INSTITUTE OF INTERNATIONAL EDUCATION

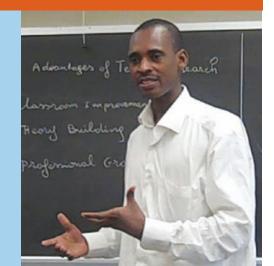






A world leader in the exchange of people and ideas since 1919

Opening Minds to the World®



About the Institute of International Education

Who We Are

The Institute of International Education (IIE) is among the world's largest and most experienced international education and training organizations. An independent not-for-profit founded in 1919, IIE delivers program excellence to a diverse range of participants, sponsors, and donors.

Our Vision

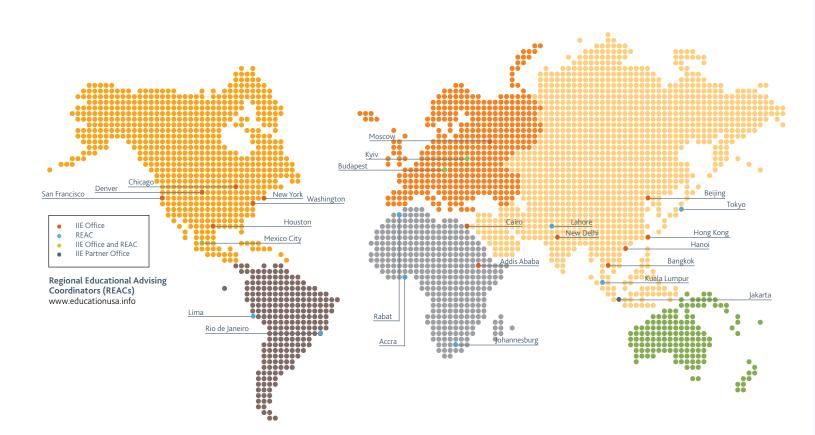
Peace and prosperity around the world depend on increasing the capacity of people to think and work on a global and intercultural basis. As technology opens borders, educational and professional exchange opens minds.

Our Mission

- Promoting closer educational relations between the people of the United States and those of other countries
- Strengthening and linking institutions of higher learning globally
- Rescuing threatened students and scholars and advancing academic freedom
- Building leadership skills and enhancing the capacity of individuals and organizations to address local and global challenges

IIE Global Network

17 Offices • 12 Representatives • 600 Staff Worldwide • 1,100 Member Institutions



www.iie.org

Programs and Services

Through a wealth of programs, IIE promotes educational exchange around the world. Foremost among these is the world-renowned Fulbright program, which IIE has administered on behalf of the U.S. Department of State since the Program's inception in 1946. In addition, IIE works with major philanthropic foundations, private and public corporations, foreign governments, and individuals to provide scholarship and fellowship administration, testing and advising services, information on opportunities for international study, and emergency assistance to students and scholars.

We Annually Serve

25,000 Grantees • 200 Sponsors 175 Countries • 250 Programs

Our core services include:

- Fellowship and Scholarship Management
 International exchange of students, scholars, and professionals in the U.S. and abroad.
- Higher Education Institutional Development
 Programs in faculty exchange, curriculum development, internationalization, institutional planning, and research and capacity building for institutions of higher learning globally.
- Emergency Student and Scholar Assistance
 Support and safe haven to scholars threatened as a result of their academic work. Assistance to students and scholars who face emergency situations, such as natural disasters.
- Leadership Development

Training programs, workshops, and study tours to develop leadership skills among students, teachers, professionals, and policy makers throughout the world.

Selected IIE Sponsors and Partners

The Institute manages many of the world's most prestigious scholarship and training programs for a wide range of sponsors. IIE would like to thank the hundreds of corporations, foundations, U.S. and foreign government agencies, universities, and individual donors that provide support to programs administered by the Institute. Current and recent sponsors and partners include:

Alcoa Foundation
America for Bulgaria Foundation
Cargill, Inc.
Chevron Corporation
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Educational Testing Service
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Ford Foundation
Freeman Foundation
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National Security Education Program, U.S. Department of Defense Governments of Brazil, Chile, China, Egypt, India, Indonesia, Japan, and Libya The William and Flora Hewlett Foundation

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For a full list of our sponsors and donors, visit our annual report online at www.iie.org/annualreport

Contact Us

For more information, please contact: Jonah Kokodyniak, Deputy Vice President for Strategic Development, at +1.212.984.5357 or development@iie.org.

Highlights from 2011

Launched the **Fulbright Public Policy Fellowship**, a component of the Fulbright U.S. Student Program, on behalf of the Bureau of Educational and Cultural Affairs of the U.S. Department of State.

