



Institute of International Education
2006 Annual Report

OPENING MINDS TO THE WORLD®

OPENING MINDS TO THE WORLD®

Peace and prosperity around the world depend on increasing the capacity of people to think and work on a global and intercultural basis. As technology opens borders, educational and professional exchange opens minds.

INSTITUTE OF INTERNATIONAL EDUCATION

An independent 501(c)(3) nonprofit founded in 1919, IIE is among the world's largest and most experienced international education and training organizations. We are committed to delivering program excellence to a diverse range of participants, sponsors, and donors.

OUR MISSION

- Promoting closer educational relations between the people of the United States and those of other countries.
- Strengthening and linking institutions of higher learning globally.
- Rescuing threatened scholars and advancing academic freedom.
- Building leadership skills and enhancing the capacity of individuals and organizations to address local and global challenges.

IIE AT A GLANCE | 2006

Annual Budget



Programs & Services



Global Network





CHAIRMAN'S AND PRESIDENT'S MESSAGE

THIS PAST YEAR, THE INSTITUTE HELPED MORE THAN 18,000 men and women from 175 countries to visit, study, teach, and conduct research in cultures beyond their own for the benefit of their home communities, mutual understanding, and the advancement of knowledge. It is our privilege to lead an organization that is so truly global and whose worldwide offices and expertise so efficiently and effectively develop flexible responses to society's urgent needs.

The world in which the Institute operates today is one of unprecedented mobility for people and ideas, where international is becoming a more accepted and essential part of education. The students, scholars, and professionals who benefit from Fulbright and so many other programs highlighted in this report change the way people think about other countries. And the Institute's Scholar Rescue Fund combines our efforts to provide opportunities to teach and conduct research abroad with a commitment to saving lives.

In addition to the obvious measurable benefits that result from cross-border training — developing skills needed in emerging societies, providing educational opportunities that would otherwise not be available, preserving and enhancing the conditions in which scholarship and education thrive — we believe a central advantage of educational exchange is the impact it has on participants' lives. The experience of living in another society and culture transforms individuals and often has a multiplier effect that extends to their communities and to the larger society. We believe that people with

that experience are likely to have a greater sense of civic responsibility and a greater commitment to civility and constructive international relations. In short, people with this experience are likely to promote a positive, inclusive development model and unlikely to advocate violence in response to differences among peoples.

In 2006, the Institute was selected to start significant new exchange, fellowship, and training programs in every region of the world. We worked closely with sponsors and donors to expand and improve current initiatives through efficient scholarship management, creative programming, and a dedication to excellence in service to others. And this year, the Institute made substantial investments in new technology to launch state-of-the art financial and information systems that are highly responsive to participant and sponsor needs.

We remain deeply committed to providing access to international study and training to a broader and more diverse group of people than have traditionally had these opportunities. With offices around the U.S. and the world and a growing suite of websites and annual publications on programs and funding for study abroad for American students and study in the U.S. for international students, more people get their information about international education from IIE than from any other source.

The sponsors and donors recognized in this Report made 2006 a record year. We are deeply grateful for their support.

THOMAS S. JOHNSON
CHAIRMAN

ALLAN E. GOODMAN
PRESIDENT AND CEO



2006 HIGHLIGHTS



Fulbright New Century Scholars on Global Higher Education

Fulbright New Century Scholars (NCS) presented the results of their year-long transnational and cross-cultural evaluation of challenges facing globalized higher education at a Symposium in Paris in October, co-hosted by UNESCO and the Franco-American Commission for Educational Exchange. The NCS Scholars presented key findings, recommendations, and specific case studies at the Symposium, and also made recommendations to international higher education bodies, governments and institutions of higher learning around the globe.

Developing Global Leaders

Now in its seventh year, the Goldman Sachs Global Leaders Program (GSGLP) counts 750 extremely accomplished university students and young professionals from more than 40 countries as alumni. The Goldman Sachs Foundation and IIE expanded the program this year to include an additional 50 Global Leaders from China and India. Increased funding for Social Entrepreneurship grants will allow more alumni to realize their global visions. Thirty-two projects involving 42 GSGLP alumni have been funded to date.

Additional Funds for IFP

In April 2006, Ford Foundation President Susan Berresford announced a new commitment of \$75 million to the International Fellowships Program, which works to broaden access to advanced study for people from some of the world's poorest communities and countries. A total of 4,300 Fellows will receive support by the end of the program.



Advancing Peace in the Middle East

At a reception in Tel Aviv-Yaffo in June, IIE President Allan Goodman and IIE Trustee Victor J. Goldberg joined U.S. Ambassador to Israel Richard Jones in presenting the second annual Victor J. Goldberg IIE Prize for Peace in the Middle East to the co-founders of the Arab-Jewish Community Center in Yaffo. The award recognized Ibrahim Abu Shindi and Hadas Kaplan for their pioneering work in creating a community organization that works to promote inter-cultural dialogue, co-existence, and community empowerment in its mixed Jewish and Arab Israeli neighborhood.

Keeping America's Doors Open to International Students

Throughout the year, IIE has worked to promote the U.S. as a destination for higher education, provide resources for students on identifying and funding U.S. study opportunities, and help train the Consular Officers at the U.S. Department of State's Foreign Service Institute.



Building a Global Network

The Alcoa Foundation convened academic, NGO, government and business leaders to launch the Alcoa Foundation Global Conservation and Sustainability Network. Participants shared research and explored new opportunities for collaboration on climate change, conservation, and sustainability. At the conference, Alcoa President and CEO Alain Belda, Heinz Center President Thomas Lovejoy, and Keynote Speaker Joseph Stiglitz, Nobel Laureate in Economics and a Fulbright alumnus, spoke with Washington Post reporter Juliet Eilperin about the need for concerted action and informed leadership on issues surrounding conservation and sustainable development.

Educational Advising Around the World

The U.S. State Department, Bureau of Educational and Cultural Affairs (ECA) awarded IIE the Regional Educational Advising Coordinator (REAC) program beginning in October 2006. On behalf of ECA, ten staff members, divided into eight world regions, develop and coordinate a worldwide network of 450 EducationUSA advising centers, which are the central resource for information about U.S. study opportunities. IIE also continues to operate EducationUSA advising centers in Bangkok, Hanoi, Ho Chi Minh City, Hong Kong, Oaxaca and Mexico City.

Iran Opportunities Fund

IIE Trustee Maryam Ansary and several IIE donors spearheaded a new Iran Opportunities Fund this year, in an effort to involve the Iranian community in the U.S. in improving cultural and educational relations between Iran and the United States. This group has hosted events and raised support for IIE's Scholar Rescue Fund as well as the Persian Foreign Language Teaching Assistant Program, a public-private partnership which brings native Persian language speakers to U.S. campuses to help teach language courses for American students.



Celebrating Our History of Scholar Rescue: Budapest 1956 and 2006

IIE/Europe worked with the Embassy of the United States in Hungary and other foreign embassies and international organizations to help organize a two-day conference entitled "1956 and Hungary: The Memory of Eyewitnesses – In Search of Freedom and Democracy" to commemorate the 50th anniversary of the Hungarian revolution of 1956. At that time, IIE assisted over 1,000 refugee students fleeing Hungary, in an effort that was a precursor to today's IIE Scholar Rescue Fund.



Building Bridges Between the U.S. and Asia

At the 2006 Gala, IIE honored the Freeman Foundation with its Stephen P. Duggan Award for Mutual Understanding. Doreen and Houghton Freeman (left and second from right) accepted the award, which recognized the Freeman Foundation's longstanding partnership with IIE to send U.S. students to Asia and to help Asian students in the United States, funding programs such as the Freeman Awards for Study in Asia and the Asia Higher Education Loan Program.

Strengthening Higher Education in Africa

In 2006, a Ford Foundation grant to IIE launched the Africa Higher Education Collaborative (AHEC), a partnership between the Ford Foundation Regional Office in Cairo, IIE's Council for the International Exchange of Scholars (CIES) in Washington D.C., and IIE's Regional Center for Leadership Excellence in Cairo. Advised by a council of higher education experts from Africa, this cooperative effort will bring together education leaders from Egypt, Kenya, Nigeria, and South Africa to share information and research to strengthen Africa's higher education infrastructure.



Inspiring Teachers to Bring International Themes to U.S. Classrooms

In September, IIE presented Toyota Motor Sales U.S.A. with its Opening Minds Corporate Leadership Award in recognition of the company's long-time commitment to increasing U.S. teachers' awareness of international and environmental issues. In its ninth year, the Toyota International Teacher Program expanded to include study visits to the Galapagos and Costa Rica as well as Japan, and launched a new Toyota Environmental Forum for Educators to showcase best practices for teaching environmental issues.

Providing Access and Opportunity to Women in the Middle East

The Middle East Partnership Initiative of the U.S. Department of State made a grant to IIE to expand the Women in Technology program to five additional countries in the Middle East. IIE West Coast implements this public-private partnership created to empower women and expand their participation in the workforce, leveraging relationships within the business community to involve private sector leaders. With a \$1.6 million budget for 2006, WIT now operates in Iraq, Kuwait, Oman, Saudi Arabia, the United Arab Emirates and Yemen.



FOCUS ON STRATEGIC LANGUAGES

In January 2006, President Bush launched the National Security Language Initiative (NSLI) to strengthen national security and prosperity in the 21st century through strategic language learning. Foreign language skills are essential to engaging foreign governments and peoples, especially in critical world regions, to encourage reform, promote understanding and convey respect for other cultures. NSLI, a joint initiative of the Secretaries of Education, State, and Defense, and the Director of National Intelligence, will dramatically increase the number of Americans learning critical need foreign languages such as Arabic, Chinese, Russian, Hindi, Farsi and others through new and expanded programs from kindergarten through university and into the workforce.

The Fulbright Student Program plays a key role in the NSLI programs sponsored by the Bureau of Educational and Cultural Affairs (ECA) of the U.S. Department of State. 150 U.S. Fulbright Students will receive Critical Language Enhancement Awards to undertake pre-grant in-country language training in the Middle East, and South, Central and East Asia. In addition, 350 Fulbright Foreign Language Teaching Assistants from 46 countries will teach their native languages at universities, colleges and high schools all across the United States.

The Benjamin A. Gilman Scholarships, also sponsored by ECA, allow students to study a critical need language in credit-bearing college programs abroad from four weeks to one year.

The Language Flagship, a key component of the U.S. Department of Defense's National Security Education Program administered by IIE, provides grants to U.S. universities to develop advanced level programs in six critical languages, including a ground-breaking effort by the University of Oregon and the Portland Public Schools to design a fully articulated K-16 program in Chinese. NSEP's Boren Scholarships and Fellowships also provide support for undergraduate and graduate students to learn strategic languages abroad.



CREATING MUTUAL UNDERSTANDING

The U.S. and Foreign Fulbright Student and Scholar Programs have created a diverse, informed, visionary and influential community of American and international leaders committed to increasing understanding between the United States and the rest of the world.

For over 60 years, the Fulbright Program has been the U.S. Government's flagship educational exchange activity, currently making grants to over 6,000 students and scholars from across the U.S. and 150 partner countries each year.

Sponsored by the U.S. Department of State's Bureau of Educational and Cultural Affairs (ECA), the Fulbright Program is a uniquely effective form of public diplomacy enabling participants from every cultural, ethnic, and economic background to create ties of understanding and respect between the United States and other countries.

A diverse group of 1,300 rising leaders recruited from over 300 universities received Fulbright U.S. Student awards to study, teach, or conduct research overseas, and the Program supported 2,900 foreign students for study or language teaching on U.S. campuses. More than 800 U.S. and 700 foreign scholars received Fulbright Scholar grants to teach, research, or combine them into a unique opportunity to interact with students and colleagues.

Flexible, Dynamic and Global | Working in partnership with ECA, Fulbright Commissions, and U.S. Embassies around the world, IIE's Student Exchanges Department and the Council for International Exchange of Scholars (CIES) implemented new program components to meet the priorities of a rapidly changing world. Programs in all world areas were strengthened, and new programs were launched in Burma, China, East Timor, Laos, Cambodia, Congo-Brazzaville, and Sierra Leone. The IIE network of offices assisted with program expansions in China, Russia, and Ukraine. Two new Fulbright programs with Indonesia – the Presidential Scholars Program and the Tsunami Relief Program – are increasing the number of faculty at Indonesian universities with PhD degrees and enabling individuals affected by the 2005 Asian tsunami to pursue stud-

ies in relief and reconstruction. IIE also finalized plans for a new Fulbright-mtvU award program for American students, whose Fulbright experiences will be broadcast throughout MTV's college network.

Focus on Language | Three Fulbright programs focus on bridging language barriers around the globe by introducing native speakers into classrooms. The Fulbright English Teaching Assistants (ETA) Program, which sends U.S. college graduates on teaching assignments abroad, expanded to enable over 350 U.S. students to teach in 23 countries. The Fulbright Foreign Language Teaching Assistant (FLTA) Program grew in diversity and impact in 2006, bringing 325 fellows to teach their native languages and cultures in all 50 states and the District of Columbia – with 98 new colleges and universities joining the program this year. Over 150 American Fulbrighters will undertake intensive pre-project language training through the Critical Language Enhancement Awards offered by the State Department in 10 languages. The latter two programs are funded by ECA as part of the interagency National Security Language Initiative guided by the White House.

New Science and Technology Awards | Students from 30 countries have been named recipients of new Fulbright Science and Technology PhD awards at leading U.S. universities, announced by Under Secretary of State Karen Hughes at the first U.S. University Presidents Summit in January 2006. The recipients come from Argentina, Bangladesh, Brazil, Canada, China (Hong Kong), Colombia, Costa Rica, Croatia, Cyprus, Czech Republic, Ecuador, Egypt, Estonia, Hungary, Iceland, Ireland, Israel, Italy, Lebanon, Nepal, New Zealand, Poland, Spain, South Korea, St. Lucia, Switzerland, Thailand, Turkey, Uganda and Venezuela. Forty-four percent of the winners of this new Fulbright scholar-

ship are women. Recipients will begin graduate studies at top-notch U.S. universities in the 2007-08 academic year.

Strengthening U.S.-Muslim World Ties | To expand understanding of Islamic societies and cultures among the U.S. population, the Fulbright Visiting Specialists Program: Direct Access to the Muslim World brings specialists from countries with significant Muslim populations to U.S. colleges and universities. They engage their host institutions and local communities through presentations and classes, providing a direct and personal introduction to Islamic societies and cultures.

