB, Inc. A leading consortium for engineering exchange, Global E³ enables hundreds of engineering students from the United States and 19 other countries to live, study, and work abroad each year while carrying rigorous course loads at over 70 member universities and colleges.



Engineering students taking part in the Global Engineering Education Exchange (left) hone their ability to work with international colleagues, while National Security Education Program students (right) gain knowledge of strategic languages and cultures.



U.S. teachers on the Aramco Educators to Saudi Arabia Program visited the Dhabran School to meet students and teachers and learn about the Saudi education system.

Giving Teachers a Global View

IIE programs for teachers inspire the youngest generation of Americans to open their minds to the world. Teachers from these programs return to classrooms across America to share their new knowledge, appreciation of other cultures, and enthusiasm for going abroad with their students and colleagues.

In 2005, the Japan Fulbright Memorial Fund, sponsored by the Government of Japan, brought 600 American teachers from schools in all 50 states and the District of Columbia to Japan to learn firsthand about that country's culture and educational system. Participants return home to share their knowledge and experience with their students, colleagues, and the community. Since the program was established in 1997—to commemorate the 50th anniversary of the Fulbright Program—more than 4,500 U.S. educators have traveled to Japan and returned home with a broader sense of international understanding and a commitment to share their experiences with countless other Americans.

Since 1998, The Toyota International Teacher Program, funded by Toyota Motor Sales U.S.A., Inc., has offered U.S. educators the opportunity to learn about Japanese industry and technology as well as the educational system and environmental issues. This year's program culminated in a two-day visit to the 2005 World Expo in Aichi, Japan and a lively examination of natural resources and energy. In 2006, Toyota and IIE will deepen this partnership, launching new programs to bring U.S. teachers to Costa Rica and the Galapagos Islands.

Two groups of American teachers participated in study tours to the Kingdom of Saudi Arabia, thanks to the new Aramco Educators to Saudi Arabia Program. Funded by Aramco Services Company, the educators explored global relations, history and culture, and education and industry. This unique program enables U.S. teachers to experience Saudi culture and hospitality, building connections of mutual understanding and respect.

www.iie.org/jfmf • www.iie.org/aramco • www.iie.org/toyota

IMPACT

U.S. student Kayla Dorsey gained firsthand knowledge of Africa—as well as a desire to keep traveling the world—through a Gilman scholarship to Ghana.

“Studying in Ghana was not only an academic endeavor, but also a personal voyage. Not only has it encouraged me to continue traveling throughout the world, but it also focused my career goals. By teaching African & Afro-American Studies, I feel I would be in a great position to be of service to the masses of people who have misconceptions about the continent or would like to learn more, by expressing what I experienced, learned, and felt during my four months there.”

Named after retired Congressman Benjamin A. Gilman, the program's goal is to diversify the kinds of students who study abroad and the countries and regions where they go.

The Gilman program is funded through the International Academic Opportunity Act of 2000 and is sponsored by the U.S. Department of State, Bureau of Educational and Cultural Affairs. It is administered by IIE through its Regional Center in Houston, Texas.



Advancing Social Justice



FORD FOUNDATION
INTERNATIONAL
FELLOWSHIPS PROGRAM

NEED

To help communities move toward positive social change and democratic development.

In a world in which access to broadly shared knowledge is increasingly the key to sustainable and democratic development, too many groups have remained marginalized. Limited access to higher education because of one's caste, disability, ethnicity, gender, geographical isolation, language, or race reinforces the pernicious cycle of poverty. The need to offer education and leadership training to members of marginalized social groups who can lead their communities toward positive social change has never been more urgent.

SOLUTIONS

Empower capable and committed leaders from excluded social groups.

The Ford Foundation International Fellowships Program advances the graduate-level academic pursuits of potential leaders from 22 countries and territories around the world. Participants commit to applying their new learning to promote positive social justice initiatives in their own countries and communities. Launched in 2000 with a \$280 million grant from the Ford Foundation, the largest in its history to a single program, IFP will benefit more than 3,500 Fellows over its 12 years. In 2005, the program had over 900 active Fellows.

The International Fellowships Program Secretariat is housed at IIE's New York headquarters, and the Institute collaborates closely with IFP to find the most appropriate university placements for Fellows who choose to study in the United States and Canada. IFP works with 20 international partner organizations that administer the program in their countries or regions. In Mexico, IIE helps place IFP Fellows at host universities, while IIE offices in China and Russia oversee Fellows' selection in those countries. IIE also manages the financial and administrative arrangements for all current IFP Fellows studying at 316 universities in 37 countries around the world.

More than 2,000 Fellows have been selected to date. Nearly 600 IFP alumni have completed their fellowships and are beginning to re-establish themselves professionally after up to three years of graduate study in Europe, North America, and in their home regions. IIE and other IFP partners are assisting in efforts to keep alumni connected, to ensure that they can individually and together become a powerful force for social change. As community activists, researchers, civil servants and volunteers, IFP alumni are addressing the most pressing problems in their home countries and communities.

The Institute shares the International Fellowships Program's goal of building people's capacity to lead their countries and communities toward positive change.

www.fordifp.net



IMPACT

IFP alumni are demonstrating that knowledge translated into action leads to greater justice in our troubled world.

Aditi Ghosh, from India, earned a master's degree in environmental studies at the University of Bradford, UK, and now works in emergency response and disaster management for Care India. "My long-term objective has always been to work towards achieving development that is more sustainable in environmental, economic and social terms," Aditi says, adding that her IFP Fellowship "gave me new skills and increased my confidence to lead."

Rescuing Threatened Scholars



NEED

To save lives, voices, ideas.

Every day, scholars in some part of the world are threatened, arrested, or tortured for their academic work. Such persecution comes from governments, militants, or extremists who see scholars' efforts to promote dialogue as threats to their control. In the worst cases, scholars pay with their lives for their commitment to academic freedom.

SOLUTIONS

IIE's Scholar Rescue Fund provides support and safe haven to persecuted scholars in any field and from any country, anywhere in the world.

IIE's Scholar Rescue Fund

IIE launched the Scholar Rescue Fund (SRF) in 2002, in response to the ongoing persecution of scholars around the world. The effort was led by Institute Trustees Jeffrey Epstein, Henry Jarecki, Henry Kaufman and Thomas Russo, along with George Soros' Open Society Institute. SRF provides threatened scholars with fellowships at host universities or colleges outside of their country, so they can continue their academic work in freedom and safety. When conditions permit, scholars return home to help rebuild countries ravaged by conflict, repression, and fear.

Since the program began, the Scholar Rescue Fund has saved the lives, voices, and ideas of over 90 scholars from 36 countries. More than half have been from the most war-torn countries of Africa and the Middle East, such as Liberia, Rwanda, Iraq, and Afghanistan. SRF has placed scholars at institutions throughout the world, including France, Hungary, Kenya, Nigeria, Norway, South Africa, and the United States.

Building Upon a Legacy of Rescue

The Scholar Rescue Fund formalizes IIE's unwavering commitment to academic freedom since the Institute's founding in 1919. Beginning with the Bolshevik Revolution, through Nazism in the 1930s, the Hungarian Uprising in the 1950s, apartheid in the 1970s and 1980s, the Balkans in the 1990s, and whenever, wherever academic freedom is threatened, IIE helps scholars in danger.

IIE created the Scholar Rescue Fund Endowment, with the leadership of our Trustees, to ensure that there will always be a place to which persecuted scholars can turn for support. Following an initial gift of \$1 million from the Ford Foundation, IIE Chairman Emeritus Henry Kaufman made an historic \$10 million gift in 2004. With the completion of a \$1 million Chair in honor of Ruth Gruber and the launch of a new Woman's Chair in honor of Denise Benmosche, as well as other contributions from generous donors, the SRF endowment now approaches \$15 million.

www.iie.org/srf

IMPACT

Every person helped by the Scholar Rescue Fund—each scholar who continues his or her work in safety—is a beacon of hope in our world.

In 2005, the Scholar Rescue Fund enabled one of Iraq's foremost immunologists to escape threats to his life and find safe haven at a clinic in Italy, where he can carry out his research to aid the more than 7,000 Iraqis suffering from the blood disorder thalassemia. Now free of persecution, he is bringing Iraqis, many of them children, to Italy for life-saving treatment.



Building Human Capacity

NEED

To combat poverty and improve living conditions for people around the world.

Economic growth and better living conditions in developing countries demand the creation of a productive and skilled workforce. In countries plagued by poverty and low levels of education, individuals in all sectors require the skills to address pressing needs in their own communities.

SOLUTIONS

IIE arranges targeted training to build practical and professional skills vital to the economic strength and technical needs of each country.

Developing a Skilled Workforce

Building on the success of the Development Training II project, which trained nearly 90,000 Egyptians, IIE works with USAID-Egypt to strengthen Egypt's global competitiveness. In 2005, under the Strategic Technical Assistance for Results with Training (START)/Egypt Development Program, IIE trained more than 1,300 individuals in key economic and social sectors, such as education, health, agriculture, IT, and communication technology. In a 2005 START initiative, IIE brought Egypt's Minister of Education, Dr. Ahmed Gamal El-Din Moussa, to Washington, D.C., to lead a delegation on educational reform. Another USAID IIE partnership, the Leadership Development Program, supports Telecom Egypt's mission to provide communication services to customers according to international standards: the program strengthens the national phone company's management through technical assistance and training.

Fostering Creative Thinking for Future Prosperity

IIE's new Initiative for Innovative Teaching (In-Teach), conducted by IIE/Cairo and inspired by IIE New Leaders Group member Dr. Serra Kirdar, fosters innovative teaching practices in the Middle East and North Africa (MENA) region. Launched in February 2005 with a leadership forum on Jordan's Dead Sea Coast, In-Teach brought 39 Jordanian educators together, under the patronage of H.R.H. Princess Basma Bint Talal of Jordan, with the support of H.E. the Minister of Education Dr. Khaled Toukan, and thanks to contributions by individual donors. The Forum empowered participants to become more effective educators, improving the quality of education in their country and region.

