



CHAIRMAN'S AND PRESIDENT'S MESSAGE

THIS PAST YEAR, THE INSTITUTE HELPED MORE THAN 18,000 men and women from 175 countries to visit, study, teach, and conduct research in cultures beyond their own for the benefit of their home communities, mutual understanding, and the advancement of knowledge. It is our privilege to lead an organization that is so truly global and whose worldwide offices and expertise so efficiently and effectively develop flexible responses to society's urgent needs.

The world in which the Institute operates today is one of unprecedented mobility for people and ideas, where international is becoming a more accepted and essential part of education. The students, scholars, and professionals who benefit from Fulbright and so many other programs highlighted in this report change the way people think about other countries. And the Institute's Scholar Rescue Fund combines our efforts to provide opportunities to teach and conduct research abroad with a commitment to saving lives.

In addition to the obvious measurable benefits that result from cross-border training — developing skills needed in emerging societies, providing educational opportunities that would otherwise not be available, preserving and enhancing the conditions in which scholarship and education thrive — we believe a central advantage of educational exchange is the impact it has on participants' lives. The experience of living in another society and culture transforms individuals and often has a multiplier effect that extends to their communities and to the larger society. We believe that people with

that experience are likely to have a greater sense of civic responsibility and a greater commitment to civility and constructive international relations. In short, people with this experience are likely to promote a positive, inclusive development model and unlikely to advocate violence in response to differences among peoples.

In 2006, the Institute was selected to start significant new exchange, fellowship, and training programs in every region of the world. We worked closely with sponsors and donors to expand and improve current initiatives through efficient scholarship management, creative programming, and a dedication to excellence in service to others. And this year, the Institute made substantial investments in new technology to launch state-of-the art financial and information systems that are highly responsive to participant and sponsor needs.

We remain deeply committed to providing access to international study and training to a broader and more diverse group of people than have traditionally had these opportunities. With offices around the U.S. and the world and a growing suite of websites and annual publications on programs and funding for study abroad for American students and study in the U.S. for international students, more people get their information about international education from IIE than from any other source.

The sponsors and donors recognized in this Report made 2006 a record year. We are deeply grateful for their support.

THOMAS S. JOHNSON
CHAIRMAN

ALLAN E. GOODMAN
PRESIDENT AND CEO