New Century Scholars | Thirty top academics and professionals collaborate each year on a topic of global significance, forging new links among scholars and professionals to seek solutions to issues and concerns that affect humankind. The 2006 New Century Scholars addressed "Higher Education in the 21st Century: Access and Equity," and met in Paris with UNESCO leaders to present their recommendations on meeting higher education challenges globally.

Educational Diplomacy | Dynamic examples of educational diplomacy occurred on many levels as hundreds of scholars took part in opportunities offered by the Fulbright Scholar Program, including the traditional U.S. and Visiting Scholar Programs, the New Century Scholars Program, the Scholars-in-Residence Program, and the short-term Senior Specialists and Visiting Specialists Programs. Classrooms all over the world became living laboratories where scholars taught thousands of students, curricula became infused with cross-cultural thought, and newfound perspectives reinvigorated institutions both at home and abroad.

IMPACT > FROM BEIJING TO MONTANA AND BACK AGAIN – FULBRIGHTER ENCOURAGES PERSON-TO-PERSON UNDERSTANDING. Zheng Zhai, who spent 2005-06 teaching Chinese to students at Montana’s Carroll College as a Fulbright Language Teaching Assistant, says, “As a curious traveler and avid photographer, I took thousands of pictures in the U.S. Putting them online and maintaining a blog, I encouraged my friends and students back home to see the country through my own lens and discuss my observations with me.” Since his return to China, Zheng has offered a survey course in English at Beijing Foreign Studies University on topics such as: cultural diversity, American history, the key values and character of the American people, and an overview of Sino-American relations. His course is now required for first and second-year English and Journalism majors.



IMPACT > SCHOLAR BRINGS PERSONAL PERSPECTIVES ON ARAB WOMEN’S STUDIES. Dr. Ibtesam Moh’d Abdel Rahman al-Atiyat, a sociologist with the Jordanian National Commission on Women and a teacher at Al-Balqa’ Applied University, defied stereotypes and made a lasting impression as a Fulbright Scholar-in-Residence at University of Wisconsin – Green Bay. In 2005-06, Dr. al-Atiyat taught courses on women’s studies and social change and development in Jordan. The highlight of one class was a field trip to a mosque in a nearby town, which enabled her American students to meet an imam and learn about Islam first-hand. Through the Fulbright Occasional Lecturer Program, Dr. al-Atiyat also traveled across the U.S. to speak at universities and community centers about women in the Arab world.



IMPACT > WE INVITE YOU TO GET TO KNOW US: TEACHING ENGLISH, CHICAGO-STYLE, IN RURAL URUGUAY. While serving as an English Teaching Assistant at a provincial, bilingual elementary school in northern Uruguay through the U.S. Student Fulbright Program in 2005-06, Colby College alumna Cristina Sisson witnessed how the foreign language classroom can promote school unity and cultural understanding. Collaborating with the school’s principal and English teachers, she developed an innovative two-month, comparative unit entitled, “Salto and Chicago: We Invite You to Get to Know Us.” Cristina’s success using service learning projects in the classroom has encouraged her to pursue a career in teaching with a focus on curriculum development and educational policy. She hopes to continue to effect positive change on students and their communities.

IMPACT > AFRICAN-AMERICAN LITERATURE IN THE SLAVIC WORLD – DIVERSIFYING AMERICA’S IMAGE. Dr. Hortense Simmons, Professor Emeritus at California State University – Sacramento, lectured on African-American Literature and Culture as a U.S. Fulbright Scholar in Ukraine in 2004 and 2005. Participating in conferences and lecturing throughout the country, Dr. Simmons prepared curricula in African-American Studies for four Ukrainian universities. Her teaching was highlighted by Ukrainian newspapers and television, and she met with the mayor of Mykolayiv to discuss her experiences working with American and Ukrainian students. A formal presentation at Petro Mohyla Mykolayiv State University featuring Dr. Simmons’ donated collection of books and videotapes was well-attended by faculty and students. Now, she says, “Petro Mohyla probably has the finest selection of books and videotapes on African-American literature in the country.”



Stephanie Bell-Rose, President of The Goldman Sachs Foundation, addressed the 2006 Goldman Sachs Global Leaders.

DEVELOPING LEADERS

Identifying and convening international student leaders, arranging U.S. study visits for rising public officials, and educating specialists at home and abroad, IIE enhances the knowledge and skills of leaders around the globe.

Developing the Next Generation of Leaders | The Goldman Sachs Global Leaders Program (GSGLP) builds networks among talented second-year university students who are tomorrow's policy makers, business leaders, educators, research scientists, and social entrepreneurs. The program selects these future leaders from universities in 19 countries and brings them together for a weeklong Global Leadership Institute in New York City to interact with distinguished current leaders in all fields.

In 2006, The Goldman Sachs Foundation expanded the participation of students from China and India and added alumni events in Australia and Brazil as well as a summit for all European alumni. Goldman Sachs executives had an opportunity to engage in dialogue with students, faculty, and community members at Speaker Series events at two of the program's leading universities. An event at the University of the Witwatersrand in Johannesburg, South Africa, focused on the topic of AIDS in Africa, and one at Tsinghua University in Beijing, China, addressed environmental challenges in China.

Training for Global Leadership | Meeting with local government officials across the United States on a State Department sponsored International Visitors Leadership Program inspired a mayor from a small town in the Republic of Georgia to set up his office's first satellite internet connection, a major development for this remote region without a telephone connection. Studying Development Communications at the University of Maryland-College Park on a Hubert H. Humphrey Fellowship helped an Indian television director develop the skills she needed to create a health campaign targeting those living in the most populous states and most rural regions of India. She and her work were honored with a UN AIDS Civil Society Award for her success in generating awareness of malaria, tuberculosis, iodine deficiency, blindness, leprosy, and HIV/AIDS.

The International Visitors Leadership Program (IVLP) and Hubert H. Humphrey Fellowship Program (HHH), both administered by IIE on behalf of the U.S. Department of State's Bureau of Educational and Cultural Affairs, engage leaders from around the world every year. IVLP brings senior professionals to the United States for brief, focused trips, to meet with their American counterparts and gain a better understanding of U.S. society. In 2006, IIE coordinated exchanges for over 2,000 international professionals from 136 countries, representing every major world region. IIE arranged professional development opportunities for these visitors on themes ranging from NGO management to battling corruption; Councils of International Visitors in 62 communities across the U.S. welcomed these guests into their communities and homes.

HHH, as part of the Fulbright Program, engages global leaders with a commitment to public service in developing long-term relationships with their American peers. This year's cohort of 160 Humphrey Fellows represents 103 countries, and includes two women from Iraq. The Program made five Alumni Impact Awards to help former Humphrey Fellows use the skills and knowledge they acquired during their Fellowship year to improve their communities back home; one doctor is using her award to implement malaria prevention strategies for pregnant women in Burma.

IMPACT > **HUMPHREY FELLOWSHIP FUELS SOCIAL ENTREPRENEURSHIP.** During his year at MIT's urban and regional studies program, Illac Diaz gained the knowledge, colleagues, and mentors needed to put his passion for sustainable systems and technologies to work easing the poverty in his native Philippines. Illac and his team won the Development Prize in the prestigious MIT \$100k Entrepreneurship Competition for their CentroMigrante project to provide clean, safe and affordable urban housing for the thousands of Filipinos who come to Manila to look for jobs as seamen. Illac says, "My year away from work through the Humphrey Program allowed me to interact and collaborate with some of the most amazing people at the MIT. Now, I have more capacity to engage in my mission of social entrepreneurship in the Philippines."





IMPACT > GLOBAL LEADER IMPROVES THE LIVES OF CHILDREN IN RURAL CHINA. Shanghai-born PhD student Joy Jie Yang is one of the youngest instructors in the Economics Department at UCLA, having already studied law at Fudan University and earned a BA from the University of Hong Kong. However, it is not only her academic prowess, but her leadership ability that has won her international recognition. After being selected as a Goldman Sachs Global Leader in 2001, she co-founded the Rural China Education Foundation, a nonprofit established by overseas Chinese. She organized the annual RCEF summer teaching program and recruited more than 150 volunteers, benefiting some 600 children in 6 provinces. In 2006, she received a grant from the Goldman Sachs Global Leaders Program's Social Entrepreneurship Fund for her work at RCEF, and spent part of her summer teaching rural immigrants' children in Beiwu village, with volunteers from all over the world. Ms. Yang says, "Our vision is to influence minds through direct people-to-people contact, and make quality education in rural communities an integral part of the rural development strategies of both educationalists and civil society activists in China."



The Leadership Development for Mobilizing Reproductive Health program trains local leaders to address urgent health needs in their communities.

Program Research to Drive Change | From Australia to Zambia, Alcoa Foundation's Conservation & Sustainability Fellows are conducting research and tackling issues that have local impact and global implications—with a goal of providing government and business leaders with usable information they can apply to meet specific sustainability and conservation challenges. Over the past three years, 43 Academic Fellows and Practitioners from 21 countries have conducted breakthrough research centered on four critical themes: climate change and energy; conservation of fragile ecosystems and biodiversity; integrating sustainability into public policy and governance; and sustainability, livelihoods, and economic growth. Common issues are emerging in the geographically diverse research projects. For example, research on the types and quantity of products extracted from the mangrove ecosystem in Cameroon, Africa, is helping with the development of sustainable management directives for the coastal ecosystem. A continent away in Mexico, research on ecological services provided by desert oases to biodiversity and human welfare will foster sustainable practices by demonstrating the incentives for conserving these critical habitats.

Providing Global Skills | IIE's offices in New York and Hong Kong jointly administer the Dragon Foundation's Global Citizenship Programme, helping outstanding university students from Hong Kong develop the knowledge, attitudes, intellectual skills, moral faculties, and practical competencies to become effective leaders. In 2006, the focus was on opportunities and challenges for the emerging economies of India, China, and Russia.

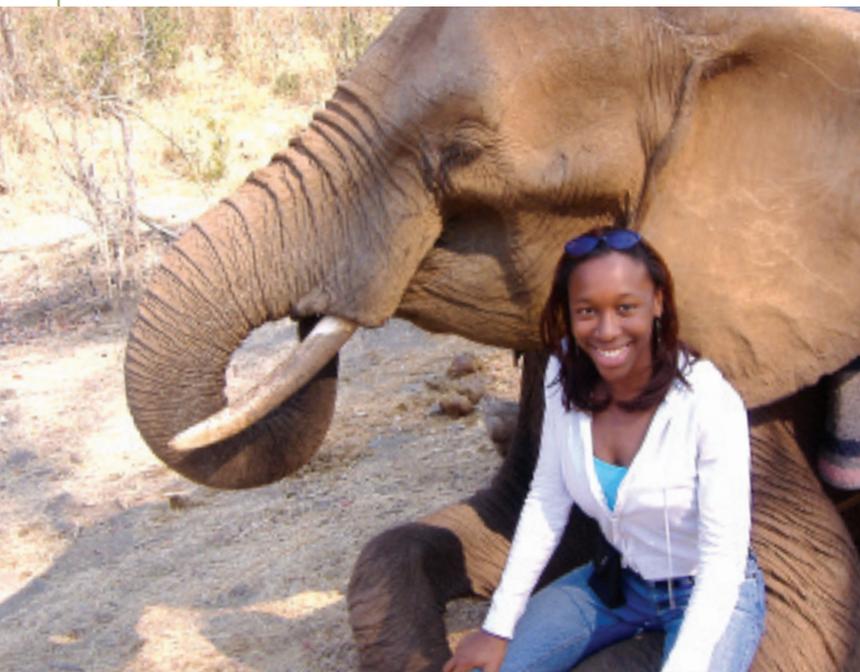
Mobilizing Local Leaders | Addressing key reproductive health issues such as high infant and maternal mortality rates, HIV/AIDS pandemics, and lack of resources requires strong leadership. Since 2000, Leadership Development for Mobilizing Reproductive Health (LDM), sponsored by The David and Lucile Packard Foundation and administered by IIE's West Coast Regional Center, has trained a corps of over 500 local leaders.

Based out of IIE's new office in Ethiopia, this program also operates in India, Nigeria, Pakistan, and the Philippines. The LDM program supports leadership development opportunities for individuals seeking to improve access to reproductive health services in the countries they serve. The 147 new Fellows selected in 2006 took part in activities tailored to their communities' needs, such as a study tour to Cairo that enabled Islamic Fellows to learn from and apply successful reproductive health practices in an Islamic context. In national and regional meetings, Fellows in various countries developed strategies for asserting collective leadership on issues such as HIV/AIDS, adolescent reproductive health, and achieving the Millennium Development Goals. A generous \$2 million renewal grant from The Packard Foundation will support new program activities over the next two years.



EDUCATING GLOBAL CITIZENS

To succeed and prosper in a global economy and interconnected world, U.S. students need international knowledge, intercultural communications skills, and global perspectives. IIE programs send U.S. students and teachers abroad to prepare a new generation for global citizenship.