Training the Local Energy Sector, Worldwide

Assessing Southern Sudan's energy needs for the country's postwar recovery. Preparing journalists to report more often and more accurately on energy sector developments in their countries. Creating energy from goat waste. In partnership with USAID and other organizations, IIE's Energy Group leads education programs for the world's under-developed and developing nations, improving their capacity to deliver clean, efficient, reliable, and affordable energy to more people.

To share knowledge about successful rural electrification practices, the South Asia Regional Initiative for Energy Cooperation and Development (SARI/E) builds regional partnerships to conduct trainings and helps local institutes to incorporate this knowledge. Rising government officials learn how to modernize their local electricity sectors—thereby increasing energy supplies that minimize negative impacts on the environment or social sector.

Under USAID's People, Energy and Development program, IIE trains people in the energy sector worldwide to play active roles in decision-making, planning, and reform. Participants learn that creative local initiatives can help communities achieve greater access to energy. For example, Brazil's "Cabra Forte" (Strong Goat) program is intended to support the nation's "War on Hunger" initiative, but the local community in Bahia, Brazil found that its success was limited. A USAID sponsored project launched in 2005, BioDigester Capacity Building demonstrated that low-cost energy can be generated from goat waste using simple, locally manufactured technology.



Trainers in the USAID-sponsored "People, Energy, and Development" program demonstrate ways to bring low-cost energy to more people in developing countries.

IIE, in partnership with USAID and other far-sighted sponsors, has helped train tens of thousands of professionals from developing countries in health, education, economic development, energy, and agriculture.



Global Village Energy Partnership Media Alumni interviewing a GVEP official about plans for increasing access to modern energy as a means of accelerating rural development and alleviating poverty.

Empowering for Self-Sufficiency

IIE programs in the developing world expand the capacity of individuals and institutions to address the challenges of the twenty-first century. The Leadership Development Mechanism (LDM), sponsored by The David and Lucile Packard Foundation and operated through IIE's West Coast Center, cultivates emerging reproductive health leaders in Africa and Asia, teaching professionals how to improve access to family planning and reproductive health in the countries they serve. Since LDM's 2001 inception, 480 men and women in Ethiopia, India, Nigeria, Pakistan, and the Philippines—all leaders in reproductive health—have been trained and supported by the program.

U.S. graduate business students provide hands-on management assistance to small and medium-sized enterprises in developing countries through the Emerging Market Development Adviser Program (EMDAP). During their assignments abroad, the students gain international work experience as they contribute to USAID mission objectives in host countries. As it enters its 15th year, IIE's EMDAP network now includes as program partners the Volunteers in Economic Growth Alliance (VEGA)—a new nonprofit consortium created by USAID and Booz | Allen | Hamilton.

In the fall of 2005, IIE/West Coast launched the Women in Technology Yemen (WIT Yemen) program, sponsored by the State Department's Middle East Partnership Initiative. WIT Yemen provides Yemeni women with the education necessary to become active participants in their society—a curriculum of computer training courses, accompanied by professional development and career skills workshops. Yemen's first Women's IT Association will be formed over the course of the Program, which will be expanded in 2006 to Egypt, Iraq, Kuwait, Oman, Saudi Arabia and the UAE.

The Regional Graduate Fellowship in the Social Sciences (RGFSS), funded by the Ford and Hewlett Foundations, aims to strengthen research capacity and competence at key academic centers in Central America and Mexico. RGFSS provides funding for advanced study anywhere in the world—with twenty countries now participating—in order to improve social science training and research in the region. Since the program's inception in 1987, nearly 900 participating college graduates have pursued M.A. and Ph.D degrees in high priority areas, such as government and democracy, peace and security, education reform, geography, and political science.

IMPACT

International education—exposure to worlds and views beyond one's own—improves the material quality of life and leadership around the globe.

On assignment at USAID/Bangladesh with the Investing in Women in Development program, Dr. Jeannie Harvey trained staff and evaluated the Mission's development assistance activities. IWID's goal is to ensure that USAID's work promotes full and equal participation of women in a country's economic and social transformation. Dr. Harvey, Director of the Women's Center at the University of Idaho and a former Peace Corps and AmeriCorps trainer, went on to share her expertise at USAID Missions in Philippines, Thailand, and Cambodia.



Internationalizing Higher Education

NEED

To make “international” a part of everyone’s education.

Foreign students bring international perspectives to U.S. classrooms and contribute to the U.S. economy. Keeping America’s doors open to these students, and providing strategic language and cultural experience to U.S. students, are increasingly matters of national security.

SOLUTIONS

IIE offers a wealth of resources to promote international education, assist students, campus leaders, and policymakers, and inspire educators to find visionary and innovative ways to internationalize their campuses.

Serving Higher Education

When educators and policymakers want to stay current on news and best practices in the field, attract and retain foreign students, and strengthen their international offerings, IIE is their resource. Drawing on more than 85 years of experience, IIE offers new and timely publications, websites, and services as a resource to higher education across the globe.

The IIE Network serves colleges, universities, and international exchange agencies worldwide and offers its 900 member institutions a thriving on-line community (www.iienetwork.org), an electronic newsletter, and print publications with information on all aspects of international education. The IIE Network also conducts targeted seminars and workshops in the U.S. and overseas, with support from the Stavros S. Niarchos Foundation.

IIE’s Andrew Heiskell Awards for Innovation in International Education honor the most outstanding initiatives that are being conducted by member colleges and universities. Eight outstanding programs recognized in 2005 are among the 40 best practices featured on IIE’s website—all with the goal of assisting campuses in their own internationalization efforts.

Understanding Global Mobility

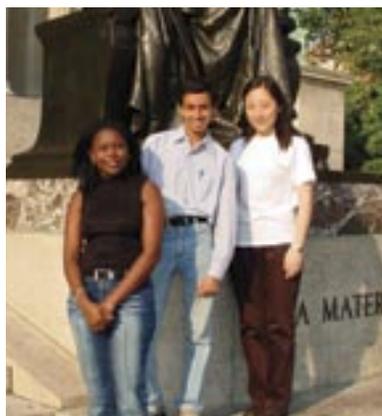
Global academic mobility—the flow of brainpower across borders—is a topic of increasing importance to governments, business leaders, and educators worldwide. IIE’s expertise is key to addressing the complex issues surrounding this topic.

IIE’s annual *Open Doors Report on International Educational Exchange* provides policymakers, legislators, educators, and the press with data analysis and commentary on the explosive growth—and current fluctuations—in the worldwide movement of students. This comprehensive information resource on international students and scholars in the United States and on U.S. students studying abroad, funded by the U.S. Department of State, is based on an annual statistical survey of the internationally mobile student population in the United States that IIE has conducted since 1948. IIE’s Project Atlas (www.atlas.iienetwork.org), with Ford Foundation support, is building a global community of data providers and offers data on international students for leading host and destination countries.

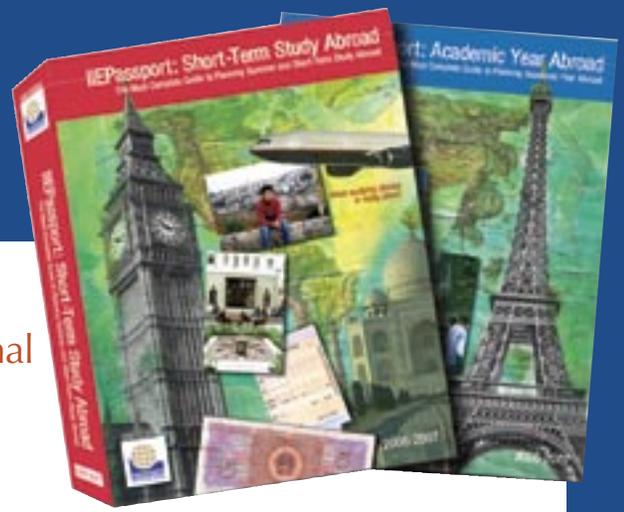
Reaching out to Foreign Students

The Institute is leading the effort to make the world’s students feel welcome in the United States. When international students want information on coming to the United States to study, and educators want to recruit foreign students and establish linkages with overseas partners, they turn to IIE.

In 2005, IIE’s overseas offices organized twelve U.S. Higher Education Fairs in countries that are leading senders of students to the U.S.—China, India, Japan, Malaysia, Thailand, and Vietnam. Over 100 U.S. campus representatives reached out to over 10,000 local students and their parents and offered the students hands-on information about opportunities to study in the United States. IIE’s new online directory and publication, *Intensive English USA*, helps foreign students find English language programs in the United States.



IIE’s Higher Education Fairs in Asia (left) help keep America’s doors open by providing thousands of students with hands-on information about study in the United States. Bringing foreign students such as these Ford Foundation IFP Fellows from Kenya, India, and China (right) to U.S. campuses helps expand the international perspectives of American students and faculty members.



In 2005, more individuals learned about international education from IIE than from any other source.

Providing Advice and Assistance

The Institute also advises students directly through its EducationUSA offices in Bangkok, Hanoi, Ho Chi Minh City, Hong Kong, and Mexico City. IIE trains other educational advisers in regions of Asia and Latin America, where IIE offices serve as Regional Educational Advising Coordinators (REACs) with support from the U.S. Department of State. The REACs are central to the U.S. government's efforts to promote American higher education and help ease the process for students seeking to study in the United States.

Finding financial assistance is crucial for international students who lack funds for U.S. study. In 2005, with Stavros S. Niarchos Foundation support, IIE published a directory of scholarships and grants for European students and professionals, *Funding for United States Study: A Scholarship Guide for Europeans*. The Institute is expanding that resource in a new online scholarship directory (www.FundingUSstudy.org) with a companion print publication, *Funding for U.S. Study*, to help students worldwide identify funding sources.

Helping More Americans to Study Abroad

American students are increasingly interested in learning more about the world outside of the US. To help them find the right program and to provide advisors with tools to help counsel students and promote study abroad, IIE and Educational Directories Unlimited (EDU) developed the IIEPassport suite of resources for study abroad.

