



## Chairman's and President's Message

IIE HELPS TO SOLVE GLOBAL PROBLEMS, SUCH AS poverty, disease, and terrorism, by building the mutual understanding and international competence necessary to find solutions. Last year, over 20,000 men and women from 175 countries received scholarships and professional training through the programs highlighted in this report, assisted by IIE staff in our 18 offices around the world. For 87 years, longer than any other nonprofit agency in the world, IIE has promoted educational exchange on a global basis.

We have the honor to administer the Fulbright Program on behalf of the U.S. Department of State and have done so since its inception. We also design and implement international exchange and scholarship programs on behalf of many far-sighted donors and sponsors, including governments, foundations, and corporations around the world. And agencies and organizations focused on foreign aid know that they can depend on the Institute to deliver excellent training and leadership development programs.

IIE-administered programs reach Americans in all 50 states and serve all the member nations of the United Nations. The resources that support these activities place the Institute on the *Forbes* list of the 100 largest charities in the United States, and on the *Crain's* list of the 20 largest nonprofits in New York. And we are pleased to report that the Institute received an excellent fundraising efficiency rating in *Forbes*.

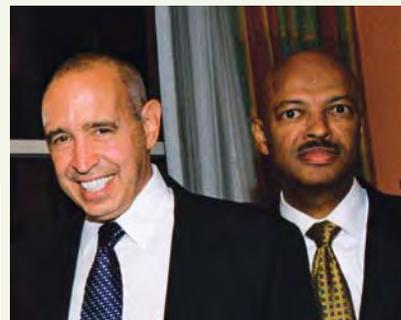
Since our founding in 1919, the Institute is the only non-profit organization that has consistently focused on the rescue of threatened scholars, finding safe havens for them to continue their academic work in freedom. Some 55 Institute grantees, Trustees, and Fulbright alumni have been awarded Nobel Prizes. And today, more people get their information on international educational opportunities through the Institute's advising networks, websites, and publications than from any other source.

As many of our friends tell us, the Institute is also one of the world's best kept secrets. We do not seek publicity for the Institute itself, but rather for the global needs that we meet, the solutions that our programs and sponsors provide, and the impact that individuals served by IIE have on the world. We view our greatest successes to be the leaders we help develop, the scholars whose lives we save, the campuses we internationalize, and the assistance we provide to sponsors and partner organizations in building the capacity to manage scholarships and exchange resources wisely.

We are deeply grateful to all the sponsors, donors, and partners who make our work—and the successes noted in the pages that follow—possible. Their generosity and vision are assuring that the ranks of future leaders will be drawn from people whose minds are open to the world, and that these leaders will help meet global needs, find international solutions, and have a positive impact on our world.

Thomas S. Johnson  
*Chairman*

Allan E. Goodman  
*President and CEO*



*Members of IIE's active and committed 41-member Board of Trustees include (left to right): Vice Chairperson Henry G. Jarecki, Maryam Ansary, Victor J. Goldberg, Diane J. Paton, Executive Committee Chairman Thomas A. Russo, Julian Johnson, and Vice Chairperson Ruth Hinerfeld.*