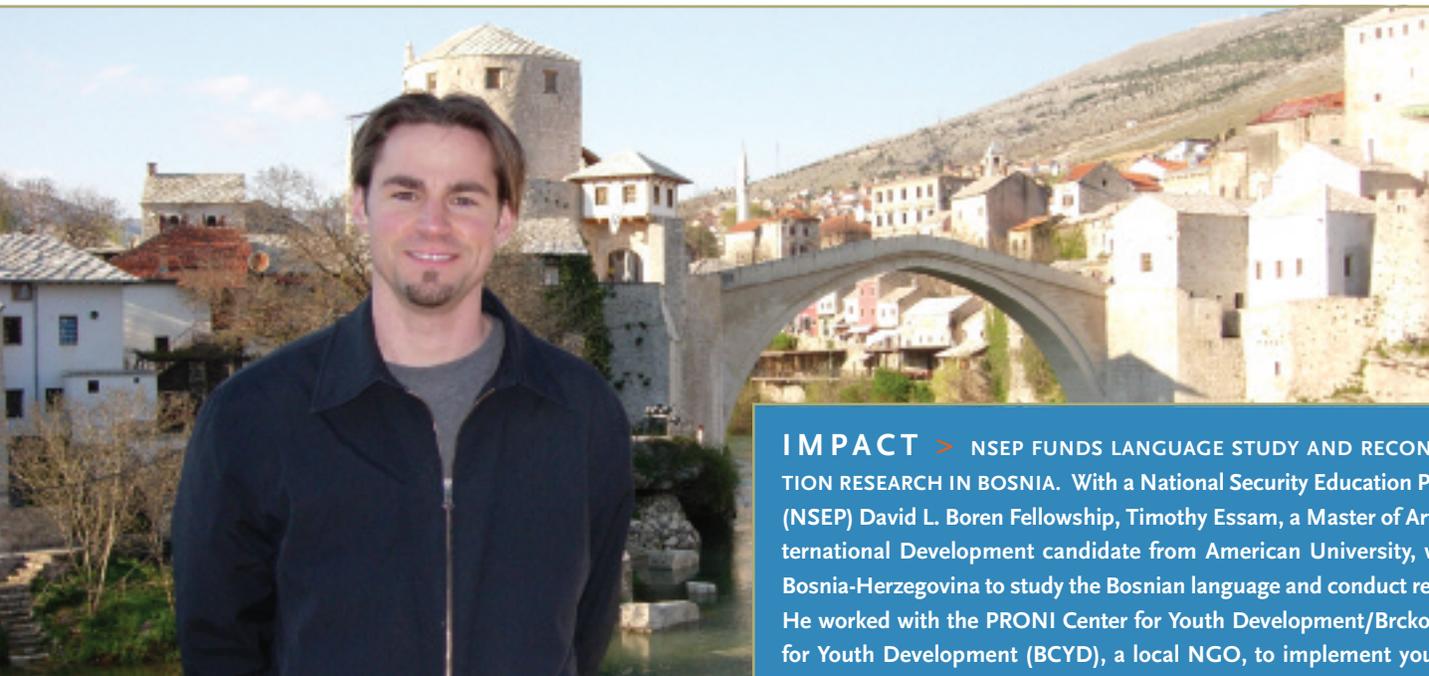
IMPACT ➤ GILMAN SCHOLARSHIP ENABLES STUDENT TO PURSUE – AND SHARE – HER DREAMS. Spelman student LiShaun Francis says that volunteering at the local orphanage and making friends from South Africa has given her a greater appreciation for what she has here at home. Mentoring teenage girls in a Sister-to-Sister program in the U.S., she draws on her experience in South Africa. When the girls ask how she was able to afford study abroad, she tells them about the Gilman Scholarships, so that they might be able to study abroad when they are in college. “I was honored to be able to share my experience with them and hopefully encourage them to pursue similar dreams,” she says. After seeing the benefits of international study, LiShaun now has set her sights on a career in international education policy.

Increasing U.S. Competitiveness | Globally minded scientists, CEOs, and policy makers are crucial to the success of fast-moving innovations and negotiations. IIE programs offer participants the cross-cultural skills and professional experiences needed to excel in the multinational/ multicultural laboratories and boardrooms of the 21st century.

Sending students on longer-term overseas experiences to areas not frequently studied by U.S. students – such as China, Egypt, India, Russia, South Korea, and Turkey – and bringing advanced-level language study programs to the American classroom, the National Security Education Program (NSEP) builds a cadre of Americans with direct experience with languages, countries, and cultures of critical importance to the United States. The U.S. Department of Defense sponsors the program, and alumni commit to a period of public service upon completion of their studies.

In 2006, IIE assumed responsibility for NSEP’s Boren Fellowships for graduate students and The Language Flagship, in addition to the Boren Scholarships for undergraduate students, which the Institute has managed since the program’s inception in 1994. This year, NSEP provided 273 students with funding to study critical languages and cultures, and The Language Flagship made grants to 12 universities across the United States to fund advanced language study.

IIE’s Global Engineering Education Exchange (Global E³), supported by ABB, Inc., enables hundreds of engineering students from the U.S. and 19 other countries to live, study, and work abroad each year while carrying rigorous course loads at over 70 member universities. Through a \$20 million grant from the Whitaker Foundation, IIE also supports U.S. graduate students and postdoctoral fellows in biomedical engineering to conduct research abroad. And to build partnerships between the scientific communities in the U.S. and Central Europe, IIE launched the Central Europe Summer Research Institute (CESRI), funded by the National Science Foundation. In its first year, CESRI brought a diverse group of American graduate students to laboratories across Central Europe, to conduct collaborative research with colleagues in fields ranging from biology to computer science.



IMPACT > NSEP FUNDS LANGUAGE STUDY AND RECONCILIATION RESEARCH IN BOSNIA. With a National Security Education Program (NSEP) David L. Boren Fellowship, Timothy Essam, a Master of Arts in International Development candidate from American University, went to Bosnia-Herzegovina to study the Bosnian language and conduct research. He worked with the PRONI Center for Youth Development/Brcko Center for Youth Development (BCYD), a local NGO, to implement youth empowerment initiatives in the war-torn nation, and undertook research on the effectiveness of reconciliation centers in increasing youth participation in civic and economic activities. He is analyzing nearly 240 surveys focusing on the demographics and preferences of young people attending the centers, and will share the results of his analysis with the PRONI Center for Youth Development.

Diversifying Study Abroad | With support from public and private sponsors, IIE is working to increase the number and diversity of American students who go abroad and to encourage study in regions of growing strategic importance to the United States.

In 2006, the Benjamin A. Gilman International Scholarship Program, funded by the U.S. Department of State and administered by IIE, awarded a record 777 scholarships to financially needy and academically accomplished American undergraduates from 323 universities in all 50 U.S. states, the District of Columbia, and Puerto Rico. These students studied abroad in 73 different countries in 2006, most in non-traditional destinations across the Middle East, North Africa, and the developing world. Since its inception in 2000, the Gilman Program has become one of our nation's most valued resources in the effort to expand and diversify study abroad. The American undergraduates who become Gilman Scholars are among the country's most promising – and unlike traditional study abroad students, Gilman Scholars reflect the full diversity of our society. Many are the first in their families to either attend college or study abroad.

To encourage more students to study in East and Southeast Asia, The Freeman Foundation made a generous renewal grant to IIE, supporting three more years of Freeman Awards for Study in Asia. In 2006, 585 U.S. students received awards to study in 13 Asian countries. Since its inception in 2000, Freeman-ASIA has supported over 3,000 American undergraduates who, upon return, shared their experiences with 100,000 American peers on campus and in their local communities.

Giving Teachers a Global View | IIE programs for teachers inspire the youngest generation of Americans to open their minds to the world. Teachers from these programs return to classrooms across America to share their new knowledge, appreciation of other cultures, and enthusiasm for going abroad with their students and colleagues. In 2006, the Japan Fulbright Memorial Fund, sponsored by the Japan-United States Educational Commission, celebrated ten years of bringing American teachers from across the country – 5,800 to date – to study Japan's culture and educational system. The anniversary was highlighted by a superintendents' dialogue between Japanese and American school superintendents.

The Toyota International Teacher Program, sponsored by Toyota Motor Sales, U.S.A., has taken more than 400 U.S. secondary school teachers abroad for short-term study tours. In 2006, Toyota launched new programs to bring teachers to the Galapagos Islands and Costa Rica and expanded the original Japan program to include teachers from all 50 states and the District of Columbia. Upon returning home, teachers implemented interdisciplinary lessons to increase understanding of global and environmental issues, in collaboration with their American, Japanese, Costa Rican, and Galapagueño colleagues.

Meanwhile, IIE's Educators to Saudi Arabia Program, sponsored by Aramco Services Company, brought 50 educators from the United States to the Kingdom of Saudi Arabia to examine global relations, industry, education, and culture. The Aramco program enables U.S. teachers to experience Saudi culture and builds mutual understanding and respect. Likewise, the Korea Foundation and IIE sent 100 U.S. educators to Korea on the inaugural Korean Studies Workshop for American Educators, intended to enhance mutual understanding between the people of Korea and the United States.



U.S. teachers explore biodiversity in Costa Rica as part of the Toyota International Teacher Program focus on environmental issues.



ADVANCING SOCIAL JUSTICE

To help communities move toward positive social change and equitable development, the Ford Foundation International Fellowships Program empowers leaders from excluded social groups.

The Ford Foundation International Fellowships Program (IFP) was designed to broaden access to higher education for marginalized individuals from 21 countries and territories in Africa, Asia, Latin America and Russia, who are seeking to solve the most pressing development problems in their countries and/or communities. Launched in 2001, with a \$280 million grant from the Ford Foundation, IFP views education as a conduit to cultivating a population of socially committed leaders.

In April 2006, due to the overwhelming success of the program, the Ford Foundation announced an additional \$75 million grant, which will extend the life of the program to 2014. At the conclusion of the program, IFP will benefit approximately 4,300 Fellows. The program has already selected over 2,000 active Fellows.

IFP works with partner organizations in each of the target countries and territories to identify which marginalizing factors – including socioeconomic status, race, gender, caste, religion, etc. – present the most formidable barriers to education in each country's context. However, "marginalization" is not the only criterion that qualifies one for an IFP Fellowship. Successful candidates must also demonstrate academic aptitude, leadership potential and a commitment to applying their skills towards addressing development challenges in their country.

A Network of International Partners | The International Fellowships Program Secretariat is housed at the Institute of International Education's headquarters in New York. IIE collaborates closely with IFP to find the most appropriate university placements for Fellows who choose to study in the United States and Canada. IFP works with 21 international partner organizations that administer the program in their countries or regions. In Mexico, IIE helps place IFP Fellows at host universities, while IIE offices in China, Indonesia and Russia oversee Fellows' selection in those countries. IIE also manages the financial and administrative arrangements for more than 1,000 current IFP Fellows studying at some 300 universities in 24 countries around the world.

Over 1,000 IFP alumni have completed their fellowships and are beginning to re-establish themselves professionally after up to three years of graduate study in Europe, North America, and in their home regions. Over 75% of alumni are in their home countries or regions tackling social justice issues, with nearly all other IFP graduates still abroad for additional academic and professional training.

IIE and IFP partners are instrumental in keeping alumni networks vital and connected, ensuring that they can individually and together become a powerful force for social change.



IMPACT > FORD FOUNDATION INTERNATIONAL FELLOWSHIP RECIPIENT ADVOCATES FOR DISABLED IN VIETNAM. Vo Thi Hoang Yen grew up in a large farming family in rural Vietnam. Yen contracted polio at age 2, and it was feared she would never walk at all. She proved everyone wrong, and continues to defy the odds with her amazing personal and academic trajectory. The discrimination that Yen faces daily, as a disabled person, serves as her motivation to fight for social justice in Vietnam. After using her IFP Fellowship to earn a master's degree in human development from Kansas University, Yen returned to Vietnam, where she founded Disabilities Resource and Development (DRD), an organization that advocates for the rights of the disabled at Ho Chi Minh City Open University, where she serves as a faculty member. Yen also consults with the Youth Association of People with Disabilities in Vietnam, and recently won the prestigious "Live for Community" prize awarded by one of Vietnam's most popular newspapers. When asked about her extraordinary accomplishments, Yen Vo says, "I work with my mind, not my legs."



SRF helped Colombian journalist and professor Daniel Coronell become a visiting scholar at the University of California - Berkeley after death threats to his family forced him to flee his homeland.

RESCUING THREATENED SCHOLARS

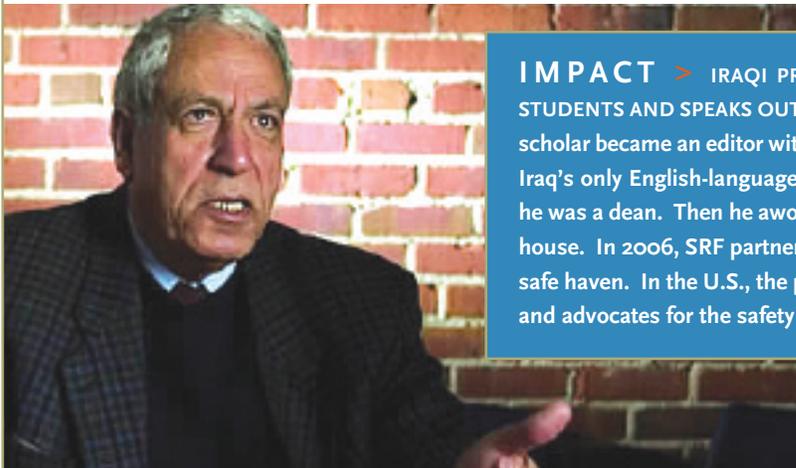
IIE's Scholar Rescue Fund provides support and safe haven to scholars anywhere they are in danger of being silenced by arrest, persecution, torture, or death.

IIE's Scholar Rescue Fund | IIE created the Scholar Rescue Fund (SRF) to allow the Institute to act quickly to save scholars who face immediate threats. The most urgent focus this year has been helping threatened scholars in Iraq. SRF has helped rescue 18 Iraqi scholars, including key leaders from the Ministry of Higher Education and the most prominent archeologist in Iraq.

However, the need is far greater than our resources, and persecuted scholars from many other countries also need our help. The Fund continues to reach out to donors to meet its \$50 million endowment goal, and has launched a new Save-A-Scholar Campaign to help rescue scholars wherever they are in danger.

secure tenure track positions, such as a scholar from Pakistan now working in Women's Studies and Political Science. Others have published books and articles, such as an Iranian scholar who was able to publish the second volume of his book, *Reflections on Persia*, and a political scientist from the Democratic Republic of Congo writing on new democratic elections.

SRF impact extends to institutions as well. In 2006, SRF made an unprecedented \$50,000 grant to support the faculty of the European Humanities University after it was forced to close down in Belarus. With this support, EHU was able to accept over 300 students at its new home-in-exile in Lithuania, and provide distance-learning courses to an additional 800 students.



IMPACT > IRAQI PROFESSOR SAVED BY IIE'S SCHOLAR RESCUE FUND TEACHES U.S. STUDENTS AND SPEAKS OUT FOR THREATENED SCHOLARS IN IRAQ. Virtually overnight, this Iraqi scholar became an editor without a paper and a professor without students when zealots bombed Iraq's only English-language weekly, and students chanted death threats at the university where he was a dean. Then he awoke one day to find cars outside with Kalashnikov rifles pointing at his house. In 2006, SRF partnered with Duke University to support a visiting fellowship to provide a safe haven. In the U.S., the professor teaches Arabic literature and culture to American students, and advocates for the safety of his colleagues in Iraq.