IIEPassport includes two annual print directories and an online search engine (www.iiepassport.org) with over 6,500 study abroad programs worldwide, a new IIEPassport Advisor Center and Student Center, and an online scholarship directory, StudyAbroadFunding.org. For over 50 years, IIE's study abroad directories have been a comprehensive resource for students and advisers when choosing study abroad programs. These directories are part of a suite of IIE publications specifically designed to help colleges and universities internationalize their institutions. By making international exchange opportunities more accessible, IIE helps increase the number of Americans studying and teaching abroad.

www.iienetwork.org
www.iiebooks.org
www.iiepassport.org

IMPACT

IIE's Heiskell Awards showcase best practices in internationalization, to inspire other campuses.

IIE recognized the University of Pittsburgh's "Plus3 Program" with its Andrew Heiskell Award for Innovation in International Education. Designed to make study abroad accessible to engineering and business students, the program offers a targeted overseas experience early in the college career, such as the visit to Germany's Infineon Technologies pictured at right. Plus3 cultivates interest in future study abroad, and many students later participate in internships with foreign companies.

Dr. William Brustein, Director of the Center for International Studies, says receiving the Heiskell Award generated tremendous interest among other professional schools on campus. "As a result, we now have comparable programs under development with the Schools of Nursing, Pharmacy, Health & Rehabilitation Sciences, and Public Health, as well as the Schools of Social Work and Law."



Working in the Community

NEED

To bring the world home to communities across America.

SOLUTIONS

IIE's network of offices offer resources to both our international guests and our local neighbors, bringing public educational programs, high-profile international visitors, and information about academic opportunities to cities across America and around the world.

Bringing the World to America

In 2005, 80% of Americans did not hold passports—but tens of thousands had international experiences at home through IIE programs. The Denver World Affairs Council, one of IIE/Denver's local community service initiatives, brings dozens of experts to downtown Denver every year to address timely international topics. 2005 presenters included Lionel Barber, U.S. Managing Editor for the *Financial Times*, and His Excellency Zhou Wenzhong, China's Ambassador to the United States.

In the Bay Area, IIE/San Francisco sponsored a series of events, including a talk by the Consul General of Egypt, a dialogue between Israeli and Palestinian students, and a presentation by an Afghani Fulbrighter who worked on voter education for Afghanistan's first election.

This past Fall, IIE's West Coast Regional Center assumed responsibility for operating the San Francisco Council of International Visitors (CIV), designing programs for the foreign leaders participating in the U.S. Department of State's International Visitors Leadership Program (IVLP) and providing cultural activities and home hospitality. IIE's Southern and Rocky Mountain Regional Centers also serve as CIVs in their areas, building professional-level contacts between visiting global leaders and U.S. counterparts. IVLP also arranges school visits that allow children in San Francisco, Houston, and Denver to speak and interact with guests from around the globe.

Supporting Citizen Ambassadorship

The students, scholars, and professionals whom IIE serves are citizen ambassadors to host campuses, communities, and institutions worldwide. Whether visiting small towns in the American Midwest or the biggest cities of Southeast Asia, these world-travelers teach about their homes and gain new perspectives on the host community.

Regional centers across the United States bring Fulbrighters and IIE program participants and alumni into their local communities, offering networking events, advising, and more. IIE's international offices and colleagues in Fulbright commissions and affiliated institutions worldwide provide local advising, support, and social events for students and scholars in their regions.

Building Understanding Across Cultures

In 2005, Fulbright Fellows from nearly 150 countries joined together in a series of seven seminars across the United States to discuss important world issues and trends. In each city, foreign Fulbright Students visited local classrooms, where they gained insight into U.S. student life and shared diverse facets of their own countries and cultures with the young American students. These activities, organized by IIE and funded by the U.S. Department of State, are designed to promote mutual understanding between people of the United States and the people of Fulbright partner countries.

International Resources for the Local Community

IIE serves as the face of international education to communities around the world. A scholar in Budapest or a college senior in Chicago is welcome to meet with IIE staff for on-the-ground information, advice, and materials about an enormous array of international education options. Distance advising is available by email and phone, while regular campus visits enable students and faculty to build relationships with the Institute and staff.

www.iie.org/worldwideoffices



IMPACT

Administering programs on international, national, regional, and local levels—all of which are tailored to the specific needs of their communities—IIE's offices promote global thinking.

IIE's Southern Regional Center engages Houston-area K-12 classrooms through the Cultural Navigators Project, which provides teachers with cultural artifacts and supporting materials through a series of "World Discovery Trunks." Using the trunks, more than 5,000 students in over 100 classrooms were able to take "virtual trips" to Brazil, China, Egypt, and Saudi Arabia in 2004–2005.

IIE Regional Advisory Boards

SOUTHERN

Chairman
George J. Donnelly

MEMBERS

Elaine P. Adams
A.T. (Tim) Cejka
Federico “Fred” Chow
John P. Cogan, Jr.
Scott S. Cowen
Alan R. Crain
Jan A. DeVault
Sheldon Ekland-Olson
The Honorable Rodney Ellis
John P. Enloe
Eva Kotite Farha
Jim Fonteno
Charles C. Foster
Harry Gee, Jr.
Jay Gogue
Allan E. Goodman
Joseph A. Hafner, Jr.
Alfred Y.K. Hew, Jr.
Belle Johnson
Jeannot C. Lorenz
Betty McDavid
R. E. McKee, III
Zane Gary Miller
Martha W. Murphy
Carolyn Querbes Nelson
Steve Nicandros
George Pilko
Paul Poullard
Scott E. Rozzell
George T. Schneider
Shirley W. Toomim
Robert W. Turner
John R. Webb
Judith Werner
Shirley C. Wozencraft

HONORARY MEMBERS

Preston M. Bolton
Fentress Bracewell
Ewell E. Murphy, Jr.
Alexander F. Schilt

WEST COAST

Chair
Linda R. Meier

MEMBERS

Richard Arney
Jennifer L. Beckett
Barbara Uehling Charlton
Pamela A. Cook
Meg Franklin
Allan E. Goodman
Susan Hailey
Rod Handeland
Carol M. Hehmeyer
S.A. Ibrahim
Gabriella K. Isaacson
Catriona MacGregor
Joseph Mandato
Lynn McGowin
Michael G. Mueller
Robert F. Ohrenschall
Susan Ohrenschall
Susan Overman
Victor J. Revenko
Terry Vogt

EMERITUS SOCIETY

Mrs. Howard Ahmanson
John H. Barnard
Dr. Nancy Bekavac
Jill Dinwiddie
Dr. Maurice Harari
Emily Heller
Roderick A. McManigal
Brenda Kwee McNulty
Eric T. Miller
Rand H. Morimoto
Cressey H. Nakagawa
Sue Osborn
Dr. Clifford V. Smith, Jr.
Linda K. Trocki
E. Erin Walsh
Griffith Way
Wesley Witten
Carolyn Worth
A. Lee Zeigler

ROCKY MOUNTAIN

Chair
John W. Low

Vice Chair
Harry T. Lewis, Jr.

MEMBERS

A. Edgar Benton
Terry Biddinger
Richard Byyny
Richard Celeste
Patricia J. Cooper
David L. Evans
Lee Palmer Everding
Stephanie Foote
John E. Freyer
Allan E. Goodman
James L. Hecht
W. Douglas Jackson
Georgia Lesh-Laurie
Isabel O. Lopez
Donald M. Marshall
Maureen McDonald
Thomas E. Meade
Michael C. Moore
Felicia Muftic
Wayne W. Murdy
James E. Nelson
Gerald Padmore
Monte Pascoe
Larry Penley
James Peters
Nancy Petry
Linda Roberts
Frieda Sanidas
Thomas F. Stroock
Michael J. Sullivan
Thomas M. Sutherland
John U. Trefny
Laurie Hirschfeld Zeller

IIE's Rocky Mountain Regional Center arranged site visits and community activities for Hubert H. Humphrey Fellows as part of a workshop on natural resource management with public officials and environmental leaders.

MIDWEST

Chairman
Benjamin F. Lenhardt, Jr.

Chairman Emeritus
Richard A. Giesen

MEMBERS

Saul T. Caisman
Richard J. Conviser
G. Stephen Fisher
Joel Glassman
Mrs. Leonard Golan
Ronald L. Goode
Allan E. Goodman
Christopher K. Hehmeyer
George D. Kennedy
Noel A. Kreicker
Charles Middleton
Sarah Dyer Pedraza
Alejandro Silva
Paul G. Sittenfeld
Raymond I. Skilling
James Stuart
Tomoharu Washio

HONORARY MEMBERS

Georgie Anne Geyer
Philip W. Hummer
Daniel P. Kearney
Frederick A. Krehbiel
David B. Mathis
Thomas H. Miner
David J. Rosso
Roger W. Stone



Serving Sponsors

PROGRAMS

In Fiscal 2005, IIE conducted more than 200 programs and projects in the areas listed here:

EDUCATIONAL EXCHANGE AND TRAINING

Agricultural/Natural Resource Management
Arts
Banking and Finance
Business, Economics, Microenterprise and Trade
Communications
Community College Development
Democratic Development
Economic Development
Education
Emergency Services
Energy
Environment
Gender and Development
Health
HIV/AIDS Education and Treatment
Human Rights NGO Development
Institutional Development/Advisory Services
International Relations
Language Teaching and Assistantships
Law and Human Rights
Leadership Development
Nongovernmental Organization Development
People with Physical Disability
Population
Public Health
Reproductive Health
Science and Technology
Social Science
Substance Abuse Prevention
Teacher Development—Primary and Secondary
Trafficking in Persons
Urban and Regional Planning and Development

EDUCATIONAL SERVICES

Advising
Conferences and Colloquia
Publications
Research and Evaluation
Testing
U.S. Higher Education Fairs

CORPORATE AND INSTITUTIONAL SERVICES

Award Competitions
Children of Employee Scholarship Programs
Fellowship, Grant, and Scholarship Administration
International Logistics
International Purchasing
Recruitment Tools
Youth Leadership Programs