Marked the twentieth anniversary of the National Security Education Program, which supports the Boren Awards for International Study, and the tenth anniversary of the Benjamin A. Gilman International Scholarship Program, sponsored by the U.S. Department of State and administered by IIE.



Keynote speaker Ambassador Johnnie Carson, Assistant Secretary of State for African Affairs, meeting Gilman alumnus Pleasant Radford Jr.

Initiated dynamic global education and training programs with The Andrew W. Mellon Foundation, the David and Lucile Packard Foundation, USAID, Petro-Canada, and Microsoft.

Implemented **two landmark conferences in Amman** and Erbil on reconstructing higher education in Iraq, including the largest gathering of Iraqi university presidents.

Brought to 436 the number of scholars rescued through IIE's Scholar Rescue Fund since 2002. SRF Scholars have come from 46 countries and have been placed at over 250 safe haven institutions worldwide.

Expanded IIE's Centers of Excellence, formalizing our cuttingedge approaches to programming in diverse areas: Women's Leadership Initiatives, Entrepreneurship and Innovation, International Academic Partnerships, and Higher Education Capacity Development.

In collaboration with other organizations, placed the final cohort of the Ford Foundation International Fellowships Program (IFP) in graduate programs. IFP is a groundbreaking initiative to provide opportunities to individuals from social groups and communities that lacked systemic access to higher education. Over ten years of intake, IFP has helped more than 4,300 social justice leaders from 22 countries advance change worldwide.

Selected to administer the U.S. Department of State's Fulbright Classroom Teacher Exchange Program, which benefits K-12 classroom teachers and administrators from the U.S. and 13 other countries.

In partnership with the Government of Brazil, kicked off the **Brazil Science Without Borders Undergraduate Program**, part of President Dilma Rousseff's major initiative to educate 100,000 Brazilian students abroad.

The 2012 cohort of Brazil Science Without Borders undergraduate students prepares for arrival in the United States.



Mutual Understanding



Participant Snapshot: Fulbright Student Program

Sandro Mairata, Fulbright Fellow from Peru, is pictured here speaking with former *New York Times'* Executive Editor Bill Keller at a conference at Columbia University. At the time, Mairata was completing his MS at the Columbia University Graduate School of Journalism through his Fellowship. He currently is pursuing an academic training opportunity as a Latin American Affairs Editor at Univision News in Miami, Fl.

Over 3,600 Foreign Fulbright Students and Scholars entered the U.S. last year to study, teach, and conduct research, and nearly 3,000 American Students and Scholars traveled abroad to do the same.

Measuring Program Impact and Results

Improving Access to Higher Education and Study Abroad

48%

Gilman International Scholarship Program participants who were first-generation college students

86%

Would not have been able to study abroad without a Gilman scholarship

68%

Ford Foundation International Fellowship Program (IFP) participants born in rural areas/small cities

73%

Ford IFP Fellows who lived in poverty at age 16

Deepening International Knowledge and Experience

81%

Boren Scholars and Fellows who study abroad for six months or more compared with the less than 4% of U.S. study abroad students who do so



Fulbright Foreign Language Teaching Assistant Program fellows whose year in the U.S. greatly expanded their knowledge of U.S. society, culture, and values

Bringing Knowledge Back Home

80%

Ford IFP alumni who currently reside in their home country and report positive social justice impact from their work

The programs above are supported by the U.S. Department of State, the National Security Education Program, and the Ford Foundation.

Research and Publications

Since 1919, IIE has pioneered research and policy analysis in global academic mobility. Each year we publish the *Open Doors Report on International Educational Exchange* in partnership with the Bureau of Educational and Cultural Affairs of the U.S. Department of State. Other recent publications include a book on developing strategic international partnerships and a landmark report on classifying higher education institutions in the Middle East and North Africa.

IIE also provides research and program evaluation services to domestic and international governmental agencies, nongovernmental organizations, and foundations. Learn more about our research and publications: www.iie.org/research.



Social Justice



Participant Snapshot: Ford Foundation International Fellowship Program Caroline Lentupuru is a Ford IFP alumna from Kenya who earned an MA in International Development from Clark University in 2010. After graduating,

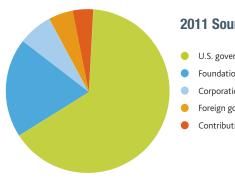
Caroline won an Outstanding Commitment Award from the Clinton Global Initiative for her Rainfed Farm Project in the Rift Valley, where she worked with students on school farms to build rain-collecting furrows that increase small crop yields. She currently designs education workshops and local health campaigns to empower young girls in her Maasai community.

Last year, IIE worked to place approximately 2,300 students in academic and short-term programs in the U.S. and abroad.