A Record of Achievement | Now approaching its fifth anniversary, the SRF has awarded over \$1.5 million to 110 scholars from 37 countries, partnering with 77 host institutions in 21 countries to save these lives, voices and ideas. In 2006 alone, SRF made 37 awards to scholars from 14 countries, and universities in 10 countries hosted scholars. With SRF support, scholars in the applied and physical sciences, humanities, social sciences, law and human rights have been able to return to teaching, research and publishing without fear of intimidation, imprisonment or worse.

Many scholars have lost their homes and their jobs, and some have been separated from their families. Despite these hardships, they have achieved incredible success. Several scholars have been able to

A Legacy of Rescue | The Institute has been committed to helping scholars wherever academic freedom is under fire since its founding in 1919. IIE conducted emergency rescue campaigns for scholars beginning with the Bolshevik Revolution, through Nazism in the 1930s, the Hungarian Uprising in the 1950s, apartheid in the 1970s and 1980s, and the Balkans in the 1990s. In 2002, Institute Trustees joined with other committed donors to formalize and endow this effort, creating a Fund that can respond rapidly and proactively to the challenges of a new century.

Led by SRF Chairman Henry Jarecki and a group of deeply committed IIE Trustees and SRF Board Members, SRF has received major funding from IIE Chairman Emeritus Henry Kaufman, the Ford Foundation, the American people through the U.S. Department of State, the Open Society Institute, contributors to Chairs in honor of Ruth Gruber and Denise Benmosche, a bequest from Dr. Katherine Detre, and many other generous individual and foundation donors.



MANAGING SCHOLARSHIPS

To help corporations, foundations, and individuals give back to their communities, promote educational opportunities, and build a skilled future workforce, IIE manages scholarship programs tailored to the specific goals of our sponsors and the countries in which they operate.

Global Scholarship Management | IIE's expert staff around the world develops and manages targeted scholarship programs to help individuals and foundations provide educational opportunities through gifts, bequests, and endowments.

From providing educational opportunities for children of employees to managing scholarships for future leaders, IIE offers services that corporations value and participants need. International Children of Employee (COE) Scholarship Programs managed by IIE provide scholarships to over 1,500 students around the world each year—a proven way for companies to retain international staff and enhance organizational benefits.



IMPACT > **GE FOUNDATION FOSTERS COMMUNITY DEVELOPMENT.** In addition to providing crucial support to talented and disadvantaged students, the GE Foundation Scholar-Leaders Program develops leadership capabilities through a series of targeted seminars, mentor programs, and community projects. During the Program's UK summer leadership seminar, Scholar-Leaders cleaned up a London community center's playground to provide underprivileged children with a safe, clean and green environment.

In 2006, Chevron Corporation, in partnership with IIE's West Coast Regional Center, administered over 250 merit-based scholarships to enable children of Chevron's overseas employees to pursue undergraduate degrees in the country of their choice. This year, the program awarded a record 60 new renewable scholarships and ten one-year honorarium awards to students in 19 countries. IIE has also managed scholarships for AIG's employees internationally for over 30 years and administers COE programs for the GE Foundation, Lockheed Martin, Mattel, and the Phelps Dodge Foundation, among many others.

In 2006, IIE began a new partnership with the Inter-American Foundation (IAF) to administer the Grassroots Development Fellowship Program, supporting PhD field research across Latin America and the Caribbean for students from U.S. universities. Focusing on grassroots efforts to alleviate poverty in the region, IAF Fellowship recipients will share research findings and build a community of professionals and scholars concerned with grassroots development.

Connecting Corporations with Global Communities | Working locally through its offices around the world, IIE helps to build the global workforce of tomorrow. The GE Foundation Scholar-Leaders Program, administered by IIE since 1987, supports over 500 outstanding students who have financial need and those who are underrepresented in higher education geographically, ethnically, or by gender. In 2006, the program expanded to Romania and Vietnam, and now operates in fourteen countries including Brazil, Canada, the Czech Republic, Hungary, India, Indonesia, Korea, Malaysia, Mexico, Poland, Thailand, and the United Kingdom. Alumni of the GE Foundation Scholar-Leader Program have gone on to become leaders in the economic and social development of their home communities.

Started in 2004, the Partnership for Education and Community Development Program, supported by Philip Morris International affiliate DIN "Fabrika Duvana" Niš, has instilled a positive sense of energy and hope in the city of Niš, Serbia. In addition to awarding over 100 scholarships to local students, the program provides grants for student-led community-based projects, such as making streets wheelchair accessible, combating domestic violence against children, and tackling the city's solid waste problem, that help transform the city while teaching civic responsibility.

Building Bridges Through Educational Opportunity | Human resource development is a central concern for the petroleum industry. Thirty years ago, IIE played a pivotal role in educating and training Libyan oil professionals, many of whom have gone on to become leaders in the country's petroleum sector. In 2006, IIE launched a renewed partnership with Waha Oil Company of Libya, bringing employees to the U.S. for advanced training in geology, petroleum engineering, oil production and business management. IIE's renewed partnership with Waha Oil is among the first American initiatives with Libya as political relations between the two countries are restored. With this normalization, the Institute is resuming its partnership from the 1970s to address Libya's human capital needs.



BUILDING HUMAN CAPACITY

Economic growth and better living conditions in developing countries require a productive and skilled workforce. IIE arranges targeted training to provide individuals with the practical and professional skills vital to address pressing needs in their own countries and communities.

Empowering for Self-Sufficiency | IIE programs in the developing world expand the capacity of individuals and institutions to address the challenges of the twenty-first century. With the support of the U.S. Agency for International Development (USAID) and others, the Emerging Market Development Adviser Program (EMDAP) provides hands-on management assistance in developing countries around the world. Recent graduates of U.S. business and development studies programs gain international work experience while helping to build capacity in their host organizations. As a member of the Volunteers for Economic Growth Alliance (VEGA), IIE also recruits and fields volunteer experts for shorter-term projects in economic growth in support of USAID-funded projects around the world.

This year, IIE began work with the Partnership for Higher Education in Africa (PHEA) to help coordinate a multi-foundation initiative to support higher education in Africa. The seven PHEA member foundations – Carnegie Corporation, Ford Foundation, Hewlett Foundation, Kresge Foundation, MacArthur Foundation, Mellon Foundation, and Rockefeller Foundation – are committed to building core capacity and supporting special initiatives at universities in Africa. The Partnership supports 49 universities across nine countries: Egypt, Ghana, Kenya, Madagascar, Mozambique, Nigeria, South Africa, Tanzania, and Uganda. IIE assisted the Partnership in bringing academic leaders from across the continent together at the University of Cape Town, to brainstorm with information and communications technology specialists.

Developing a Skilled Workforce | Women in Technology (WIT), sponsored by the Middle East Partnership Initiative, U.S. Department of State, and implemented by IIE West Coast, empowers women and expands their participation in the workforce. IIE provides partner organizations and the women they serve with cutting-edge curricula and training opportunities in business planning, professional development, and information technology. After successfully launching the flagship program, WIT Yemen, in 2005, IIE West Coast expanded the program to Iraq, Kuwait, Oman, Saudi Arabia, and the United Arab Emirates in 2006. By the end of 2007, this public-private partnership will have trained 3,000 women across six countries.

From Brazil to India, IIE's Energy Group helps developing countries and economies in transition design new strategies to meet growing energy demands, under a USAID People, Energy and Development contract. Promoting market-based policies that enable more efficient energy production, energy conservation, increased use of renewable energy sources, and private sector participation in the energy sector, IIE trains people in the energy sector worldwide to play active roles in planning and reform.

In partnership with USAID Egypt, IIE trains Egyptians for leadership across the public and private sectors. The Leadership Development Program (LDP) equips Telecom Egypt managers with the skills to meet international standards, preparing them to meet the challenges of globalization as the company transforms itself from a government-owned entity to a competitive privatized supplier of communication services. Likewise, the Strategic Technical Assistance for Results with Training (START)/ Egypt Development Program, also funded by USAID Egypt, has trained thousands of individuals in Egypt's key economic and social sectors, including education, health, agriculture, and communications technology.



IMPACT > WIT EMPOWERS OMANI WOMEN. The Women in Technology (WIT) program taught these Omani Women's Association staff members to operate their own IT training center in Muscat, Oman. The NGOs, universities, and associations with which WIT partners receive training for their staff to teach Microsoft curricula to other women in their community, and facilitate workshops on professional development for women, and business planning for sustainability. IIE West Coast has developed and produced two bilingual Arabic/English curricula for the WIT program, available on CD-Rom for use by WIT trainers throughout the program and beyond.



IIE's U.S. Higher Education Fairs connect campus representatives with students in 11 major cities throughout Asia.

INTERNATIONALIZING HIGHER EDUCATION

IIE offers a wealth of resources to help educators find innovative ways to internationalize their campuses and help students gain access to international experience.

Serving Higher Education | IIE is committed to making international a part of every student's education. We offer new and timely publications, websites, and services as a resource to higher education across the globe, helping educators to promote study abroad and serve international students.

The IIE Network serves colleges, universities, and international exchange agencies worldwide and offers its 900 member institutions a thriving on-line community (www.iienetwork.org), an electronic newsletter, and the IIE Networker magazine. Print and electronic publications include the new www.StudyAbroadFunding.org and www.FundingUSStudy.org websites as well as the Intensive English USA and IIE Passport Study Abroad electronic and print directories. The IIE Network also conducts targeted seminars and workshops in the U.S. and overseas, including our annual IIE Best Practices Conference in the U.S. and workshops such as "Internationalizing Your Campus: Global Resources for Local Universities" that IIE conducted in Greece with support from the Stavros S. Niarchos Foundation.

IIE's Andrew Heiskell Awards for Innovation in International Education honor the most outstanding initiatives that are being conducted by member colleges and universities. Eight outstanding programs recognized in 2006 are among the 40 best practices featured on the IIE Network website – all with the goal of assisting campuses in their own internationalization efforts.

Understanding Global Mobility | Global academic mobility – the flow of students across borders to obtain a higher education – is a topic of increasing importance to governments, business leaders, and educators worldwide.

IIE's annual *Open Doors Report on International Educational Exchange* provides policymakers, legislators, educators, and international press with data analysis and commentary on the rapid growth of and long-term trends in academic mobility. Conducted by IIE since 1948 and supported by the U.S. Department of State since the 1970s, this comprehensive resource on international students and scholars in the United States and on U.S. students studying abroad is based on an annual statistical survey of regionally accredited U.S. higher education institutions.

IIE's annual *Open Doors* briefing with the U.S. Department of State launches International Education Week in Washington, and IIE offices hold discussions, lectures, and events around the world. In 2006, IIE/Europe organized briefings and workshops in Hungary and Slovenia to present country-specific mobility trends and statistics to the media, international education professionals, and the higher education community.

Project Atlas (<http://atlas.iienetwork.org>) complements *Open Doors* by providing a worldwide perspective on global mobility. With support from the Ford Foundation, Project Atlas has built a global community of data providers and offers data and analysis on international student flows for leading host and sending countries.



IIE President Allan Goodman (right) presented the Andrew Heiskell Award for Internationalizing the Campus to George Mason University Provost Peter Stearns at an awards ceremony at the United Nations.

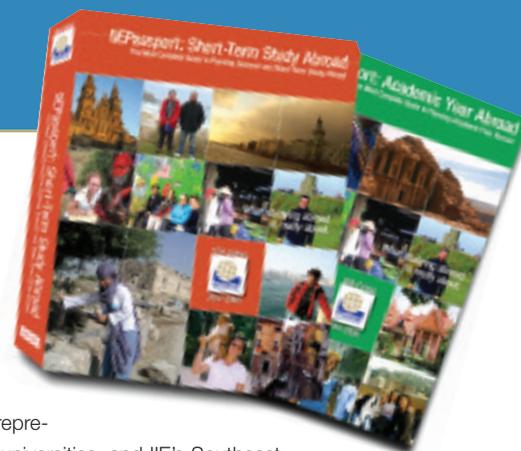


IIE and China Scholarship Council leaders co-chaired an ATLAS panel on student mobility at CSC's 10th Anniversary Conference in Beijing.



IIE/Southeast Asia and other worldwide offices work closely with local and international students at campuses in their communities, such as the Thai and American students at Thammasat University in Bangkok.

IMPACT > IIE HELPS STUDENTS FIND – AND PAY FOR – THE RIGHT STUDY ABROAD PROGRAM. IIEPassport is an essential resource for both students and advisers. IIE produces two annual IIEPassport print directories and an online search engine (www.iiepassport.org) with over 7,000 study abroad programs worldwide, the online IIEPassport Advisor Center and Student Center, Country of the Month brochures, and electronic newsletters, in partnership with Educational Directories Unlimited (EDU). This year, IIE introduced StudyAbroadFunding.org, a new online scholarship directory, to help U.S. students find funding to support their study abroad.



Reaching Out to International Students | IIE helps international students get information on coming to the United States to study, and assists educators in recruiting foreign students and establishing linkages with overseas partners. IIE's eleven U.S. Higher Education Fairs across Asia, coordinated by IIE/Hong Kong, brought over 100 campuses to present objective and timely information about U.S. higher education to more than 10,000 students and parents in countries that continue to be leading senders of students to the U.S., including China, Indonesia, India, Japan, Thailand, and Vietnam. IIE/Vietnam also helped organize a fair in Ho Chi Minh City for the American Association of Community Colleges, and AACC members joined IIE's fairs in Bangkok and Hong Kong.

In 2006, IIE was selected to manage the global Regional Educational Advising Coordinators (REAC) program on behalf of ECA. The ten REACs support 450 EducationUSA advising centers around the world, providing leadership and expertise to educational information centers and U.S. embassies and serving as a liaison between ECA staff in Washington and the advising centers overseas. IIE/Vietnam and IIE/Southeast Asia also organized an EducationUSA Marketing workshop in Hanoi for East Asia/Pacific educational advisers.

IIE's worldwide offices help build international education capacity around the globe. In 2006, IIE's Jakarta-based affiliate in Indonesia, IIEF and the Indonesian Ministry of Education teamed with the Ford Foundation and the Sabre Foundation to run a large-scale operation to bring the latest

educational books in English to private and state-run universities around the country. In addition, IIEF and the Ministry also conducted workshops on international education for representatives of more than 60 universities, and IIE's Southeast Asian regional center in Bangkok ran workshops with the American University Alumni Association (AUA) to help English teachers from Thailand and neighboring countries prepare their students for the new TOEFL exam and other U.S. standardized tests.