PROGRAM SPONSORS

In fiscal 2005, IIE provided a wide range of services and managed or administered programs for the organizations listed below. In addition to those sponsors and funders named here, IIE is deeply grateful to the 150 foreign governments and the colleges and universities across the United States that participate in and contribute to the success of the Fulbright Student Programs, the Hubert Humphrey Fellows Program, and the Fulbright Senior Scholar Programs, along with the sponsoring agency, the U.S. Department of State. We would also like to thank the numerous universities and corporations that provided various forms of support to other programs administered by IIE in the past year. The following sponsors provided funds to support specific programs managed by IIE:

U.S. PRIVATE SECTOR ORGANIZATIONS

ABB, Inc.
Adobe Systems Incorporated
Alcoa Foundation
American Airlines
American Association of Community Colleges
The American University
American University of Beirut
The American University in Cairo
AMIDEAST
Aramco Services Company
AT&T Foundation
Barrick Gold
Bell Atlantic
Booz Allen Hamilton, Inc.
The Carnegie Corporation of New York
Carquest Charitable Foundation
Casten Family Foundation
Center for Applied Linguistics

CHELA Educational Financing
Chevron Corporation
Chiles Foundation
The Chubb Foundation
Cintas Foundation
Cisco Systems
Citibank
The Coca-Cola Company
Colorado International School
Colorado International Teacher Exchange League
Community Colleges for International Development
Una Chapman Cox Foundation
Dallas International School
Denver International School
Dole Food Company, Inc.
Dow Jones Foundation
East West Center/Honolulu Educational Testing Service
Exxon Ventures, Inc.
Harmes C. Fishback Foundation
The Flinn Foundation
FMC Technologies, Inc.
Ford Foundation
The Freeman Foundation
The Freeport Corporation
Friends of Bhutan's Culture
GE Foundation
Germanistic Society of America
Global SchoolNet Foundation
The Goldman Sachs Foundation
The Greentree Foundation
Halco (Mining), Inc.
Harman International
Harsco Corporation
The Houston Endowment, Inc.
International Fellowships Fund/Ford Foundation
Internews
JPMorgan Chase & Co
Annette Kade Endowment
Levi Strauss Foundation
Lingnan Foundation
Lockheed Martin Corporation Foundation
Richard Lounsbery Foundation
LSI Logic Corporation
The Henry Luce Foundation, Inc.
The Lucent Technologies Foundation
Lumina Foundation for Education
Mattel Children's Foundation
New Israel Fund
Newmont Mining Corporation
Nexant, Inc.
Northwest Airlines
Oak Foundation
Open Society Institute
O. Temple Sloan Foundation
The David and Lucile Packard Foundation
Phelps Dodge Foundation
Philip Morris International
RR Donnelley Foundation
Schlumberger
Secondary School Admission Test Board
SMBC Global Foundation, Inc.
The Starr Foundation
Studio Art Centers International
Thomson Prometric, Inc.
Toyota Motor Manufacturing North America, Inc.
Toyota Motor Sales, U.S.A., Inc.
TRW Foundation
Tsadik Fund of the Tides Foundation
United Airlines
United Nations Foundation/Better World Fund
University of Richmond
U.S. Freightways Corporation
U.S. Indonesia Society
Verizon Communications
Volunteers in Economic Growth Alliance (VEGA)
Wells Fargo
The Whitaker Foundation
The Williams Companies, Inc.
Winrock International Institute for Agricultural Development
Winston Churchill Foundation
World Learning
World Wildlife Fund

U.S. PUBLIC SECTOR AGENCIES

Board of Education of the City School District of the City of New York
The Library of Congress
National Institute on Drug Abuse
National Science Foundation
U.S. Agency for International Development
U.S. Department of Defense
U.S. Department of Energy
U.S. Department of State, Bureau of Educational and Cultural Affairs
U.S. Department of State, Middle East Partnership Initiative (MEPI)

FOREIGN GOVERNMENT AGENCIES

Department of Agriculture/
Philippines
Government of the People's
Republic of China
Government of Denmark
Government of India
Government of Italy
Government of Japan
Government of the Republic
of Korea
Higher Education Institute,
a department of The Supreme
Education Council of the State
of Qatar
Japan Intercultural Academy
of Municipalities
Ministry of Education/Brazil
Ministry of Education/Chile
Ministry of Education/Indonesia
Ministry of Education/Thailand
Ministry of University
Affairs/Thailand
Office of Civil Service
Commission/Thailand
The Office of National
Education Commission/Thailand
Royal Ministry of Foreign
Affairs of Norway
Swedish International
Development Cooperation
Agency
The Turkish Consulate

INTERNATIONAL ORGANIZATIONS

American English Center
American-Indonesian Exchange
Foundation
Asian Scholarship Foundation
Bangkok Nursing Home
Hospital
Central Pattana
Cloverleaf Foundation
Commission for Educational
Exchange between the United
States of America and Brazil
Commission for Educational
Exchange between the United
States of America and
Colombia
Commission for Educational
Exchange between the United
States of America and Ecuador
Committee for Capital Market
Professional Standards/
Indonesia
Community Colleges for
International Development
Consejo Nacional de Ciencia y
Tecnología—Colombia
Consejo Nacional de Ciencia y
Tecnología/CONACYT,
México
Crescent Venture Partners, Ltd.
CyberCnn.com
DeSa InterAmerican Foundation
Deutscher Akademischer
Austauschdienst
DHL (University Express)/
Thailand

Dian Educasindo
The Dragon Foundation
DIN “Fabrika Duvana” A.D. Nis
Economics Overseas Fellowship
Committee
Foundation for Scholarly
Exchange/Taiwan
Fulbright Foundation Ecuador
Fundación Lochpe
Foundation Pedro Barrie
de la Maza
Indonesia Advocates Association
INTA-Instituto Nacional de
Tecnología Agropecuaria
Instituto Brasil-Estados Unidos
Instituto Chileno
Norteamericano de Cultura
Instituto Guatemalteco
Americano
International Legal Counselor
Thailand Ltd.
International Monetary Fund
ITWorx
Japan-United States
Educational Commission
Kimberly-Clark Thailand Ltd.
Linden Tours
Lingnan Foundation
LPM-IRJA

Mexico-United States
Commission for Educational
and Cultural Exchange
The Sampoerna Foundation
The Starbucks Coffee
Company/Thailand
Stavros S. Niarchos Foundation
Royal Academy of Dramatic Art
Nour Al Shorouk Center
Tilleke & Gibbons
International Ltd.
TNT Thailand Company Ltd.
U.S. Educational Foundation
in India
United States Embassy—
Indonesia
The Vietnam Education
Foundation
The World Bank
Y.P.E.—Yacimientos Petrolifero
Fiscole

INDIVIDUALS/SPECIAL FUNDS AND PROJECTS

Adell & Hancock Fund
Robert Adell
Toni Adell Fund
Alumni Research Project
Lynn and Mark Angelson/
Disaster Assistance
Anonymous/Alumni
Research Project
Archibald Family Foundation/
Monica Mourier Memorial
Fund
Diane D. Aurenz/Disaster
Assistance
Barsa Scholarship Program
Stanley and Marion Bergman
Hamid Biglari and Laya
Khadjavi/FLTA Persian Program

Lyn Bracewell Phillips/Muriel
and Fentress Bracewell
Scholarship Fund
Muriel and Fentress Bracewell
Scholarship Fund
Estate of Marie Bruesselbach
Irene Buynoski/The Ferszt-
Buynoski Scholarships in
Political Science for Polish
University Students
Ruth Buynoski/The Ferszt-
Buynoski Scholarships in
Political Science for Polish
University Students
Rosaline Cohn
Carole and Douglas Dolton/
Disaster Assistance
Margaret E. Eckhardt
Eduardo Orbe Egas & Sarah
Ann Martin Scholarship Fund
Sandra and James Feeney/
Disaster Assistance
Harmes C. Fishback
Foundation
Thomas Foglietta
Marsha Foster/Disaster
Assistance
Fund for the New Education
Century
Fulbright Legacy Fund
Dolores R. Goble/Disaster
Assistance
Victor J. Goldberg/Victor J.
Goldberg IIE Prize for Peace in
the Middle East
Mr. and Mrs. G. Haas/
Alumni Research Project
Patricia Haas Cleveland/
Alumni Research Project
Roswitha and Arthur G. Haas/
Alumni Research Project
M.S. Hann
Massoud Heidari and Roya
Khadjavi /FLTA Persian
Program
The Andrew Heiskell Awards
for Innovation in International
Education
Marian S. Heiskell/ The Andrew
Heiskell Awards for Innovation
in International Education
Frank and Lisina Hoch
Mary Holland
Estate of Susan Sawyer Holland
Kenneth Holland Fund
Richard A. Horovitz Fund for
Professional Development
Houston Junior Chamber of
Commerce Foundation
International Program
Endowment Fund
Sheikh Tarek Juffali/In-Teach
Christian A. Johnson Endeavor
Foundation
Gail M. Kane/Disaster
Assistance
Henry Kaufman Endowment of
the Scholar Rescue Fund
John C. Kirpatrick Community
Fund
Colin and Brooke Lee
Internship Fund
Regina Lee/Disaster Assistance

Michael R. Lewis/Seydel
Fellowship in Switzerland
Leonora Lindsley Scholarship
Fund
Charles D. Lusk and Marie
Koupal Lusk Memorial
Scholarships
Marion Mack
Margo Foundation
Juliet Flynt Marillonnet/
Marillonnet Fellowship in
France
Edith Markson Memorial Fund
Estate of Mary Ann Martin
Molano Matarnaros
Foundation
Tracey L. Melick/Disaster
Assistance
Marion H. Milton Charitable
Lead Annuity Trust
Phyllis and Steven Nelson/
Disaster Assistance
New York Community Trust
Cindy T. Nguyen/Disaster
Assistance
Bernard Osher Foundation
Estate of Dr. M.S. Patel
Sarah Peters/The Arthur King
Peters Memorial Travel Grant
Nancy Petry Scholarship Fund
Alice R. Pratt Internship Fund
Douglas Neil Prudden/Disaster
Assistance
Freida Bertha Tanner Ratner
Scholarship Fund
Estate of Mary Clark
Rockefeller
Rocky Mountain Regional
Center Fund
Scholar Rescue Fund
Paul B. and Mildred Seydel
Foundation/Seydel Fellowship
in Switzerland
Kambiz Shahbazi and Nazgol
Saati/FLTA Persian Program
Sami Sindi/In-Teach
William and Tona Shepard
Fund
Andrew E. Steiner/Seydel
Fellowship in Switzerland
Cheryl L. Tourney/Disaster
Assistance
Henry D. Triantafillou
Cheryl Trujillo/ Disaster
Assistance
Michael Vinciguerra Fund
Josh S. Weston/Weston Awards
Program
Louise Woods Memorial
Scholarship Fund
Louise & George Woods
Emergency Loan Fund
Naomi B. Yamaguchi/Disaster
Assistance

Giving to the Institute

The Institute is very grateful for the contributions listed here, which enable IIE to advance its mission of “Opening Minds to the World” through international education. Gifts listed were received October 1, 2004–December 31, 2005.