Stewardship

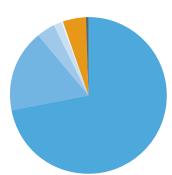
Financial Snapshot 2011

Total Expenses for 2011: \$370 Million



2011 Sources of Revenue

- U.S. government departments | 66%
- Foundations and research organizations | 20%
- Corporations | 7%
- Foreign governments and international organizations | 4%
- Contributions, investment return, and other | 3%



2011 Expense Categories

- Program | 93.5%
 - International exchange of students and scholars | 70.3%
 - Leadership development and educational services | 17.4%
 - Higher education institutional development | 3.8%
 - Emergency student and scholar assistance | 1.7%
 - Research and publications | 0.3%
- Management | 6.3%
- Fundraising | 0.2%

For full financial information, please visit our website at www.iie.org/annualreport

Organizational Efficiency

The Institute is committed to the highest standards and best practices in nonprofit management and in managing our growth. The rankings that follow demonstrate IIE's efficiency and position relative to other not-for-profit institutions in the United States: 4-star rating by Charity Navigator; 99 percent efficiency in fundraising in Forbes; among the top five largest nonprofits in New York.

Governance

The Institute is governed by a dedicated Board of Trustees that brings a diverse set of skills from leadership positions in the public and private sectors, including colleges, universities, corporations, and philanthropy. Learn more at www.iie.org/governance.

"Our hope is a world in which international is part of everyone's education - where young global citizens can work together across cultures toward peace and prosperity for all."

- Thomas S. Johnson, Chairman, IIE Board of Trustees, and former Chairman and CEO. GreenPoint Bank

The Power of Giving

By supporting IIE, you are providing life-changing opportunities for students and scholars. Your funds help ensure that IIE works not only to empower those from underserved communities but also to foster academic freedom around the world. Learn more at www.iie.org.

Women's Empowerment



Participant Snapshot: TechWomen

Since completing her TechWomen mentorship in the U.S., Rayane Hazimeh (on left) has returned to Lebanon, where she is preparing to launch Noura Techadventures, an online animation series to inspire involvement in STEM fields. Funded by the U.S. Department of State, the TechWomen Program pairs women in Silicon Valley with their counterparts in the Middle East and North Africa for a professional mentorship and exchange program at leading technology companies.

IIE helped to train more than 12,000 women in technology and social media for professional use through IIE-managed programs.

Right: Chevron International REACH Scholarship awardee Hudania Addina, reviewing chest X-rays at a hospital in Indonesia.





Above: South African Fulbright grantee Alon Stern, installing solar panels and temperature sensors on the McMurdo Ice Shelf in Antarctica.



Above: Fulbright International Science and Technology Award grantee Delgerjargal Dugarjav from Mongolia, taking samples for her research in Arlington, WI.

Photos:

Front cover: top left, Crystal Corman, a 2010 Boren Fellow in Malaysia; center, IAF Grassroots Development Fellow Adam French (right) discusses climate change and mining impacts in Peru's Quebrada Honda with a local resident. Below, Foreign Fulbright grantee Hamissou Ousseini from Niger, currently studying TESOL at Indiana University of Pennsylvania. Back cover: center, Moroccan Fulbright Foreign Language Teaching Assistant Abdelilah Afquir visiting an elementary school near his host institution, Fayetteville State University.

Production Credits:

Editors: Neshani Jani, Daniel Obst, Leena Soman Copy Editor: Luke Epplin Photo Editorial Assistance / Web Development: Nikki Lebenson Design: Barbara Taff

Global Network

www.iie.org/worldwide

IIE Global Headquarters (New York City)
CIES and IIE/DC (Washington, DC)
IIE/Midwest Regional Center (Chicago)
IIE/Rocky Mountain Regional Center (Denver)
IIE/Southern Regional Center (Houston)
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Regional Educational Advising Coordinators (REACs)

www.educationusa.info

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Europe/Central Asia (Ankara)
South Asia (Lahore)
India (Mumbai)
Mexico/Central America/Caribbean (Mexico City)
South America/Andean Region (Lima)
South America/Southern Cone (Rio de Janeiro)

Over 60 Nobel Laureates

To date, Institute Trustees and program grantees have won 67 Nobel prizes. These individuals from many different nations – whose early promise was recognized and supported by such programs as Fulbright – are truly the hope of the world. They work to serve humankind by finding solutions to disease, advancing world peace, reducing global poverty, preserving the environment, and creating a more just and prosperous global society.

Contact Us

For more information, please contact: Jonah Kokodyniak, Deputy Vice President for Strategic Development, at +1.212.984.5357 or development@iie.org.



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