In Bangkok, Hanoi, Ho Chi Minh City, Hong Kong, and Mexico City, IIE offices serve as the EducationUSA advising centers, counseling students who wish to study in the United States, and offer access to testing in partnership with ETS and Prometric. In 2006, IIE/ Latin America established an EducationUSA Advising Outreach Program in Oaxaca, Mexico, to reach indigenous students. This effort is central to IIE/Latin America's mission of making information on U.S. educational opportunities accessible to a larger number and wider variety of Mexican students.

Increasing Access to Study Abroad | Increasing the number and diversity of American students who go abroad and encouraging study in places of growing strategic importance to the United States is a major priority for IIE. The IIEPassport suite of materials helps students find the right program and provides advisers with tools to help counsel students and promote study abroad, and the study abroad programs IIE administers help students to pay for their study abroad experiences. In the coming year, IIE will conduct policy research to assess the capacity of U.S. institutions to send and overseas institutions to host a greatly increased number of American students abroad, and IIE's IDEA (Increasing Diversity in Study Abroad) Council will offer guidance on expanding participation by under-represented groups in study abroad.



In 2006, IIE opened offices in Ho Chi Minh City, Vietnam, and Oaxaca, Mexico, to provide information on studying in the United States to a broader range of students in those countries.





WORKING IN THE COMMUNITY

IIE's offices across America and around the world offer resources to both our international guests and our local neighbors, bringing public education programs, high-profile international visitors, and information about academic opportunities to their communities.

International Resources for the Local Community |

IIE serves as the face of international education to communities around the world. From the IIE Southern Regional Center's outreach via Spanish-language radio stations, to the Higher Education fairs organized by our offices across Asia, IIE works globally to make international education accessible to the communities we serve.

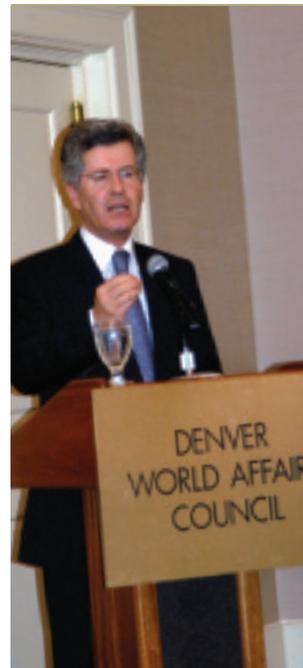
Regional centers in Chicago, Houston, Denver and San Francisco supervise Fulbright students and scholars, welcome international visitors, and design and administer programs for a wide variety of sponsors, while IIE's network of international offices actively work in the community to provide testing, training, and advising services.

Bringing the World Home |

IIE offices integrate global program activities and participants into the local community. By bringing foreign guests to classrooms and community centers, arranging home hospitality with area families, and offering teacher-training workshops, IIE gives tens of thousands of people international experiences in their home towns. IIE's offices in Denver, Houston, and San Francisco all serve as Councils of International Visitors, designing programs for the foreign leaders participating in the U.S. Department of State's International Visitors Leadership Program and offering cultural activities and home hospitality.

With over 800 International Visitors and 200 Foreign Fulbrighters in the Bay Area every year, IIE's West Coast Regional Center arranges professional meetings and school visits that teach both the visitors and their hosts about global affairs and world cultures. Monthly speaking events for the Bay Area bring together community and international leaders to discuss timely topics such as religious tolerance in Europe and HIV/AIDS in Africa.

With over 300 International Visitors in 2006 and a growing Young Professionals network for the internationally-minded, the Rocky Mountain Regional Center connected hundreds of area students with IIE visitors and speakers. And in 2006, the IIE Southern Regional Center was recognized by the Texas Education Agency and the Board for Educator Standards as a Continuing Education Provider, allowing IIE to train teachers and principals on bringing international culture into Houston's diverse classrooms.



IMPACT > The Denver World Affairs Council, run by IIE's Rocky Mountain Regional Center, sponsored 20 experts for talks on world affairs, including the French Ambassador to the United States (left) and Ambassadors from Pakistan, China, and Lebanon.

Enriching the Fulbright Program |

In 2006, over 1200 Foreign Fulbright students from 125 countries joined together in nine cities across the United States to discuss citizen engagement across disciplines, from environmental issues in San Francisco to education in Denver. The Fulbright students visited local classrooms and were hosted by hundreds of area families for home-hospitality dinners, encouraging the Fulbrighters to teach about their home countries as they gain perspectives on the United States. IIE organized a special Science and Technology Seminar, entitled "From Lab to Market," to bring 84 Fulbright students from 19 countries in the Near East, South Asia, Europe, Africa, and East Asia together with Silicon Valley technology leaders. In the Chicago area, IIE's Midwest Regional Center partnered with universities and community organizations to coordinate additional enrichment events for the Fulbright community throughout the year, in conjunction with the Chicago Fulbright Association and the International Visitors Center of Chicago.

IIE REGIONAL ADVISORY BOARDS

Midwest

CHAIRMAN
Benjamin F. Lenhardt, Jr.

CHAIRMAN EMERITUS
Richard A. Giesen

MEMBERS

Saul T. Caisman
Richard J. Conviser
G. Stephen Fisher
Joel Glassman
Mrs. Leonard Golan
Ronald L. Goode
Allan E. Goodman
Christopher K. Hehmeyer
George D. Kennedy
Noel A. Kreicker
Charles Middleton
Sarah Dyer Pedraza
Alejandro Silva
Paul G. Sittenfeld
Raymond I. Skilling
James Stuart
Tomoharu Washio

HONORARY MEMBERS

Georgie Anne Geyer
Philip W. Hummer
Daniel P. Kearney
Frederick A. Krehbiel
David B. Mathis
Thomas H. Miner
David J. Rosso
Roger W. Stone

Southern

CHAIRMAN
George J. Donnelly

MEMBERS

Elaine P. Adams
Federico "Fred" Chow
John P. Cogan, Jr.
Scott S. Cowen
Alan R. Crain
Sheldon Ekland-Olson
The Honorable Rodney Ellis
John P. Enloe
Eva Kotite Farha
Jim Fonteno
Charles C. Foster
Harry Gee, Jr.
Jay Gogue
Allan E. Goodman
Joseph A. Hafner, Jr.
Alfred Y.K. Hew, Jr.
Belle Johnson
Betty McDavid
R. E. McKee, III
Zane Gary Miller
Martha W. Murphy
Carolyn Querbes Nelson
Steve Nicandros
George Pilko
Paul Poullard
Scott E. Rozzell
George T. Schneider
Shirley W. Toomim
Robert W. Turner
John R. Webb
Judith Werner
Shirley C. Wozencraft

HONORARY MEMBERS

Preston M. Bolton
Fentress Bracewell
Ewell E. Murphy, Jr.
Alexander F. Schilt

Rocky Mountain

CHAIR
John W. Low

VICE CHAIR
Harry T. Lewis, Jr.

MEMBERS

Katherine Archuleta
A. Edgar Benton
Terry Biddinger
Richard Byyny
Richard Celeste
Robert Coombe
Patricia J. Cooper
David L. Evans
Lee Palmer Everding
Stephanie Foote
Allan E. Goodman
James L. Hecht
W. Douglas Jackson
Russell Kemp
Isabel O. Lopez
Donald M. Marshall
Maureen McDonald
Thomas E. Meade
Mike Moore
Felicia Muftic
Wayne W. Murdy
James E. Nelson
Lori Obert
Gerald Padmore
Larry Penley
James Peters
Nancy Petry
Douglas M. Price
Linda Roberts
Aron Rosenthal
Frieda Sanidas Leason
Kim Savit
Thomas F. Stroock
Michael J. Sullivan
Thomas M. Sutherland
John U. Trefny
M. Roy Wilson
Laurie Hirschfeld Zeller

West Coast

CHAIR
Victor J. Revenko

MEMBERS

Gregg H. Alton
Richard Arney
Jennifer L. Beckett
Barbara Uehling Charlton
Pamela A. Cook
Meg Franklin
Richard H. Fuller
Allan E. Goodman
Rod Handeland
Carol M. Hehmeyer
Jane Hennessy
S.A. Ibrahim
Gabriella K. Isaacson
Kenneth L. James
Catriona MacGregor
Joseph Mandato
Lynn McGowin
Linda R. Meier
Michael G. Mueller
Robert F. Ohrenschall
Susan Ohrenschall
Susan Overman
J. Russell Pitto
Terry Vogt

CHAIRMAN'S COUNCIL

HONORARY CHAIRMAN
William H. Draper, III

MEMBERS

Mark Anson
Dr. Craig R. Barrett
David A. Bossen
Dr. Gerhard Casper
Earle M. Chiles
William K. Coblenz
Robert J. Fisher
James C. Gaither
Richard N. Goldman
F. Warren Hellman
Dr. John L. Hennessy
James C. Hornel
Franklin "Pitch" Johnson
Sandra L. Kurtzig
Joan F. Lane
Charles A. Lynch
David F. Marquardt
Gordon E. Moore
John P. Morgridge
William K. Reilly
Sanford R. Robertson
Charlotte Mailliard Shultz
Hon. George P. Shultz
Larry W. Sonsini
Dr. Alejandro Zaffaroni



At its 2006 gala dinner, IIE West Coast presented its Distinguished Service Award to Phyllis and Bill Draper (center and right), shown here with IIE West Coast Director Karin Eisele.

SERVING SPONSORS

Programs

In Fiscal 2006, IIE conducted more than 200 programs and projects in the areas listed here:

EDUCATIONAL EXCHANGE, PROFESSIONAL DEVELOPMENT, AND TRAINING

Agricultural/Natural Resource Management
Arts
Banking
Business, Economics, Microenterprise and Trade
Communications
Community College Development
Democratic Development
Economic Development
Education
Energy
Environment
Finance
Gender and Development
Grassroots Development
Health
HIV/AIDS Education and Treatment
Human Rights
Institutional Development/Advisory Services
International Relations
Language Teaching and Assistantships
Law and Human Rights
Leadership Development
Nongovernmental Organization Development
People with Physical Disabilities
Public Administration and Policy
Public Health
Reproductive Health
Science and Technology
Social Science
Substance Abuse Prevention
Teacher Development – Primary and Secondary
Trafficking in Persons
Urban and Regional Planning and Development

EDUCATIONAL SERVICES

Advising
Conferences and Colloquia
Publications
Research and Evaluation
Testing
U.S. Higher Education Fairs

CORPORATE AND INSTITUTIONAL SERVICES

Award Competitions
Children of Employee Scholarship Programs
Fellowship, Grant, and Scholarship Administration
International Logistics
International Purchasing
Recruitment Tools
Scholarship Management
Youth Leadership Programs

RESCUE AND RELIEF SERVICES

Scholar Rescue Fellowships
Student Emergency Relief Services

Program Sponsors

In Fiscal 2006, IIE provided a wide range of services and managed or administered programs for the organizations listed below. In addition to those sponsors and funders named here, IIE is deeply grateful to the 140 foreign governments and the hundreds of colleges and universities across the United States that participate in and contribute to the success of the Fulbright Student Programs, the Hubert Humphrey Fellows Program, and the Fulbright Senior Scholar Programs, along with the sponsoring agency, the U.S. Department of State. We would like to thank the numerous other institutions and donors that provided various forms of support to other programs administered by IIE in the past year.

U.S. PRIVATE SECTOR ORGANIZATIONS

ABB, Inc.
Adobe Systems Incorporated
AIG Foundation
Alcoa Foundation
American Airlines
American Association of Community Colleges
American Refugee Committee
The American University
The American University of Beirut
The American University in Cairo
AMIDEAST
Aramco Services Company
AT&T Foundation
Baron Capital Management
Bell Atlantic
Jacob and Hilda Blaustein Foundation
Booz Allen Hamilton, Inc.
The Carnegie Corporation of New York
Carquest Charitable Foundation
Casten Family Foundation
Catholic Relief Services
Center for Applied Linguistics
Chase & Co.
Chemonics International
Chevron Corporation
Chiles Foundation
The Chubb Foundation
Cisco Systems
The Coca-Cola Company
Colorado International School
Colorado International Teacher Exchange League
Conoco Phillips
Conservation International
Community Colleges for International Development
Dallas International School
Denver International School
Development Alternatives, Inc.
Dole Food Company, Inc.
Dow Jones Foundation
Duke Energy International
Eagle Energy
East West Center/Honolulu
Educational Testing Service
Emerging Markets Group
Exxon Mobil Corporation
Harmes C. Fishback Foundation
The Flinn Foundation
FMC Technologies, Inc.
Ford Foundation
Freeman Foundation

The Freeport Corporation
Friends of Bhutan's Culture
GE Foundation
Germanistic Society of America
Global SchoolNet Foundation
The Goldman Sachs Foundation
The Greentree Foundation
Halco (Mining), Inc.
Harman International
Gina Harman Scholarship Program
Harsco Corporation
The William and Flora Hewlett Foundation
Hoch Scholarship Program
The Houston Endowment, Inc.
International Executive Service Corps
International Fellowships Fund/Ford Foundation
Internews
JPMorgan Chase & Co
Christian A. Johnson Endeavor Foundation
Annette Kade Endowment
Lehman Brothers
Levi Strauss Foundation
Linden Tours
Lingnan Foundation
Lockheed Martin Corporation Foundation
Richard Lounsbery Foundation
The Henry Luce Foundation, Inc.
Lumina Foundation for Education
Management Systems International
MBA Fair
Mattel Children's Foundation
Meadows Foundation
The Andrew W. Mellon Foundation
National Council for International Visitors
New Israel Fund
Newmont Mining Corporation
Nexant, Inc.
Northwest Airlines
New York Community Trust
Oak Foundation
Oklahoma City Foundation
Open Society Institute
O. Temple Sloan Foundation
The Bernard Osher Foundation
The David and Lucile Packard Foundation
Phelps Dodge Foundation
Philip Morris International
Rice University
Rockefeller Foundation
Save the Children
Schlumberger Foundation
Secondary School Admission Test Board
SMBC Global Foundation, Inc.
The Starr Foundation
Stuart Family Foundation
Studio Art Centers International
StudyUSA
The John Templeton Foundation
Thomson Prometric, Inc.
Toyota Motor Sales, U.S.A., Inc.
TRW Foundation
United Airlines
United Nations Foundation/Better World Fund
University of Richmond
U.S. Freightways Corporation
U.S. Indonesia Society
Verizon Communications