UNRESTRICTED CONTRIBUTIONS

FOUNDATIONS

Chicago Community Trust
The Horace W. Goldsmith Foundation
Stephen & Deirdre Sheedy Kim Charitable Fund
Albert Kunstadter Family Foundation
The Loeb Family Third Point Foundation
Miller Khoshkish Foundation
Milbank Memorial Fund
RR Donnelley Foundation
The A. Alfred Taubman Foundation
The Thomas J. Watson Foundation/Jeanette K. Watson Fellowship
Winterburn Foundation

CORPORATIONS

Caxton Corporation
First Data Corporation
GE
Johnson & Johnson
Neuman & Bogdenoff
Philip Morris International
Qualcomm
Silicon Laboratories Inc.
The Starr Foundation/AIG

INDIVIDUALS

GUARANTOR

(\$100,000 and Above)

Henry and Elaine Kaufman

BENEFACTOR

(\$10,000–\$99,000)

Anonymous
Lynn and Mark Angelson
Henry H. Arnhold
Maria Livanos Cattau
Robert L. Dilenschneider
Jeffrey E. Epstein
Stephen C. Francis
Victor J. Goldberg
Peter M. Gottsegen
Ruth Hinerfeld
Pamela Howard
Thomas S. Johnson
Raymond A. Mason
Diane Paton
Sascha M. Rockefeller
Thomas A. Russo
Linda Vester
Irma Ruth Waser

PATRON

(\$5,000–\$9,999)

Jack M. Greenberg
Henry Kissinger
Joel Klein

E. Michel Kruse
Karlheinz Muhr
Raymond I. Skilling
Peter R. Thompson
Henrik N. Vanderlip

SUSTAINING ASSOCIATE

(\$1,000–\$4,999)

David D. Arnold
David H. Barnard
Jayne L. BecVar
Peggy Blumenthal
David G. Budinger
Wendy and Alan Caplan
John DiBiaggio
Ambassador Diana Dougan
J. Wayne and Anne Fredericks
Allan E. Goodman
Dina Merrill and Ted Hartley
Marian S. Heiskell
Karen A. Holbrook
Julian Johnson
Richard E. LaBlanc
Patricia G. Lehaney
Peter L. Malkin
John McLaughlin, Ph.D.
Martin Meyerson
George Rupp
Thomas A. and Georgina T. Russo
Benjamin F. Stapleton, III
Stephen Taran
Paul A. Volcker
Joan Wall
Joan M. Warburg

SUPPORTER

(\$100–\$999)

Arthur S. Abramson
Tanya Accone
J. Michael Adams
Anonymous
Edgar Aronson
Hallie Black
Joan Booth
Marion R. Boulton
Thelma E. Burke
Marilyn Carlson Nelson
Barbara Caruso
Bonnie R. Clendenning
Michael R. Czinkota
Milton A. Wolf
Helen Dowdeswell
Catherine and Philip B. Evans
Susan Ferre
Charles C. Foster
Christian M. Freer
Hilary E. Gately
Clifford F. Giddings
Evrith Giovenco
Ann Lydia Goldizen
Harry E. Gould, Jr.
Vartan Gregorian
Howard Hendrick Hennington

Cathy C. Herndon
Patricia J. Hunt
Mary F. Jackson
Helmuth W. Joel
Marvin Kalb
Ann Z. Kerr
A. Curtis LaFrance
Ruth C. Lakeway
Mark S. Lazar and Andrea Fabry
Glen R. Leet
Dusty Leffingwell
Robert E. Lewis
Anne LiPetri
Francisca U. Lopez
Donald C. Lubick
David Margulies
David Martin
Neil E. Matthew
William C. Mattison, Jr.
John McAuliff
Paul McCusker
The Honorable Donald F. McHenry
Donald K. McIntyre
Madeline H. McWhinney
Carol Meadows
Susan A. Meisel
Thomas M. Messer
William S. Miller
Bradford Mills
Joyce Mims
Sherry L. Mueller
Percy B. North
Marianne Duggan O'Brien
Leland Phelps
E. Lewis Revey
Louise C. Russell
Brian Rutenberg
Barry Salwen
John G. Seabrook
John Sexton
Ralph H. Smuckler
Francis X. Sutton
Patricia Taylor
Frances J. Tenison
Cathy Mitchell Toren
Paul W. Van Der Veur
Werner H. Von Rosenstiel
Jonathan M. Weld
Milton A. Wolf
Harrison Morris Wright

1919 SOCIETY

IIE wishes to thank members of the 1919 Society, a special group of donors who have included the Institute in their estate planning.

GIFTS IN HONOR AND MEMORY

GIFTS IN HONOR

Anonymous, *In honor of Scott Freidheim*
Anonymous, *In honor of Laura Gaffney*
Anonymous, *In honor of Henry Kaufman*
Jayne L. BecVar, *In honor of Arthur N. BecVar*
Andrew C. Friedman, *In honor of Henry Jarecki*
Mr. and Mrs. Emanuel Genauer, *In honor of Henry Kaufman*
Goldie A. Gold, *In honor of Joan Wall and Elaine Arko*
Allan E. Goodman, *In honor of Thomas A. Russo's parents*
Allan E. Goodman, *In honor of Prince Felipe's marriage to Letizia Ortiz Rosasolano*
Robert R. Grusky and Hope H. Eiseman, *In honor of Doug Londal*
Francine S. Kittredge, *In honor of Scott Freidheim*
Sarah and Steve Kraemer, *In honor of Thomas Sandell*
Francine Hermelin, *In honor of Ruth Gruber's Birthday*
Cathy Campbell Herndon, *In honor of Miyuki Aoki*
Judith E. Makrianes, *In honor of Diane Paton*
Mel Manishen, *In honor of Robert L. Dilenschneider*
William Miller, *In honor of Victor J. Goldberg*
Sherry Lee Mueller, *In honor of Barbara Gumbiner*
David Parker, *In honor of Margot Steinberg*
Thomas A. Russo, *In honor of Divonne Holmes A'Court*
Laura and Peter Strauss, *In honor of Victor J. Goldberg*
Fred Stone, *In honor of Thomas A. Russo*
Joan P. Tilney, *In honor of Diane Paton*
Roy Whitman, *In honor of Pere Bochenski, Dr. Richard Bourcier, Dr. Guido Kung, Dr. Eduard Swiderski*
Derrick L. Wilson, *In honor of the U.S. Armed Forces*
Frances Ginsburg Wolf, *In honor of Denise Benmosche*

GIFTS IN MEMORY

Anonymous, *In memory of Ennis William Cosby*
Barbara Caruso, *In memory of Vincent Caruso*
Susan Erben, *In memory of Genevieve Erben*
Clifford F. Giddings, *In memory of Albert E. Barrett, Jr.*
Goldie A. Gold, *In memory of Helene Marguliese*
Ann Lydia Goldizen, *In memory of Kenneth Holland*
Allan E. Goodman, *In memory of Gerda Sabor*
Sylvia D. Graham, *In memory of Walker Graham*
Thomas C. Hase, *In memory of Marie-Astrid Lewel*
Marian S. Heiskell, *In memory of Andrew Heiskell*
Gerald C.W. Heng, Esq., *In memory of his parents*
Michael R. Lewis, *In memory of Paul Seydel*
Francisca U. Lopez, *In memory of Elias E. Lopez*
David Marguiles, *In memory of Helene Marguiles*
Joan and Paul McCusker, *In memory of Ian Francis McCusker*
Carol Meadows, *In memory of Hilda Mortimer*
Dorothy M. Miner, *In memory of James E. O'Driscoll*
Sherry Lee Mueller, *In memory of Lucille V. Mueller*
Percy North, *In memory of Rankine-Galloway*
Andrew E. Steiner, *In memory of Paul Seydel*
Irma Ruth Waser, *In memory of Jurg Waser*
Roy Whitman, *In memory of Dr. Njegos Petrovic*

Endowment and Special Gifts

FULBRIGHT LEGACY FUND

The Fulbright Legacy Fund is a unique endowment to expand the impact of the Fulbright program through follow-on grants. A recent \$1 million gift from IIE Chairman Thomas S. Johnson brings the endowment to the \$5 million halfway mark of the Institute's \$10 million goal for the Fund.

Brown Brothers Harriman Trust
Company of Texas
Richard A. Debs
Allan E. Goodman
Estate of Andrew Heiskell
Thomas S. Johnson
Kruse Family Fund
Denise Rich
Jonathan Silver
Josh S. Weston

FUND FOR THE NEW EDUCATION CENTURY

The Fund for the New Education Century is an endowment that supports all of IIE's activities and programs.

Henry and Elaine Kaufman Foundation
Victor J. Goldberg

SPECIAL NAMED ENDOWMENTS

Victor J. Goldberg IIE Prize for Peace in the Middle East

Victor J. Goldberg
Arthur King Peters Travel Grant Program
Sarah Peters

SCHOLAR RESCUE FUND OPERATING SUPPORT

IIE is grateful to the many donors who have provided support to enable the Scholar Rescue Fund to continue to save the lives, voices, and ideas of persecuted scholars.

