



Stephanie Bell-Rose, President of The Goldman Sachs Foundation, addressed the 2006 Goldman Sachs Global Leaders.

DEVELOPING LEADERS

Identifying and convening international student leaders, arranging U.S. study visits for rising public officials, and educating specialists at home and abroad, IIE enhances the knowledge and skills of leaders around the globe.

Developing the Next Generation of Leaders | The Goldman Sachs Global Leaders Program (GSGLP) builds networks among talented second-year university students who are tomorrow's policy makers, business leaders, educators, research scientists, and social entrepreneurs. The program selects these future leaders from universities in 19 countries and brings them together for a weeklong Global Leadership Institute in New York City to interact with distinguished current leaders in all fields.

In 2006, The Goldman Sachs Foundation expanded the participation of students from China and India and added alumni events in Australia and Brazil as well as a summit for all European alumni. Goldman Sachs executives had an opportunity to engage in dialogue with students, faculty, and community members at Speaker Series events at two of the program's leading universities. An event at the University of the Witwatersrand in Johannesburg, South Africa, focused on the topic of AIDS in Africa, and one at Tsinghua University in Beijing, China, addressed environmental challenges in China.

Training for Global Leadership | Meeting with local government officials across the United States on a State Department sponsored International Visitors Leadership Program inspired a mayor from a small town in the Republic of Georgia to set up his office's first satellite internet connection, a major development for this remote region without a telephone connection. Studying Development Communications at the University of Maryland-College Park on a Hubert H. Humphrey Fellowship helped an Indian television director develop the skills she needed to create a health campaign targeting those living in the most populous states and most rural regions of India. She and her work were honored with a UN AIDS Civil Society Award for her success in generating awareness of malaria, tuberculosis, iodine deficiency, blindness, leprosy, and HIV/AIDS.

The International Visitors Leadership Program (IVLP) and Hubert H. Humphrey Fellowship Program (HHH), both administered by IIE on behalf of the U.S. Department of State's Bureau of Educational and Cultural Affairs, engage leaders from around the world every year. IVLP brings senior professionals to the United States for brief, focused trips, to meet with their American counterparts and gain a better understanding of U.S. society. In 2006, IIE coordinated exchanges for over 2,000 international professionals from 136 countries, representing every major world region. IIE arranged professional development opportunities for these visitors on themes ranging from NGO management to battling corruption; Councils of International Visitors in 62 communities across the U.S. welcomed these guests into their communities and homes.

HHH, as part of the Fulbright Program, engages global leaders with a commitment to public service in developing long-term relationships with their American peers. This year's cohort of 160 Humphrey Fellows represents 103 countries, and includes two women from Iraq. The Program made five Alumni Impact Awards to help former Humphrey Fellows use the skills and knowledge they acquired during their Fellowship year to improve their communities back home; one doctor is using her award to implement malaria prevention strategies for pregnant women in Burma.

IMPACT > **HUMPHREY FELLOWSHIP FUELS SOCIAL ENTREPRENEURSHIP.** During his year at MIT's urban and regional studies program, Illac Diaz gained the knowledge, colleagues, and mentors needed to put his passion for sustainable systems and technologies to work easing the poverty in his native Philippines. Illac and his team won the Development Prize in the prestigious MIT \$100k Entrepreneurship Competition for their CentroMigrante project to provide clean, safe and affordable urban housing for the thousands of Filipinos who come to Manila to look for jobs as seamen. Illac says, "My year away from work through the Humphrey Program allowed me to interact and collaborate with some of the most amazing people at the MIT. Now, I have more capacity to engage in my mission of social entrepreneurship in the Philippines."





IMPACT > GLOBAL LEADER IMPROVES THE LIVES OF CHILDREN IN RURAL CHINA. Shanghai-born PhD student Joy Jie Yang is one of the youngest instructors in the Economics Department at UCLA, having already studied law at Fudan University and earned a BA from the University of Hong Kong. However, it is not only her academic prowess, but her leadership ability that has won her international recognition. After being selected as a Goldman Sachs Global Leader in 2001, she co-founded the Rural China Education Foundation, a nonprofit established by overseas Chinese. She organized the annual RCEF summer teaching program and recruited more than 150 volunteers, benefiting some 600 children in 6 provinces. In 2006, she received a grant from the Goldman Sachs Global Leaders Program's Social Entrepreneurship Fund for her work at RCEF, and spent part of her summer teaching rural immigrants' children in Beiwu village, with volunteers from all over the world. Ms. Yang says, "Our vision is to influence minds through direct people-to-people contact, and make quality education in rural communities an integral part of the rural development strategies of both educationalists and civil society activists in China."



The Leadership Development for Mobilizing Reproductive Health program trains local leaders to address urgent health needs in their communities.

Program Research to Drive Change | From Australia to Zambia, Alcoa Foundation's Conservation & Sustainability Fellows are conducting research and tackling issues that have local impact and global implications—with a goal of providing government and business leaders with usable information they can apply to meet specific sustainability and conservation challenges. Over the past three years, 43 Academic Fellows and Practitioners from 21 countries have conducted breakthrough research centered on four critical themes: climate change and energy; conservation of fragile ecosystems and biodiversity; integrating sustainability into public policy and governance; and sustainability, livelihoods, and economic growth. Common issues are emerging in the geographically diverse research projects. For example, research on the types and quantity of products extracted from the mangrove ecosystem in Cameroon, Africa, is helping with the development of sustainable management directives for the coastal ecosystem. A continent away in Mexico, research on ecological services provided by desert oases to biodiversity and human welfare will foster sustainable practices by demonstrating the incentives for conserving these critical habitats.

Providing Global Skills | IIE's offices in New York and Hong Kong jointly administer the Dragon Foundation's Global Citizenship Programme, helping outstanding university students from Hong Kong develop the knowledge, attitudes, intellectual skills, moral faculties, and practical competencies to become effective leaders. In 2006, the focus was on opportunities and challenges for the emerging economies of India, China, and Russia.

Mobilizing Local Leaders | Addressing key reproductive health issues such as high infant and maternal mortality rates, HIV/AIDS pandemics, and lack of resources requires strong leadership. Since 2000, Leadership Development for Mobilizing Reproductive Health (LDM), sponsored by The David and Lucile Packard Foundation and administered by IIE's West Coast Regional Center, has trained a corps of over 500 local leaders.

Based out of IIE's new office in Ethiopia, this program also operates in India, Nigeria, Pakistan, and the Philippines. The LDM program supports leadership development opportunities for individuals seeking to improve access to reproductive health services in the countries they serve. The 147 new Fellows selected in 2006 took part in activities tailored to their communities' needs, such as a study tour to Cairo that enabled Islamic Fellows to learn from and apply successful reproductive health practices in an Islamic context. In national and regional meetings, Fellows in various countries developed strategies for asserting collective leadership on issues such as HIV/AIDS, adolescent reproductive health, and achieving the Millennium Development Goals. A generous \$2 million renewal grant from The Packard Foundation will support new program activities over the next two years.