Water for People
Webb Family Fund
Wells Fargo
The Whitaker Foundation
The Williams Companies, Inc.
Winrock International Institute for Agricultural Development
Winston Churchill Foundation
Wolff-Toomim Foundation
World Learning
World Wildlife Fund
Xerox Corporation

U.S. PUBLIC SECTOR AGENCIES

Board of Education of the City School District of the City of New York
The Library of Congress
Inter-American Foundation
National Institute on Drug Abuse
National Science Foundation
U.S. Agency for International Development
U.S. Department of Defense
U.S. Department of Energy
U.S. Department of State, Bureau of Democracy, Human Rights, and Labor
U.S. Department of State, Bureau of Educational and Cultural Affairs
U.S. Department of State, Bureau for Near Eastern Affairs
U.S. Department of State, Middle East Partnership Initiative (MEPI)
U.S. Embassy – Hungary
U.S. Embassy – Indonesia
U.S. Embassy – Slovenia
U.S. Trade and Development Agency
Volunteers for Economic Growth Alliance

FOREIGN GOVERNMENT AGENCIES

Central Pattana
Department of Agriculture/Philippines
Government of China
Government of Denmark
Government of India
Government of Italy
Government of Japan
Government of South Korea
Japan Intercultural Academy of Municipalities
Korean Ministry of Government Administration & Home Affairs
Ministry of Education/Brazil
Ministry of Education/Chile
Ministry of Education/Bahrain
Ministry of Education/Indonesia
Ministry of Education/Thailand
Ministry of University Affairs/Thailand
Office of Civil Service Commission/Thailand
The Office of National Education Commission/Thailand
Royal Ministry of Foreign Affairs of Norway
The Supreme Education Council, the State of Qatar
Swedish International Development Cooperation Agency
The Turkish Consulate

INTERNATIONAL ORGANIZATIONS

AIG General Insurance Vietnam
American English Center
American-Indonesian Exchange Foundation
Asian Scholarship Foundation
Asian Development Bank
Bangkok Hospital Medical Center
Better World Fund
CAT Telecom Public Company Limited of Thailand
California WOW Experience PCL
Cleverlearn English Language Center

Cloverleaf Foundation
Commission for Educational Exchange between the United States of America and Argentina
Commission for Educational Exchange between the United States of America and Brazil
Commission for Educational Exchange between the United States of America and Colombia
Commission for Educational Exchange between the United States of America and Ecuador
Commission for Educational Exchange between the United States of America and Mexico
Committee for Capital Market Professional Standards
Consejo Nacional de Ciencia y Tecnología – Colombia
Consejo Nacional de Ciencia y Tecnología/CONACYT, México
CyberCnn.com
DeSa InterAmerican Foundation
Deutscher Akademischer Austauschdienst
DHL (University Express)/Thailand
Dian Educasindo
The Dragon Foundation
DIN “Fabrika Duvana” A.D. Nis
Economics Overseas Fellowship Committee
Foundation for Scholarly Exchange/Taiwan
Fundación Lochpe
Foundation Open Society Institute
Foundation Pedro Barrie de la Maza
HSBC Vietnam
Indonesia Advocates Association
INTA-Instituto Nacional de Tecnología Agropecuaria
Instituto Brasil-Estados Unidos
Instituto Chileno Norteamericano de Cultura
Instituto Guatemalteco Americano
International Centre for Theoretical Physics
International Legal Counselor Thailand Ltd.
International Monetary Fund
ITWorx
Japan-United States Educational Commission
Kimberly-Clark Thailand Ltd.
Korea Foundation
LPM-IRJA
Microenterprise Development Fund – KAMURJ
NetViet Co. Ltd.
Royal Academy of Dramatic Art
The Sampoerna Foundation
The Starbucks Coffee Company/Thailand
Stavros S. Niarchos Foundation
Nour Al Shorouk Center
Tilleke & Gibbons International Ltd.
TNT Thailand Company Ltd.
U.S. Educational Foundation in India
The Vietnam Education Foundation
Vietnam USA Society – English Services Training Center
Waha Oil Company
The World Bank
World Council of Credit Unions
Y.P.E. – Yacimientos Petrolifero Fiscole

INDIVIDUALS/SPECIAL FUNDS

Adell & Hancock Fund
Robert Adell
Toni Adell Fund
Anonymous
Monica Mourier Archibald Memorial Fund
Diane D. Aurenz
Barsa Scholarship Program
Denise Benmosche Woman’s Chair of the Scholar Rescue Fund
Stanley and Marion Bergman
Peggy Blumenthal
Fentress Bracewell
Muriel and Fentress Bracewell Scholarship Fund
Estate of Marie Bruesselbach
Rosaline Cohn

Katherine M. Detre Fund for Physicians Facing Persecution
Carole and Douglas Dolton
William Draper
Margaret E. Eckhardt
Eduardo Orbe Egas & Sarah Ann Martin Scholarship Fund
Sandra and James Feeney
Harmes Fishback Foundation
Thomas Foglietta
Marsha Foster
Fund for the New Education Century
Fulbright Legacy Fund
General Endowment of the Scholar Rescue Fund
Dolores R. Goble
Victor J. Goldberg IIE Prize for Peace in the Middle East
Ruth Gruber Chair of the Scholar Rescue Fund
M.S. Hann
Andrew Heiskell Awards for Innovation in International Education
Andrew Heiskell Endowment
Frank and Lisina Hoch
Mary Holland
Estate of Susan Sawyer Holland
Kenneth Holland Fund
Richard A. Horovitz Fund for Professional Development
Houston Junior Chamber of Commerce Foundation
International Program Endowment Fund
Gail M. Kane
Henry Kaufman Endowment of the Scholar Rescue Fund
John C. Kirpatrick Community Fund
Colin and Brooke Lee Internship Fund
Regina Lee
Michael R. Lewis
Leonora Lindsley Scholarship Fund
Charles D. Lusk and Marie Koupal Lusk Memorial Scholarships
Marion Mack
Margo Foundation
Edith Markson Memorial Fund
Estate of Mary Ann Martin
Tracey L. Melick
Marion H. Milton Charitable Lead Annuity Trust
Phyllis and Steven Nelson
New Leaders Group Award for Mutual Understanding
New York Community Trust
Cindy T. Nguyen
Bernard Osher Foundation
Estate of Dr. M.S. Patel
Arthur King Peters Travel Grant Program / Sarah Peters
Nancy Petry Scholarship Fund
Alice R. Pratt Internship Fund
Douglas Neil Prudden
Freida Bertha Tanner Ratner Scholarship Fund
Estate of Mary Clark Rockefeller
Rocky Mountain Regional Center Fund
Scholar Rescue Fund
William and Tona Shepard Fund
Andrew E. Steiner
Cheryl L. Tournay
Henry D. Triantafillou
Cheryl Trujillo
Michael Vinciguerra Fund
Louise Woods Memorial Scholarship Fund
Louise & George Woods Emergency Loan Fund
Naomi B. Yamaguchi

GIVING TO THE INSTITUTE

The Institute is very grateful for the contributions listed here, which enable IIE to advance its mission of "Opening Minds to the World" through international education. Gifts listed were received January 1-December 31, 2006.

Unrestricted Contributions

FOUNDATIONS

Anonymous
Barnard Family Foundation
Catalyst Foundation
GE Foundation
The Horace W. Goldsmith Foundation
Miller Khoshkish Foundation
Mulago Foundation
Shapiro-Silverberg Foundation
Sulzberger Foundation
The Starr Foundation
The Thomas J. Watson Foundation /
Jeannette K. Watson Fellowship
Winterburn Foundation

CORPORATIONS

GSEP 2000 Realty Corporation
Johnson & Johnson
Stonehenge Financial Partners
Swig Equities Corporation

Individuals

BENEFACTOR

(\$10,000-\$99,000)

Anonymous
Lynn and Mark A. Angelson
Maryam Panathy Ansary
Maria Livanos Cattau
Stephen C. Francis
Victor J. Goldberg
Peter M. Gottsegen
Jack M. Greenberg
Ruth Gordon Hinerfeld
S.A. Ibrahim
Thomas S. and Margaret Ann Johnson
Henry and Elaine Kaufman
E. Michel Kruse
Raymond A. Mason
Karlheinz Muhr
Diane Paton
Sascha M. Rockefeller
Thomas A. Russo
Linda Vester

PATRON

(\$5,000-\$9,999)

Henry H. Arnhold
Thomas A. Harvey
Marian S. Heiskell
Arthur Ross
Raymond I. Skilling
Peter R. Thompson
Henrik N. Vanderlip
Irma Ruth Waser

SUSTAINING ASSOCIATE

(\$1,000-\$4,999)

Peggy Blumenthal

Susan S. and John T. Connor
John DiBiaggio
Howard Dodson
Ambassador Diana Dougan
Allan E. Goodman
Catharine O. and Philip P. Evans
Harry E. Gould, Jr.
Warren Ilchman
Julian Johnson
Patricia G. Lehane
Peter Malkin
William C. Mattison
The Honorable Donald F. McHenry
George Rupp
Benjamin F. Stapleton, III
Stephen Taran
Joan Wall

SUPPORTER

(\$100-\$999)

J. Michael Adams
Daniel and Vivian Bernstein
Victoria B. Bjorklund
Lee C. and Jean Magnano Bollinger
Joan Boothe
Marion R. Boulton
Benjamin S. and Marjorie Bunney
John R. Clem
Bonnie R. Clendenning
Laura J. Crow
Michael Czinkota
Madeline H. McWhinney Dale
Alexis and Ethan Devine
Christian M. Freer
Uliana F. Gabara
Catherine A. Galbraith
Benjamin and Georgia Gilman
John W. Gravely
Vartan and Clare R. Gregorian
Howard Hendrick Hennington
Patricia J. Hunt
Mary F. Jackson
Sheryl J. Jacobs and Donna S. Elburg
Helmuth W. Joel
A. Curtis LaFrance
Mark S. Lazar
Robert E. Lewis
Francisca U. Lopez
Susan and Donald Lubick
Jean B. Mahoney
Debra and Richard C. Mark
Susan Meisel
The Honorable Edward J. Perkins
Leland R. and Ruth S. Phelps
Louise Austin Remmey
Louise C. Russell
Barry Salwen
John Sexton
Sarai Sherman
A. Alfred Taubman
Jonathan Weld
Harrison M. Wright

Gifts in Honor and In Memory

GIFTS IN HONOR

Dale and Lourez Bullock, In honor of the wedding of Steve and Emily Clark
Danielle and John Dooley, In honor of Allan E. Goodman
Megan DiMuzio, Dedicated to Ted Schmierer
Mary Katherine Ford, In honor of Thomas A. Russo's Birthday
Andrew Friedman, In honor of Dr. Henry G. Jarecki
Goldie A. Gold, In honor of IIE Human Resources Department
Allan E. Goodman, In honor of the birth of Dina Powell's daughter, Ava;
In honor of Dr. David Downing; In honor of the birth of Graham Jia-Guan
Brown; In honor of the birth of Patrick Lucas Jackson; In honor of the birth
of Badu Mireku's daughter; In honor of the birth of Michelle Pickard's son;
In honor of Alvin Spire
Susan Grown, In honor of Stephanie Rosenblatt
Gerald Heng, In honor of Anne Kibrick
IIE Staff, In honor of the birth of Catherine Elizabeth Dooley
Steven G. Kraemer, In honor of Thomas Sandell
Mark S. Lazar, In honor of the birth of Devin Herbert Markert
Judith E. Makrianes, In honor of Diane Paton
Jeffrey Manocherian, In honor of Nader Motamedy
Joan A. Mark, In honor of Victor J. Goldberg
Stephanie and William Miller, In honor of Victor J. Goldberg
M. Patricia Needle, In honor of Hubert H. Humphrey Program
in Substance Abuse
Laura and Peter Strauss, In honor of Victor J. Goldberg
Roy Whitman, In honor of Dr. Anthony S. Zielonka

GIFTS IN MEMORY

Shahnaz Batmangheldij, In memory of Shahla Samii
Jayne L. BecVar, In memory of Arthur N. BecVar
Danielle and John Dooley, In memory of Catherine and George Wood
Peter M. Duggan, In memory of Stephen P. Duggan, Jr.
Clifford F. Giddings, In memory of Albert E. Barrett, Jr.
Allan E. Goodman, In memory of Alice Ilchman; In memory of Leonard
Marks; In memory of Cicely P. Marks; In memory of Franklin J. Havicek
Ann H. Jackowitz, In memory of Samuel Jackowitz
Judy Kuriansky, In memory of Robert Brodsky
Dorothy M. Miner, In memory of James E. O'Driscoll
Sherry Lee Mueller, In memory of Lucille V. Mueller
Barbara Taff, In memory of Mary Kinyon
Irma Ruth Waser, In memory of Jürg Waser

GIFTS IN MEMORY OF SUSAN MCPEEK

Jack Bailey
Ellen Barclay
Julia Beaver
Maria Bettua
Kenyon Bolton
Anne Clift Boris
Stacy Bustillos
Cynthia Crow
Tamara Floyd
Donovan Guthrie
Murial Joffe
Michael Lashinsky
Teresa Liao
Sone Loh
Nancy Mills
Celia Panagopoulos
Laura Perry
Patti McGill Peterson

SCHOLAR RESCUE FUND

The Institute is very grateful to the many donors who enable the Scholar Rescue Fund to save the lives, voices, and ideas of persecuted scholars around the world. Through generous donor support, the Scholar Rescue Fund not only provides grants for threatened scholars to pursue their scholarship in freedom and safety, but also builds endowments to ensure that scholar rescue remains a permanent part of the Institute's mission into the future.

Endowment Support

The Scholar Rescue Fund Endowment ensures that there will always be a place to which persecuted scholars can turn for support and safe haven.

HENRY KAUFMAN ENDOWMENT

Henry and Elaine Kaufman Foundation

GENERAL ENDOWMENT

Falconwood Foundation
Ford Foundation
U.S. Department of State Bureau of Near East Affairs

KATHERINE M. DETRE FUND FOR PHYSICIANS FACING PERSECUTION

In memory and in honor of Dr. Katherine Detre, a prominent epidemiologist who escaped the Holocaust and received her medical training in Canada thanks to a scholarship, this Fund provides special grants to assist persecuted physicians from around the world.

Estate of Katherine M. Detre
Falconwood Foundation

RUTH GRUBER CHAIR

To honor a renowned IIE alumna who dedicated her life to rescue, the \$1 Million Ruth Gruber Chair will enable the Institute to rescue two scholars each year in Dr. Gruber's name in perpetuity.