Magnus Ahlquist
Anonymous
Ron Baron
Ford Foundation
The Hite Foundation
Henry Kaufman Endowment of the Scholar Rescue Fund
Harvey and Allison McGrath
Open Society Institute
Elizabeth and Robert C. Pozen
Thomas A. Russo
Raymond L. Smart Foundation

Office of Strategic Development

Please contact us for information on ways to support IIE

(212)984-5381
dkaisth@iie.org

SCHOLAR RESCUE FUND ENDOWMENT

The Scholar Rescue Fund Endowment ensures that there will always be a place to which persecuted scholars can turn for support and safe haven.

HENRY KAUFMAN ENDOWMENT OF THE SCHOLAR RESCUE FUND

Henry and Elaine Kaufman Foundation

GENERAL ENDOWMENT OF THE SCHOLAR RESCUE FUND

Anonymous

RUTH GRUBER CHAIR OF THE SCHOLAR RESCUE FUND

To honor a renowned IIE alumna who has dedicated her life to rescue, the \$1 Million Ruth Gruber Chair will enable the Institute to rescue two scholars each year in Dr. Gruber's name in perpetuity.

BENEFACTOR (\$25,000 and above)

Anonymous

Amy Brandt
Henry Kaufman
Harvey and Allison McGrath
Thomas A. Russo

PATRON (\$10,000-\$24,999)

Ron Baron/Baron Capital Management
Robert and Denise Benmosche
Mary Katherine Ford
Patti Kenner
Martin Lipton

CONTRIBUTOR (\$5,000-\$9,999)

Ruth Gruber
Peter Jennings
Julian Johnson
George Lichter Family Foundation
Elizabeth and Robert C. Pozen
Deborah Sarnoff and Robert Gotkin
Sonya Starr

FRIEND (\$1,000-\$4,999)

Anonymous
Maryam Ansary
Arthur A. Bavelas
Peggy Blumenthal
Wendy and Alan Caplan
Stanley Corngold
Dette Companies
Stanley and Fiona Druckenmiller
G. Stephen Fisher
Scott Freidheim
Michael E. Gellert
Thomas Harvey
Rob Henrikson
Doreen Hermelin
Gwen and Arthur Hiller
Theodore P. and Barbara Janulis
Helene and Mark Kaplan
Robert D. King

Samuel C. Klagsbrun, M.D.
Susan Lerner
Nancy Lieberman
George H. McLaughlin
David M. Michaels
Carl and Lucile Oestreicher Foundation
Oster Family Foundation
Rockefeller Foundation
Daniel Rosenblum
Rosetta W. Harris
Ian Schraeger
Joan and Paul Schreiber
Robert Sillerman and Laura Baudo
Lois and Fred Tarter
Malcolm Thomson
Wachovia Foundation
Jim Xhema
Carol and Lawrence Zicklin

SUPPORTER (Under \$1,000)

Lisa Applebaum
Elizabeth Kagan Arleo, M.D.
William L. Bernhard
Daniel and Vivian Bernstein
Myra Biblowit
Victoria Bjorklund
F. Avril Brenig
Benjamin S. and Marjorie A. Bunney
Irving Cantor
Miriam Chaikin
Laura S. Chess
Dr. Leslie Chess
Renee and Peter Cohen
Blanche Wiesen Cook
Evelyn Deitchman
Shana Deitchman
Edith Arno
Ilene Engelmayer
Erika Padan Freeman
Tovah Feldshuh
Ada Feyerick
Nancy Fisher
Andrew C. Friedman
Bruce Gelb
Alice Ginott Cohen
June Tauber Golden
Evelyn and Harry Goldfeier
Allan E. Goodman
Daniel Greenspahn and Karen Berenthal
Malcolm and Zelda Gross
Betsy Grossman
Thomas Haines
Carol Halebian
Francine Hermelin
Julie C. Hermelin
Alice Ilchman
Marcia Reines Josephy
Shelley King
Joanie Klar
Bernie Koster and Norma Wellington Koster
Guy Kulman
Roslyn Lacks

Stanley and Debbie Lefkowitz
Lehman Brothers
Rita Gurko Lerner
Paula Levine
Louis and Helen Lowenstein
Suzanne Maltz
June Massell
Nordal McWethy
Alan Meisel
Lois E. Montgomery
Rita O'Connor
Louis O'Neill
David Parker
Paul R. Pervil, M.D.
Rosalind Ricken Pomerance
Michael B. Posnick
Julie Ratner
Janet Gordon Ribekove
Marianne Rohrllich
Frank Salomon
Lisa Rachel Schachner
Naomi Scheuer
Ann Schroeder
Barbara Seaman
Shira Seaman
Vicki Shulof
Dana Silberberg
James B. Sitrick
Vera Stern
Dan Stohr
Fred and Bonnie Stone
Rosa Strygler
Sylvie Reice
Thomas A. and Georgina T. Russo
Stephan M. Taran
Tamre A. Varallo
Werner H. Von Rosenstiel
Lisa N. Walborsky
Barbara Wertkin
Frances Ginsburg Wolf
Robert Zane

DENISE BENMOSCHE WOMAN'S CHAIR OF THE SCHOLAR RESCUE FUND

In April 2005, IIE launched this new chair to support persecuted female scholars.

Anonymous
Robert and Denise Benmosche
Rosemary H. Booth
Amy Brandt
Tony Detre
Michael Dodge
George Lichter Family Foundation
Allan E. Goodman
Sybil Jacobson
Theodore P. and Barbara Janulis
Stanley Lefkowitz
Alexandra Loria
Brenda and William D. Lowe
Julie Ratner
Thomas A. Russo
Charles Silverman
Jonathan Spencer

Special Events in New York

INTERNATIONAL AWARDS GALA 2005

IIE honored Goldman Sachs with The Opening Minds Corporate Leadership Award, accepted by Chairman and CEO Henry M. Paulson, Jr. on behalf of the company. Celebrating the 5th anniversary of the Goldman Sachs Global Leaders Program, IIE also presented four GSGLP alumni with the Fritz Redlich Alumni Award.

DINNER CO-CHAIRS

Peter M. Gottsegen
Thomas S. Johnson
Henry Kaufman
John C. Whitehead

FULBRIGHT CO-CHAIRS

Renée Fleming
Alberto Vitale

UNDERWRITER

Goldman, Sachs & Co.

VICE CHAIRS

AIG
CAI Partners
Jeffrey Epstein
The Goldman Sachs Foundation
Gloria and Henry G. Jarecki
Thomas S. and Margaret Ann Johnson*
Henry and Elaine Kaufman Foundation
Karlheinz and Elisabeth Muhr*
Paul Weiss Rifkind Wharton & Garrison*
PepsiCo, Inc.
Thomas A. Russo*
Sullivan & Cromwell LLP

ASSOCIATE CHAIRS

Lynn and Mark Angelson
Denise Benmosche

NEW LEADERS GROUP BENEFIT

Dr. Henry A. Kissinger presented Fulbright Student Diana Ferrero with the first annual New Leaders Group Award for Mutual Understanding for her documentary about the hijab in France and Iran.

HONORARY CO-CHAIR

Dr. Henry A. Kissinger

DINNER CO-CHAIRS & NLG MEMBERS

Marianne Boesky
Peter Elstrom
Scott Freidheim
Marc Gabelli
Jonathan Jackson
Serra Kirdar
Kinga Lampert
Doug Londal
Michael Rockefeller
Tom Sandell

CORPORATE UNDERWRITER

Lehman Brothers

NEW LEADERS

Anonymous
Marianne Boesky
Peter Elstrom
Cyrus F. Freidheim
Scott Freidheim*
Kathy and Richard S. Fuld, Jr.
Marc Gabelli*
Joseph Gregory
Jonathan Jackson
Arthur Kaufman
Serra Kirdar
Kinga Lampert

Bloomberg
BP
Amy Brandt
Cadwalader, Wickersham & Taft
Barbara and Richard Debs
Robert L. Dilenschneider*
Fried, Frank, Harris, Shriver & Jacobson
GE
Collette and Allan E. Goodman
Ruth Gordon Hinerfeld
Karen Holbrook*
E. Michel Kruse*
Latham & Watkins LLP
Lehman Brothers
Lucent Technologies Foundation
MetLife
Morgan Stanley
Dr. and Mrs. David Paton
PricewaterhouseCoopers LLP
Simpson Thacher & Bartlett LLP
Tishman Speyer
Gioietta and Alberto Vitale*
John L. Weinberg
The Whitehead Foundation

BENEFACTORS

Altrinsic Global Advisors, LLC
Arnhold and S. Bleichroeder, Inc.
CIT Group
Leslie Daniels

DONORS

Doug Londal*
Michael Rockefeller*
Thomas A. Russo*
Tom Sandell
Daniel Ziff
FRIENDS
Denise Benmosche*
Ron Bruder
Mr. and Mrs. Stephen C. Freidheim
Roya and Massoud Heidari*
Andrew J. Malik*
Mr. and Mrs. Alok Singh
Sonya Starr
Nader Tavakoli*
Mr. and Mrs. George H. Young, III

BENEFACTORS

Nader Ansary*
Candida Beaumont
Tracy Binkley
Ben Bram
Mr. and Mrs. Peter M. Gottsegen
Anton Katz and Robin Katz
Steven B. Klinsky
Mathew Lori
Stephen Messer
Kevin Murphy
Alex Papachristidis
Mr. and Mrs. Mitchell Presser
Samuel Rosenblatt
Theodore Wong*

Jennie and Richard De Scherer
Dow Chemical Company
Stephen C. Francis
Thomas Harvey and Cathleen P. Black
Mr. and Mrs. Frank W. Hoch
JPMorgan Chase & Co.
Robert S. Kaplan
Dr. Sonja P. Karsen
Elizabeth and Jack Kennedy
Dr. Henry A. Kissinger
George R. Packard
Mr. Robert C. Pozen
Don Rapaport
Mr. and Mrs. Arthur Ross
Mr. Richard J. Schmeelk
Henrik N. Vanderlip
Linda Vester and Glenn H. Greenberg
Mr. and Mrs. Gregory Zehner

