Emerging Markets Development Advisers Program
Application for 2013-2014 Assignments

REFERENCE FORM

The Institute of International Education's Emerging Markets Development Advisers Program (EMDAP) is a U.S. Agency for International Development (USAID) sponsored fellowship that offers second-year students and recent graduates of Master's programs in business, management, international development studies, area studies, and related fields an opportunity to serve as an Adviser in a developing world country. EMDAP Advisers are typically assigned to Small and Medium Enterprises and SME-supporting organizations, micro-finance and micro-enterprise organizations, American Chambers of Commerce, or other similar settings.

For more information about EMDAP, see our program website: www.emdap.org

Applicants are required to demonstrate previous substantive experience in a business or economic growth setting, previous overseas experience or U.S.-based experience that would be equivalent, professionalism, adaptability, and independence. In your letter of recommendation, please note how long and in what capacity you have known the applicant, and evaluate the applicant on the following:

A. Ability to successfully complete an assignment abroad in the developing world
B. Professionalism and level of maturity in a work environment
C. Adaptability and sensitivity to foreign environments
D. Independence and self-confidence
E. Communication skills
F. Ability and willingness to take the Initiative

Please e-mail your letter (as an attachment) to emdap@iie.org or seal your letter in an envelope, sign across the seal, and either give the envelope to the applicant or send directly to IIE at:

Attn: Emerging Markets Development Advisers Program (EMDAP)
Institute of International Education
1400 K Street, NW, 7th Floor
Washington, DC
20005-2403

Please note that the letter must be on company letter-head regardless of submission method.

Print Form