Amy C. Brandt / Brandt Family Foundation
Falconwood Foundation
Julian Johnson

DENISE V. BENMOSCHE WOMAN'S CHAIR

In honor of SRF Board Member Denise V. Benmosche, this \$1 Million Chair will support two persecuted female scholars each year in perpetuity.

Benefactors

(\$25,000 and above)
Anonymous
Denise V. and Robert Benmosche
Amy C. Brandt / Brandt Family Foundation
GE Foundation
Thomas A. Russo

Patron

(\$10,000 - \$24,999)
Anonymous
The Green Foundation

Contributor

(\$5,000 - \$9,999)
Medhi Fakharzadeh
Mary Katherine Ford
Patti Askwith Kenner / Indian Trail Charitable Foundation
George Lichter Family Foundation

Friend

(\$1,000 - \$4,999)
Anonymous
David Budinger
Wendy and Alan Caplan
Jane Chestnutt
Yuan Heng Michelle Chou
Stanley Corngold
Claudia Deutsch
Irene Goodkind
Dara Lamb
Stanley A. Lefkowitz
Lehman Brothers
Alexandra Loria
Martine and William Rubenstein
Ines R. Smigel
Wachovia Foundation

Supporter

(Under \$1,000)
Senta Bar
George and Judy Beraka
Matthew Casner
Patrick A. Cheney
Jacob and Millie Fishman Foundation
Andrew Friedman
Anthony Gerrits
Judith Katz Geschwind
Allan E. Goodman
Paul B. Hannon
Dina Merrill Hartley
Hannelore Hecht
Fred Howard
Guy Kulman
Maria Rose LaCava
Emer Leahy
Henry A. and Janine Lichstein
Sandra McGuire
Gladys George and Stuart Orsher, M.D.
David and Jane Revasch
Doris Schechter
Kerry Spencer
Margot Steinberg
Barbara Taff
Wachovia Foundation
Charles B. Wheeler
Mary F. Voce

Program Support

Anonymous
Carl and Lily Pforzheimer Foundation
Baker Root Family Foundation
Ron Baron
Shahnaz Batmanghelidj
Denise V. Benmosche *
Carnegie Corporation of New York
Cascadia Community College
Jeremiah Chafkin
Theodore and Alice Ginott Cohn
Jeffrey Epstein / C.O.U.Q. Foundation
Vartan and Clare R. Gregorian
Richard Gross
IXIS Asset Management U.S. Group
Sybil and Larry Hite / The Hite Foundation
Pamela Howard
Helene and Mark Kaplan
Calvin and Hiroko I. Kiiffner *
Susan Joan Levine *
Valerie and David London / London Foundation
Open Society Institute
Anna Marie Putti
Martha Resnick *
Thomas A. Russo *
Lawrence and Shirley W. Schiever
Smart Family Foundation
Stan Stahl
Jonathan Spencer
The Starr Foundation
Ted Townsend
Peter Voss
Sylvia Waters *
Roy Whitman
Alexandra and Sarah Wiener

* Also SRF Scholar Art Auction Donors

2006 Save-A-Scholar Campaign

Launched in September 2006, each gift of \$30,000 will enable SRF to rescue one persecuted scholar for one year in the donor's name.

Ron Baron
Denise V. and Robert Benmosche
Scott J. Friedheim
Steven C. Markoff
Thomas A. Russo
The Russo Family Foundation



Henry and Elaine Kaufman are major supporters of the Scholar Rescue Fund Endowment.

1919 Society

IIE wishes to thank members of the 1919 Society, a special group of donors who have included the Institute in their estate planning.

John Archibald
Irene Buynoski
DV Gokhale
Jorge Carnicero
Timothy Chorba
Louise Austin Remmey

Office of Strategic Development

Please contact us for information on ways to support IIE
(212) 984-5381
dkaisth@iie.org
www.iie.org/supportiie

ENDOWMENTS AND SPECIAL FUNDS

ALUMNI RESEARCH PROJECT

By collecting and sharing the stories of prominent IIE Alumni, this Project uncovers the contributions made by past international scholars to inspire a new generation of international leaders and thinkers.

Anonymous
Jayne L. BecVar

FULBRIGHT LEGACY FUND

This unique endowment expands the impact of the Fulbright program into the future.

Richard A. Debs
Estate of Andrew Heiskell
Allan E. Goodman
Thomas S. Johnson

VICTOR J. GOLDBERG IIE PRIZE FOR PEACE IN THE MIDDLE EAST

Named after IIE Trustee Victor J. Goldberg, this endowment enables IIE to recognize and award outstanding work being conducted jointly by one Arab and one Israeli, working together to advance the cause of peace in the Middle East.

Victor J. Goldberg

IRAN OPPORTUNITIES FUND / FLTA PERSIAN PROGRAM

This Fund enables the exchange of Persian Language teachers from Iran to teach and study in U.S. colleges and universities.

Behdad and Lila Alizadeh
Maryam Panathy Ansary
Hossein Amir-Aslani
Laya and Hamid Biglari
Ali Ebrahimi
Mashid and Jamshid Ehsani
Massoud Nader Esfahani
The Green Foundation
Roya and Massoud Heidari
Diane Zand Khalatbari
Abdi Mahamedi
Aram and Sherine Moezinia
Ali Mohamedi
Hassan Nemazee
Nazgol Saati and Kambiz Shahbazi
Fathi Sadeghi-Nejad
Hossein Sadeghi-Nejad
Houman Sarshar

Ali and Maryam Sharif-Emami
Vida and Morad Tahbaz
Majid Tavakolian
Faranak Vossoughi

SPECIAL NAMED SCHOLARSHIPS

Irene Buynoski / The Fertz-Buynoski Scholarships in Political Science for Polish University Students
Lehman Brothers / Fulbright-Lehman Outstanding New Leaders in Finance Program
DV Gokhale / The DV Gokhale International Grants in Statistics Program
Juliet Flynt Marillonnet / Marillonnet Fellowship in France
Molano Matamoros Foundation / Molano Matamoros Fund for Colombia-U.S. Exchanges
Sascha M. Rockefeller / Middle East Opportunities Fund
Paul B. and Mildred Seydel Foundation / Seydel Fellowship in Switzerland
Josh S. Weston / Weston Awards Program
Satloo B. Van Duuren / Dr. Benjamin L. Van Duuren Travel Grant

SPECIAL EVENTS IN NEW YORK

In 2006, IIE proudly presented awards to three exceptional honorees for their outstanding commitment to international education: Toyota Motor Sales, USA, accepted by Irving A. Miller on behalf of Jim Lentz; the Freeman Foundation, accepted by Doreen and Houghton Freeman; and Edward R. Murrow, accepted by his son, Casey Murrow.

DINNER CO-CHAIRS

Mark A. Angelson
Maryam Panathy Ansary
Peter M. Gottsegen
Henry G. Jarecki
Thomas S. Johnson
Henry Kaufman
Linda Vester

UNDERWRITERS

AIG
RR Donnelley
The Starr Foundation
Toyota Motor Sales, USA

VICE CHAIRS

Mr. and Mrs. Peter M. Gottsegen
Gloria and Henry G. Jarecki
Thomas S. and Margaret Ann Johnson *
Henry and Elaine Kaufman Foundation
Paul, Weiss, Rifkin, Wharton & Garrison
PepsiCo, Inc.
SITA CORP
Linda Vester and Glenn Greenberg

ASSOCIATE CHAIRS

Anonymous
Maryam Panathy Ansary
Denise V. and Robert Benmosche
Bloomberg
BP
Cadwalader, Wickersham & Taft LLP
Barbara and Richard Debs
Robert L. Dilenschneider *
GE Foundation
Goldman, Sachs & Co.
Collette and Allan E. Goodman

Ruth Gordon Hinerfeld
Dr. Karen Holbrook / Ohio State University
S.A. Ibrahim / Radian Group Inc.
Amin J. Khoury / BE Aerospace
E. Michel Kruse
Lehman Brothers
Minoru Mori / Mori Building Company Limited
Karlheinz Muhr / Credit Suisse *
Dr. and Mrs. David Paton
PricewaterhouseCoopers LLP
Rockefeller & Co, Inc.
Mr. and Mrs. Tom and Marcy Russo
Simpson Thatcher & Bartlett LLP
Sullivan & Cromwell LLP
Mr. and Mrs. Henrik N. Vanderlip *

BENEFACTORS

Kathleen and Stephen Francis
Mr. and Mrs. Frank W. Hoch
Pamela Howard
George Kaufman
Patti Askwith Kenner / Indian Trail Charitable Foundation
Dr. and Mrs. Henry A. Kissinger
Robert Lewis
Nancy and Morris W. Offit
Mitra and Michael Margolis
Bethany and Robert Millard
Don Rapaport / The Camps Group
Julie and Lawrence Salander
Nazgol Saati and Kambiz Shahbazi
Judy and Josh Weston

PATRONS

S.K. and Annette Fry Adamiyatt *
Alcatel-Lucent Foundation
Robert A. Bernhard

Laya and Hamid Biglari
Jean Bright
David A. Caputo / Pace University
Jennie and Richard DeScherer
Gina and John Driscoll
Roya and Massoud Heidari
Marian S. Heiskell
Julian Johnson
Raymond J. Leary
Mr. and Mrs. William D. Lowe
Lucent Technologies Foundation
Warren A. Mackey
Thomas M. Messer
George R. Packard / United States-Japan Foundation
Susan Paine
Joseph Polizzotto
Claudia Oberwerger
Dr. Julie Ratner
Christa Schutz
Ramesh Shah
The Honorable Jay T. Snyder
Sonya Starr
Nicki and Harold Tanner
Franklin A. Thomas
United Nations Foundation *
Patricia A. Waldeck and Victor J. Goldberg

OTHER DONORS

Michael Ainslie
Timothy Andree *
Maryam Arjomand
Elton Atwater
Edward L. Barlow *
Judy Beraka *
Benjamin S. Bunney *
Leonard Cole

Susan S. and John T. Connor *
Kara M. da Silva *
Jamshid and Mahshid Ehsani
Samuel Eskenazi *
Harriet Mayor Fulbright
Ann Lydia Goldizen
Jane Mack Gould
Timothy Haskin
Michael Hayes *
Karen Holbrook *
Daniela Kaisth *
Amin Khoury *
Chi-Hoon Kim *
George R. Krouse *
Paul Kühne *
Geraldine Kunstadter
Michelle Yuhan Leng *
Madeline H. McWhinney Dale
Caralien L. Miller *
Irving A. Miller *
Neuman & Bogdonoff, Inc.
Daniel Obst *
John Paloian *
Ramgopal Reddy *
Thomas Reifenheiser *
Ann Schroeder
Rose Shabet *
Maryam and Ali Sharif-Emami
David Sprafkin *
Ruth Anna Stolk *
Fred Tarter *
Patricia E. Taylor
Jean Thompson *
Sarah Willcox *
David Wolf *
Robert Zane
* Also Globe Auction Donors

GIVING TO IIE'S REGIONAL CENTERS

The Institute is very grateful to the many donors who support IIE's Regional Centers, located in Chicago, Denver, Houston and San Francisco. Gifts of \$1,000 or more are listed here for the period of January 1-December 31, 2006.

IIE/Rocky Mountain

Contributions and Annual Diplomats Ball in Denver featuring the 2006 theme "A Canadian Soiree."

9 News
Bruce and Phyllis Alexander
Ann Allott
Aspen Petroleum Products
Australlearn
Brooke and Mary Jo Banbury
Charles and Karen de Bartolomé
David and Nancy Bashover
Larry Bell
Edgar and Stephanie Benton
Terry and John Biddinger
Pierre Boisse
The BrainStorm Group
Lloyd J. Brownlee
CH2MHILL
Linda Childears
Sheila Cleworth
Colorado Biz Magazine
Colorado School of Mines
Consulate General of Canada
Consulate General of Canada - Trade Division
Patricia and Peter Cooper
Coors Brewing Company
Coorstek
Peter and DeeDee Decker
Gayle Dendinger
Denver Board of Realtors
Julie Dunn
Phillippe and Cynthia Dunoyer
EnCana Oil & Gas (USA), Inc.
David and Mary Evans
Tom and Lisa Evans
Lee C. Palmer Everding
Stephanie Foote
Melanie Grant
Skylar Houston
Ireland, Stapleton, Pryor & Pascoe, P.C.
Janene and Mark Johnson
Craig A. Kern
Land Title Guarantee Company
Dean and Barbara Laudeman
Frieda Sanidas Leason
Lee Palmer Everding Foundation
Edward Lehman
Harry T. Lewis, Jr.
Johnston and Pat Livingston
Don and Katherine Marshall
John Maslanik
Tom and Mary Meade
Molson USA
Marion H. Milton
Mike and Ann Moore
Felicia and Michael Muftic
Newmont Mining Corporation
The Parker Foundation
Patton Boggs LLP
PCL Construction Services, Inc.
James and Margaret Peters

Petro-Canada Resources, Inc.
Nancy Petry
Robert Rich
Linda and John Roberts
Raul N. Rodriguez
Rose Community Foundation
Kim and Mark Savit
Sherman & Howard, LLC
Nanna Nielsen Smith
Katharine Stapleton
Stern, Elkind, & Curray, Immigration Law
Suncor
Paul Thompson
University of Denver
Lucky Vidmar
John and Ena Wason
Wells Fargo Bank West, N.A.
Wells Fargo Foundation
Barbara Welles
Laurie Hirschfeld Zeller

IIE/Southern

Contributions and Special Events in Houston.

INDIVIDUAL DONORS

Fentress Bracewell
Charles Foster
Harry Gee
Allan E. Goodman
Joseph Hafner
Herbert Lesser
Betty and Gene McDavid
Z. Gary Miller
Ewell Murphy
Jeff Murrar
Paul and Lillie Marie Poullard
Carolyn Querbes Nelson
Alexander Schilt
George T. Schneider
Shirley Toomim
John Webb
Judith Werner
Beth Wolff

CORPORATE/FOUNDATION DONORS

Ayco Charitable Foundation
ConocoPhillips
Duke Energy International
Eagle Energy
Meadows Foundation
Rice University
Webb Family Fund
Wolff-Toomim Foundation
Xerox Corporation

IIE/West Coast

Contributions and Annual Distinguished Service Award Dinner in San Francisco honoring Phyllis and William H. Draper.