PATRONS

Ann and Steven Ames
Maryam Ansary
Joan and Robert A. Bernhard
Anita Friedman Berman
The Honorable John Brademas
Mr. and Mrs. Cees Bruynes
Roxanne Mankin Cason
Maria Livanos Cattau*
Cleary, Gottlieb, Steen & Hamilton, LLP

PATRONS

Anonymous
Hussein Ayoub
Mr. and Mrs. George Beraka
Caroline Berthet
Patrick T. Burke*
Brian W. Cooke
Lawrence Crimmins
Mr. and Mrs. Michael Fascitell
Mr. and Mrs. Robert Gheewalla
Allan E. Goodman
Thomas S. Johnson
Francine S. Kittredge
Lorrie King and Edbert Morales*
Andrew Marshak
Pooneh Mohazzabi
Joseph Polizzotto
Don Rapaport
Scott Stackman
John S. Sturges
Lou Terracio
David G. Tisch*
Mr. and Mrs. Bao Truong*
Marcia G. Welsh

JUNIOR PATRONS

Mr. and Mrs. Robert Abel
Jasmine Camara Abouzied
Tanya C. Anderson
Shad Azimi
William Bohnsack
Adelheid Christian-Zechner

Leonard A. Cole
Tony and Leon Cooperman
Layla Diba
Mr. and Mrs. Walter A. Eberstadt
Robert W. Galvin
Jay Goldberg
Patricia A. Waldeck and Victor J. Goldberg*
Barbara and Ed Hajim
Pamela Howard
Julian Johnson
Sol Kumin
Steven J. Kumin
Robert E. Lewis*
Martin Lipton, Esq.
Brenda and William D. Lowe
Mr. Warren Mackey
Madeline H. McWhinney
Dina Merrill and Ted Hartley
Mr. Joseph Polizzotto
George Rupp
Thomas A. and Georgina T. Russo
Mrs. Christa Schutz
Nazgol and Kambiz Shahbazi
Jay T. Snyder
Sonya Starr
Nicki and Harold Tanner
Lois and Fred Tarter
Tyco International
The Viniar Family Foundation
Josh S. Weston

Mark J. Cohen
Adam J. and Tracey R. Collins
Anna Katherine Curry
Dorothy M. Davis
John B. Fitzgibbons
Lesley Gurkin
Patricia Haas Cleveland
Daciana Melintia Hagea
Alina Hamza
Carla Holtze
Caroline Kitidis
Alice Korngold
Martin Kurtz
Robb McGregor
Lauren McMahon
Geoffrey Belford Mintz
Janet Morgan*
Katinka Nicou
Gregory Panayis
Lil Phillips
Jaqueline Pierangelo
Stephanie Taft Potter
Lloyd Quartin
Kay Aiken Sheils
Blake Spahn
Lori Taft Potter
Sophie Wade
Nahill Younis

*Indicates silent auction participants.

Giving to IIE's Regional Centers

IIE/MIDWEST: Annual benefit dinner in Chicago featuring discussion with scholars rescued through IIE Scholar Rescue Fund.

Mr. and Mrs. Walter Bloch	Dr. Allan Goodman	Mr. Philip Hummer	Mr. and Mrs. Harvey Medvin	Mr. and Mrs. Alejandro Silva
Mr. and Mrs. Saul Caisman	Mrs. Annemarie Gramm	Mrs. Patricia Cox Hunckler	Dr. Charles Middleton	Mr. and Mrs. Paul Sittenfeld
Mr. and Mrs. Douglas Cameron	Ms. Virginia Grinstead	IIE/Midwest	Ms. Mary P. Murley	Mr. and Mrs. Raymond Skilling
Mrs. Henry T. Chandler	Mr. and Mrs. William Hagenah	Mr. and Mrs. Daniel Kearney	Mr. and Mrs. John and Janis Notz	Mr. Robert Steele
Mrs. Rosaline Cohn	Harris Bank	Mr. and Mrs. George Kennedy	Ms. Joan E. O'Malley	Mr. and Mrs. Jules Stiffel
Ms. Sandra Crown	Mr. and Mrs. L. Hall Healy	Mr. and Mrs. Frederick Krehbiel	Mr. and Mrs. Albert Pawlick	Mr. and Mrs. Roger Stone
Mr. and Mrs. Richard DeSchutter	Mr. and Mrs. Christopher Heymeyer	Mr. and Mrs. David Landsittel	Mr. and Mrs. Richard Pigott	Mr. Robert Stuart
Mr. G. Stephen Fisher	Mr. and Mrs. Peter Horne	LaSalle Bank	Mrs. Debora Pinzur	Mr. and Mrs. James Stuart
Mr. and Mrs. Richard Giesen	Mr. and Mrs. Robert Houston	Mr. and Mrs. Benjamin Lenhardt	Dr. John Rielly	UBS
Dr. Joel Glassman	Mr. and Mrs. Thomas Howell	Mr. Jerry Manne	Ms. Dee Sarelas	Ms. Joan Wall

IIE/ROCKY MOUNTAIN: Contributions and Annual Diplomats Ball in Denver featuring the 2005 theme "Stars of India." (\$250 and above.)

AZN Television	Gayle Dendinger	Shashi Kumar	Trygve and Vicky Myhren	Thomas Snyder
Madelon Affeld	Denver Board of Realtors	Land Title Guarantee Company	Ved and Katherine Nanda	Patricia Somerville
Maria and Clay Allen	Paul Docktor	Daniel C. Himelspach and Leslie M. Lawson	Robert and Judy Newman	Katharine Stapleton/ Fishback Foundation
Sue Anschutz-Rodgers	Carl Duncan	Gaylor Layton Foundation	Lucien D. and Nina O'Kelley	StorageTek
Guillermo and Maria Aragon	David L. and Mary Evans	Lee Palmer Everding Foundation	Danielle Okin	Henry L. Strauss
Holly Arnold-Kinney	Barbara Fey	Edward Lehman	Gerald Padmore and Myrtle Rose Greene	Tom and Marta Stroock
Australearn	Stephanie Foote and Lloyd Wade	Georgia Lesh-Laurie	Gordon Parker	Sutherland Family Foundation
Charles de Bartolome	M. Allan and Margot Gilbert Frank	Harry T. Lewis, Jr.	Gordon Parker Foundation	Dr. Thomas Sutherland
Edgar and Stephanie Benton	Stephen K. Gartside, Jr.	John and Merry Low	Monte and Pat Pascoe	Brian K. Thomson
John R. Bermingham	The Gates Corporation	Peter and Betsy Luce Family Fund	James and Margaret Peters	John and Sharon Trefny
John and Terry Biddinger	Allan and Collette Goodman	James and Karla Marlow	Nancy Petry	University of Colorado at Denver
Joseph and Elizabeth Blake	Melanie Grant	Donald M. and Katherine Marshall	Phelps Dodge Foundation	University of Denver, Daniels College of Business
Marc Boucher	Earl August Hauck	John Maslanik	Robert Phelps	University of Denver
Keith and Carol Brown	James and Amy Hecht	Jan Perry Mayer	Jan Pilcher	University of Denver Sturm, College of Law
Richard and Jo Ann Byyny	Christine Honnen	Lydia McCollum	Sangeeta Reddy	Lucky Vidmar
Sue Cannon	Lynn E. Hornbrook	Maureen McDonald	Robert and Myra Rich	Wells Fargo Bank West, N.A.
Adrian and Susan Ciazza	Bill Hubbell	Melem USA, LLC	John and Linda Roberts	The Williams Companies Foundation, Inc
Sheila Cleworth	Moyna and Tom Hudgens	Bonny L. Michaelson	Raul N. Rodriguez	Carl and Lisa Williams
COBank	William J. Hybl	Rhea J. Miller	Rose Community Foundation	Diane Writer
Colorado College	Ireland, Stapleton, Pryor & Pascoe	Marion H. Milton	John and Vivian Sabel	Marty and Laurie Hirschfeld Zeller
Colorado School of Mines	Frank and Myra Isenhardt	Mike and Ann Moore	Frieda Sanidas	
Colorado State University	William S. Jackson, Jr.	Michael and Felicia Muftic	Sherman & Howard	
Thomas and Noel Congdon	James and Sally Kneser		Siegel-Robert, Inc.	
Patricia and Peter Cooper	Ray and Linda Kogovsek		Ruth Silver	
Nathalie Couture			Morgan and Julie Smith	
Peter and Deedee Decker				

IIE/SOUTHERN: Contributions and Special Events in Houston.

INDIVIDUAL DONORS	William Fairchild	Herbert Lesser	CORPORATE/ FOUNDATION DONORS	JPMorgan Chase
Sabir Amawi	Charles Foster	Gene McDavid	Ayco	Oklahoma City Community Foundation
Marwan Attalla	Rachel Frazier	Ewell Murphy	Baker Hughes	Powell Foundation
Salam Barazi	Harry Gee	Victor Obadiah	Beth Wolff Realtors	Rice University
Lyn Bracewell	Allan E. Goodman	Carolyn Querbes Nelson	ExxonMobil	Safeway Inc.
Franz Brotzen	Joseph Hafner	Elizabeth Rockwell	Fares Foundation	University of Houston
Melinda Brunger	Charles Henry	Donna Sparks	Houston Endowment	Webb Family Fund
Jonathan Coopersmith	Robert Howard	Raymond Swaya	Houston Jr. Chamber of Commerce	
Mary Dix	Larry Huebig	John Webb		
Karen Eckhardt	Oelke Hysong	Catherine Wile		

IIE/WEST COAST: Contributions and Annual Distinguished Service Award Dinner in San Francisco honoring Franklin "Pitch" Johnson. (\$1,000 and above.)