BENEFACTORS

Phyllis and William H. Draper
Barbara and William C. Edwards
Richard N. Goldman
Franklin P. Johnson, Jr.
Jane and Melvin B. Lane
Linda and Anthony Meier

PATRONS

Barclays Global Investors
Ute and William K. Bowes
Helen and Tom Clausen
Steven A. Denning
Melissa and Tim Draper
Vicky and John M. Duff
Doris and Don Fisher
Nina and S. A. Ibrahim
Jeannik Littlefield
Rand Morimoto
Susan and Robert Ohrenschall
J. Russell Pitto
Jeanne and Sanford Robertson
Susy and Jack Wadsworth
Wells Fargo
Lida and Alejandro Zaffaroni

SPONSORS

Anita Adams
David Anderson
Lucy and Richard Arney
Eva Auchincloss
Monica and Paul Bancroft
Bank of the West
Richard Barker
Doris Barnard
Stephen D. Bechtel, Jr.
Jennifer Beckett
Helen and Frank Bonsal
Darlene and David Bossen
John Bryan
Carolyn and Preston Butcher
Barbara and Ric Charlton
Chevron Corporation
Pam Cook
Laurie and Alan M. Dachs
William H. Davidow
Nina and Roy Demmon
Peggy and Reid Dennis
Amy and Jeremiah deRham
Dickson Foundation
Carol and Dixon Doll
Rebecca Draper
Sylvia Edwards
Delia F. Ehrlich
Richard J. Elkus, Jr.
Chase and Charles Ewald
Nancy and Bob Farese
Concepcion and Irwin Federman

Laura and John Fisher
John Fisher and Jennifer Caldwell
Mr. and Mrs. Clayton Frye, Jr.
Lynn and Jim Gibbons
Gilead Sciences, Inc.
Dorothy and Charles Gravelle
Narin and Vinita Gupta
P.J. and Rod Handeland
Christa and Jeffrey Hawkins
Carol and Alex Hehmeyer
Jane Hennessy
Mr. and Mrs. Victor W. Henningsen, Jr.
James C. Hormel
Cordell Hull
Dricka and Derk Hunter
Gabriella and Glenn Isaacson
Gretchen Kimball
Jennifer C. King
Terry and Bill Kurfess
Cecilia and David Lee
Paula and John Lillard
Justine and Charles Lynch
Lucy and Sherman Maisel
Elizabeth and Joseph Mandato
Davis Masten
Mattel, Inc.
Susie and Patterson McBaine
Lynn McGowin
Merfin Capital, Inc
Marie and Harold Messmer
Tina Moghadam
Phyllis and Stuart Moldaw
John P. Morgridge
Nancy Mueller
Michael Mueller and Chris Cullens
Susan and Gib Myers
NEA Development Corporation
Susan Overman
JaMel and Tom Perkins
Alice and Peter Redfield
Elizabeth and William Reilly
Kanwai Rekh
Maggie and Victor Revenko
Toni and Arthur Rock
Charlotte and George Schultz
Helen and Charles Schwab
Deborah Scott
Cathy and Dan Searby
Edwin A. Seipp, Jr.
Lucretia and John Sias
Lynda Spence and Robert Middelstadt
Madeline and Isaac Stein
Josh Stein
Ann C. Stephens
Kristina and William Stone
Myron Sugarman and Cynthia Woods
Sutter Hill Ventures
Dianne and Tad Taube
TOSA Foundation
Joan and David Traitel
William Van Ingen
Mary and Terry Vogt
Griffith Way
Gail and James Young

FINANCIALS

IIE Statement of Financial Position | For the year ended September 30, 2006 with comparative totals as of September 30, 2005.

	2006	2005
Assets		
Cash and cash equivalents	\$29,385,204	\$23,289,514
Reimbursable expenditures under contracts in progress	5,806,947	11,145,300
Contributions receivable	10,360,778	8,163,591
Investments, at fair value	79,004,790	56,458,336
Prepaid expenses and other assets	9,491,513	7,381,788
Fixed assets, net	22,322,518	19,772,769
Restricted cash	51,850	49,837
Beneficial interests in perpetual trusts held by third parties	3,346,675	3,328,312
Total assets	\$159,770,275	\$129,589,447
Liabilities and Net Assets		
LIABILITIES		
Accounts payable and accrued expenses	\$4,382,051	\$6,097,009
Sponsored funds received in advance	57,296,452	27,968,844
Bonds payable	15,665,444	15,975,046
Deferred income	-	-
Total liabilities	\$77,343,947	\$50,040,899
Commitments and Contingencies		
NET ASSETS		
Unrestricted	34,839,218	32,706,176
Temporarily restricted	43,330,333	41,603,958
Permanently restricted	5,256,777	5,238,414
Total net assets	82,426,328	79,548,548
Total liabilities and net assets	\$159,770,275	\$129,589,447

IIE Statement of Activities | For the year ended September 30, 2006

	Unrestricted	2006 Temporarily Restricted	Permanently Restricted	Total	2005 Total
Revenues					
Sponsored programs	\$192,740,878			\$192,740,878	\$172,616,623
Contributions	1,552,188	\$10,094,618		11,646,806	12,256,543
Investment return	3,347,372	2,386,858	\$18,363	5,752,593	6,256,722
Special events net	575,980			575,980	439,809
Other revenue	820,968			820,968	820,305
	199,037,386	12,481,476	18,363	211,537,225	192,390,002
Net assets released from restrictions	11,755,101	(11,755,101)			
Total Revenues	210,792,487	726,375	18,363	211,537,225	192,390,002
Expenses					
Sponsored programs					
International exchange of students and scholars	192,055,469			192,055,469	172,325,390
Development training and assistance	764,003			764,003	679,493
Short-term international visitors	4,779,985			4,779,985	4,599,404
Educational services	6,693,929			6,693,929	5,578,890
Total sponsored programs	204,293,386			204,293,386	183,183,177
Institute, educational and information services					
Overseas and regional office activities	531,919			531,919	407,045
Research, publications and information services	812,240			812,240	541,931
Total institute, educational and information services	1,344,159			1,344,159	948,976
Total program services	205,637,545			205,637,545	184,132,153
Supporting services					
Management and general	2,693,890			2,693,890	5,012,217
Fund raising	328,010			328,010	330,889
Total supporting services	3,021,900			3,021,900	5,343,106
Total expenses	208,659,445			208,659,445	189,475,259
Increase (decrease) in net assets	2,133,042	726,375	18,363	2,877,780	2,914,743
NET ASSETS, beginning of year	32,706,176	41,603,958	5,238,414	79,548,548	76,633,805
NET ASSETS, end of year	\$34,839,218	\$42,330,333	\$5,256,777	\$82,426,328	\$79,548,548

Consolidation of Affiliate | In February, 2001, the Institute created and incorporated the International Fellowships Fund, Inc. (IFF), a not-for-profit organization to administer and support the activities of the International Fellowships Program. IFF is exempt from Federal income taxes under Section 501(C)(3) of the Internal Revenue Code and is designated as a Type I supporting organization to the Institute. IFF commenced operations with funding received from the Ford Foundation in the amount of \$275,526,718 in September 2001. IFF is a "depleting endowment" with a 10-year pay-out objective. IIE appoints four of the seven IFF board members thereby maintaining controlling interest. In accordance with accounting principles generally accepted in the United State of America, IIE is required to present a consolidated financial statement including its affiliate (IFF). Reported assets and liabilities include pending trades in marketable securities being purchased or sold by IFF as of September 30, 2006 and settled in early October 2006. A fiscal year 2006 consolidation summary is presented below.

	IIE Only	IFF Only	Consolidated IIE
Net Investments, at Market	\$79,004,790	\$223,680,041	\$302,684,831
Total Assets	159,770,275	241,301,394	400,642,339
Total Liabilities	77,343,947	49,198,901	124,054,130
Unrestricted Net Assets	34,839,218	-	36,254,824
Temporarily Restricted Net Assets	42,330,333	192,102,493	235,076,608
Permanently Restricted Net Assets	5,256,777	-	5,256,777
Total Revenue	211,537,225	28,605,397	211,723,855
Total Expenses	208,659,445	48,221,037	228,011,598
Decrease Net Assets	2,877,780	(19,615,640)	(16,287,743)

IIE's financial statements are audited on an annual basis by PricewaterhouseCoopers LLP. The statements of financial position, as of September 30, 2006, and the related statement of activities for the year ended September 30, 2006 are presented above. The complete audited financial statements are available upon request. Please contact the Controller at the Institute of International Education, 809 United Nations Plaza, New York NY 10017, 212-984-5585.

OPENING MINDS TO THE WORLD®

Peace and prosperity around the world depend on increasing the capacity of people to think and work on a global and intercultural basis. As technology opens borders, educational and professional exchange opens minds.

INSTITUTE OF INTERNATIONAL EDUCATION

An independent 501(c)(3) nonprofit founded in 1919, IIE is among the world's largest and most experienced international education and training organizations. We are committed to delivering program excellence to a diverse range of participants, sponsors, and donors.

OUR MISSION

- Promoting closer educational relations between the people of the United States and those of other countries.
- Strengthening and linking institutions of higher learning globally.
- Rescuing threatened scholars and advancing academic freedom.
- Building leadership skills and enhancing the capacity of individuals and organizations to address local and global challenges.

IIE AT A GLANCE | 2006

Annual Budget



Programs & Services



Global Network



BOARD OF TRUSTEES**CHAIRMAN**

Thomas S. Johnson

CHAIRMAN EMERITUS

Henry Kaufman

PRESIDENT & CEO

Allan E. Goodman

VICE CHAIRPERSONS

Ruth Hinerfeld

Henry G. Jarecki

CHAIRMAN, EXECUTIVE COMMITTEE

Thomas A. Russo

TREASURER

Henrik N. Vanderlip

MEMBERS

Mark Angelson

Maryam Ansary

Sharon Brehm*

Lee Bollinger

Maria Livanos Cattau

Richard A. Debs

John DiBiaggio

Robert L. Dilenschneider

Howard Dodson**

George J. Donnelly

William G. Durden*

Stephen C. Francis

Victor J. Goldberg

Peter M. Gottsegen

Jack M. Greenberg

Karen Holbrook

Pamela Howard

S.A. Ibrahim

Julian Johnson

The Honorable Henry A. Kissinger

Joel I. Klein**

E. Michel Kruse

Benjamin F. Lenhardt, Jr.

John W. Low

Raymond A. Mason

The Honorable Donald F. McHenry

Linda Meier

Michael Morris*

Minoru Mori

Karlheinz Muhr

Diane J. Paton

Victor J. Revenko

George Rupp

John Sexton

Peter R. Thompson

Linda Vester

LIFE TRUSTEES

Fentress Bracewell

Robin Chandler Duke

Madeline McWhinney

Martin Meyerson

IIE OFFICERS**PRESIDENT & CEO**

Allan E. Goodman

EXECUTIVE VICE PRESIDENT

Peggy Blumenthal

Edith Cecil

Brian Chen

Daniela Kaisth

Mary E. Kirk

Nancy Kong

Mark S. Lazar

Patti McGill Peterson

Joan Wall

*elected 1/07

**term ended 1/07

IIE WORLDWIDE OFFICESwww.iie.org/WorldwideOffices**UNITED STATES**

IIE Global Headquarters (New York City)

CIES and IIE/ DC (Washington, DC)

Midwest Regional Center (Chicago)

Rocky Mountain Regional Center (Denver)

Southern Regional Center (Houston)

West Coast Regional Center (San Francisco)

INTERNATIONAL

IIE/ China (Beijing and Hong Kong)

IIE/ Europe (Budapest)

IIE/ Ethiopia (Addis Ababa)

IIE/ India (New Delhi)

IIEF/ Indonesia (Jakarta)

IIE/ Latin America (Mexico City and Oaxaca)

IIE/ Middle East and North Africa (Cairo)

IIE/ Russia (Moscow)

IIE/ Southeast Asia (Bangkok)

IIE/ Ukraine (Kyiv)

IIE/ Vietnam (Hanoi and HCMC)

REGIONAL EDUCATIONAL ADVISING COORDINATORS (REACS)<http://educationusa.state.gov/centers/reacs.htm>

East Asia/Pacific (Bangkok)

Eurasia (Moscow)

Europe (Berlin)

Mexico/Central America/Caribbean (Mexico City)

Middle East/North Africa (Rabat)

South America (Lima)

Central and South Asia (Lahore)

Sub-Saharan Africa (Accra)

NEW LEADERS GROUP

Marianne Boesky

Peter Elstrom

Scott Freidheim

Marc Gabelli

Jonathan Jackson

Serra Kirdar

Kinga Lampert

Doug Londal

Michael Rockefeller

Tom Sandell

INTERNATIONAL COUNSELORS

Abdulrahman M. Gdaia

Bassem Awadallah

Victor Chu

Fruzsina Harsanyi

Shoji Kimura

Kishore Mahbubani

Samuel L. Milbank

Edward Reilly

Nancy Soderberg

Christian Tual

Li Yuanchao

57 NOBEL LAUREATES AND COUNTING

In 2006, IIE was proud to add two more names to its list of Nobel Laureates: Dr. Mohammed Yunus, who came to the U.S. on a Fulbright Fellowship in 1965 to get his PhD in Economics, won the Nobel Peace Prize for his work with the Grameen Bank. Dr. Yunus, a Bangladeshi banker and economist known as the founder of the concept of microcredit, has made huge contributions to the economic and social development in poor communities around the globe and inspired many similar efforts. International Visitor Leadership Program alumnus Orhan Pamuk, who came to the U.S. from Turkey in 1985 to take part in a U.S. Department of State "Iowa Writers Workshop" project, was awarded the Nobel Prize in Literature.

This now brings to 34 the number of Nobel Prize winning alumni of the Fulbright Program (which the Institute has been privileged to administer for the U.S. Department of State since the program's inception in 1946), along with 16 other IIE-administered grantees and 7 of the Institute's Trustees or advisors. In total, 30 have won in the sciences, 15 in economics, 3 in literature and 9 for peace – a glowing achievement in which we take exceptional pride.

There can be no more powerful testimony to the unique value of international education and exchange programs than the accomplishments of these Nobel Laureates, hailing from so many different nations, whose early promise was recognized, and supported, by the Fulbright Program and IIE. These greatly gifted men and women – and the next generation of international exchange students the Institute is currently identifying – are truly the hope of the world, working to serve humankind by conquering disease, advancing world peace, reducing global poverty, preserving the environment and creating a more just and prosperous global society.