BENEFACTORS	PATRONS	Columbia Management	P. J. and Rod Handeland	Rand Morimoto
Asset Management Corporation	Blum Capital Partners, L.P.	Pamela A. Cook	Janice and Lee Haris	Nancy S. Mueller
Amgen	Reid W. Dennis	Jim Curtis	Carol and Alexander Hehmeyer	Michael Mueller and Chris Cullens
Barclays Global Investors	Richard N. Goldman	Laurie and Alan M. Dachs	Mr. and Mrs. George Hume	Susan and Gib Myers
Mr. and Mrs. William K. Bowes	Greater Bay Bancorp Foundation	Melvin Dagovitz	John Hummer	Susan and Bob Ohrenschaal
Carolyn and Preston Butcher	Reid P. Johnson	Carol and Dixon Doll	Derk and Dricka Hunter	Bernard Osher
Brook Byers	Shirley and Duncan Matteson	Duff Ackerman Goodrich, LLC	Gabriella and Glen Isaacson	Edward Penhoet
Susan Ford Dorsey and Michael Dorsey	J. Russell Pitto	Barbara and William C. Edwards	Mr. and Mrs. C. B. Jeffries	Toni and Arthur Rock
Mr. and Mrs. William H. Draper	Lonna A. Wais	Henry K. Evers	Gretchen and William R. Kimball	Dan Searby
Nina and S. A. Ibrahim	Dr. and Mrs. Alejandro Zaffaroni	Mr. and Mrs. Irwin Federman	Elizabeth and Joe Mandato	Edwin A. Seipp
Mr. and Mrs. Franklin P. Johnson	SPONSORS	Doris and Donald Fisher	Mattel Children's Foundation	Anne and Craig C. Taylor
Kleiner Perkins Caufield & Byers	Bechtel Group, Inc.	Laura and John Fisher	David Mauney	Mr. and Mrs. Terry Vogt
Jeannik Littlefield	Jennifer Beckett	William Fisher	Lynn McGowin	Griffith Way
Linda and Tony Meier	Lynda S. Bridge and Robert Mittelstadt	Franklin Templeton Group	Anne McWilliams	Brayton Wilbur
Wells Fargo	Chevron Corporation	Gilead Sciences	Teresa and Mark Medearis	Diane Wilsey
		Marcia and John Goldman	Karl Mills	
		Google, Inc.	Nancy and Lawrence Mohr	

Financials

Statements of Financial Position (As of September 30, 2005 and 2004)

	2005	2004
Assets		
Cash and cash equivalents	\$ 23,289,514	\$ 11,166,955
Reimbursable expenditures under contracts in progress	11,145,300	16,515,246
Contributions receivable, net	8,163,591	10,772,705
Investments, at fair value	56,458,336	49,059,841
Prepaid expenses and other assets	7,381,788	1,527,642
Fixed assets, net	19,772,769	21,612,451
Restricted cash	49,837	128,155
Beneficial interests in perpetual trusts held by third parties	3,328,312	3,243,145
Total assets	\$129,589,447	\$114,026,140
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued expenses	\$ 6,097,009	\$ 8,220,006
Sponsored funds received in advance	27,968,844	12,903,627
Bonds payable, net	15,975,046	16,268,702
Total liabilities	50,040,899	37,392,335
Commitments and Contingencies		
Net Assets		
Unrestricted	32,706,176	21,187,711
Temporarily restricted	41,603,958	50,292,847
Permanently restricted	5,238,414	5,153,247
Total net assets	79,548,548	76,633,805
Total liabilities and net assets	\$129,589,447	\$114,026,140

Statement of Activities (For the year ended September 30, 2005 with comparative totals for the year ended September 30, 2004)

	2005			2004	
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Total
Revenues					
Sponsored programs	\$172,616,623			\$172,616,623	\$161,990,889
Contributions	731,603	\$ 11,524,940		12,256,543	35,485,747
Investment return, net	5,238,676	932,879	\$ 85,167	6,256,722	4,324,027
Special events, net	439,809			439,809	1,118,401
Other Revenue	820,305			820,305	769,996
	179,847,016	12,457,819	85,167	192,390,002	203,689,060
Net assets released from restrictions and other reclasses	21,146,708	(21,146,708)		—	—
Total revenues	200,993,724	(8,688,889)	85,167	192,390,002	203,689,060
Expenses					
Program services					
International exchange of students and scholars	172,325,390			172,325,390	168,315,451
Development training and assistance	679,493			679,493	1,504,328
Short-term international visitors	4,599,404			4,599,404	4,878,189
Educational services	5,578,890			5,578,890	6,814,065
Overseas and regional office activities	407,045			407,045	395,557
Research, publications and information services	541,931			541,931	606,929
Total program services	184,132,153			184,132,153	182,514,519
Supporting services					
Management and general	5,012,217			5,012,217	5,703,965
Fund raising	330,889			330,889	770,555
Total supporting services	5,343,106			5,343,106	6,474,520
Total expenses	189,475,259			189,475,259	188,989,039
Increase (decrease) in net assets	11,518,465	(8,688,889)	85,167	2,914,743	14,700,021
Net assets, beginning of year	21,187,711	50,292,847	5,153,247	76,633,805	61,933,784
Net assets, end of year	\$ 32,706,176	\$ 41,603,958	\$5,238,414	\$ 79,548,548	\$ 76,633,805

In February, 2001, the Institute created and incorporated the International Fellowships Fund, Inc. (IFF), a not-for-profit organization to administer and support the activities of the International Fellowships Program. IFF is exempt from Federal income taxes under Section 501(C)(3) of the Internal Revenue Code and is designated as a Type I supporting organization to the Institute. IFF commenced operations with funding received from the Ford Foundation in the amount of \$275,526,718 in September 2001. IFF is a "depleting endowment" with a 10-year pay-out objective. IIE appoints four of the seven IFF board members thereby maintaining controlling interest. In accordance with accounting principles generally accepted in the United States of America, IIE is required to present a consolidated financial statement including its affiliate (IFF). Reported assets and liabilities include pending trades in marketable securities being purchased or sold by IFF as of September 30, 2005 and settled in early October 2005. A fiscal year 2005 consolidation summary is presented below.

	IIE Only	IFF Only	Consolidated IIE
Investments, at fair value	56,458,336	245,691,010	302,149,346
Total Assets	129,589,447	250,660,666	379,863,162
Total Liabilities	50,040,899	38,942,533	86,987,210
Unrestricted Net Assets	32,706,176	—	33,671,665
Temporarily Restricted Net Assets	41,603,958	211,718,133	253,965,873
Permanently Restricted Net Assets	5,238,414	—	5,238,414
Total Revenue	192,390,002	12,607,693	178,294,478
Total Expenses	189,475,259	41,170,600	202,805,731
Increase (decrease) in Net Assets	2,914,743	(28,562,907)	(24,511,253)

IIE's financial statements are audited on an annual basis by PricewaterhouseCoopers, LLP. The complete audited financial statements are available upon request. Excerpts from the statements of financial position, as of September 30, 2005, and the related statement of activities for the year ended September 30, 2005 are presented above.

Opening Minds to the World®

Peace and prosperity around the world depend on increasing the capacity of people to think and work on a global and intercultural basis. As technology opens borders, educational and professional exchange opens minds.

Institute of International Education

An independent nonprofit founded in 1919, IIE is among the world's largest and most experienced international education and training organizations. We are committed to delivering program excellence to a diverse range of participants, sponsors, and donors.

Our Mission

- Promoting closer educational relations between the people of the United States and those of other countries.
- Strengthening and linking institutions of higher learning globally.
- Rescuing threatened scholars and advancing academic freedom.
- Building leadership skills and enhancing the capacity of individuals and organizations to address local and global challenges.

Cover photo:

Fulbright students from Nigeria, the Philippines, Spain, and Vietnam joining hands at IIE headquarters in New York to hold up one of the globes that was auctioned at the IIE Gala dinner in 2005. All proceeds from the globe auction were used to provide emergency grants to international students affected by Hurricane Katrina.

BOARD OF TRUSTEES

Chairman

Thomas S. Johnson

Chairman Emeritus

Henry Kaufman

President & CEO

Allan E. Goodman

Vice Chairpersons

Ruth Hinerfeld

Henry G. Jarecki

Chairman, Executive Committee

Thomas A. Russo

Treasurer

Henrik N. Vanderlip

Members

Mark Angelson

Maryam Ansary

Lee Bollinger

Maria Livanos Cattau

Richard A. Debs

John DiBiaggio

Robert L. Dilenschneider

Howard Dodson

George J. Donnelly

Jeffrey E. Epstein

Stephen C. Francis

Victor J. Goldberg

Peter M. Gottsegen

Jack M. Greenberg

Karen Holbrook

Pamela Howard

S.A. Ibrahim

Julian Johnson

The Honorable Henry A. Kissinger

Joel I. Klein

E. Michel Kruse

Benjamin F. Lenhardt, Jr.

John W. Low

Raymond A. Mason

The Honorable Donald F. McHenry

Linda Meier

Minoru Mori

Karlheinz Muhr

Diane J. Paton

George Rupp

Frank Savage

John Sexton

Peter R. Thompson

Linda Vester

Life Trustees

Fentress Bracewell

Robin Chandler Duke

Madeline McWhinney

Martin Meyerson

NEW LEADERS GROUP

Marianne Boesky

Peter Elstrom

Scott Freidheim

Marc Gabelli

Jonathan Jackson

Serra Kirdar

Kinga Lampert

Doug Londal

Michael Rockefeller

Tom Sandell

IIE OFFICERS

Allan E. Goodman

President and Chief Executive Officer

Peggy Blumenthal

Executive Vice President

Edith Cecil

Brian Chen

Daniela Kaisth

Mary Kirk

Mark S. Lazar

Jeffrey Leist

Patti McGill Peterson

Joan Wall

IIE WORLDWIDE OFFICES

www.iie.org/WorldwideOffices

IIE/ China (Beijing and Hong Kong)

IIE/ Europe (Budapest)

IIE/ Ethiopia (Addis Ababa) – Est. 9/06

IIE/ India (New Delhi)

IIEF/ Indonesia (Jakarta)

IIE/ Latin America (Mexico City)

IIE/ Middle East and North Africa (Cairo)

IIE/ Russia (Moscow)

IIE/ Southeast Asia (Bangkok)

IIE/ Ukraine (Kiev)

IIE/ Vietnam (Hanoi and HCMC)

United States

IIE Global Headquarters (New York City)

CIES and IIE/ DC (Washington, DC)

Midwest Regional Center (Chicago)

Rocky Mountain Regional Center (Denver)

Southern Regional Center (Houston)

West Coast Regional Center (San Francisco)