# Financial Statements and Report of Independent Certified Public Accountants

Institute of International Education, Inc.

September 30, 2022 and 2021

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#### REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Trustees of Institute of International Education, Inc.

#### **Opinion**

We have audited the financial statements of Institute of International Education, Inc. ("IIE"), which comprise the statement of financial position as of September 30, 2022, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of IIE as of September 30, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for opinion**

We conducted our audit of the financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of IIE and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Emphasis of matter**

As discussed in Notes 2 and 11 to the financial statements in 2022, IIE adopted Accounting Standards Update (ASU) No. 2016-02, *Leases (Topic 842)*. Our opinion is not modified with respect to this matter.

#### Other matter

The financial statements of IIE as of and for the year ended September 30, 2021 were audited by other auditors who expressed an unmodified opinion on those financial statements in their report dated June 1, 2022.

#### Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about IIE's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of IIE's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about IIE's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

New York, New York June 13, 2023

Grant Thornton LLP

# STATEMENTS OF FINANCIAL POSITION

# September 30, (in thousands)

	2022	2021			
ASSETS					
Cash and cash equivalents	\$ 71,055	\$	69,428		
Accounts receivable on sponsored programs, net	51,017		37,518		
Contributions receivable, net	4,606		1,268		
Investments, at fair value	188,742		221,823		
Prepaid expenses and other assets	6,614		7,719		
Fixed assets, net	13,724		11,695		
Right-of-use assets	37,317		-		
Beneficial interests in perpetual trusts held by third parties	2,827		3,555		
Total assets	\$ 375,902	\$	353,006		
LIABILITIES AND NET ASSETS					
Liabilities					
Accounts payable and accrued expenses	\$ 48,669	\$	44,571		
Sponsored funds received in advance	32,143		28,596		
Lease liabilities	 43,978		-		
Total liabilities	 124,790		73,167		
Net assets					
Without donor restrictions					
Board-designated endowment funds	93,247		108,698		
Undesignated, available for general operations	 76,854		79,232		
Total net assets without donor restrictions	170,101		187,930		
With donor restrictions	81,011		91,909		
Total net assets	 251,112		279,839		
Total liabilities and net assets	\$ 375,902	\$	353,006		

The accompanying notes are an integral part of these financial statements.

#### STATEMENTS OF ACTIVITIES

Years ended September 30, (in thousands)

	2022						2021					
				th Donor strictions		Total	Without Donor Donor Restrictions		With Donor Restrictions			Total
Revenues												
Sponsored programs	\$	304,364	\$	-	\$	304,364	\$	241,763	\$	-	\$	241,763
Contributions		815		14,336		15,151		2,487		6,681		9,168
Net assets released from restrictions		12,169		(12,169)		-		9,048		(9,048)		-
Investment (loss) return		(26,073)		(13,065)		(39,138)		16,820		13,071		29,891
Publications and membership fees		677		-		677		499		-		499
Other revenues		469				469		156		-		156
Total revenues	\$	292,421	\$	(10,898)	\$	281,523	\$	270,773	\$	10,704	\$	281,477
Expenses												
Program services												
International exchange of students and scholars	\$	229,228	\$	-	\$	229,228	\$	178,362	\$	-	\$	178,362
Leadership development educational services		30,924		-		30,924		21,979		-		21,979
Higher education institutional development		10,594		-		10,594		9,160		-		9,160
Emergency student and scholar assistance		8,460		_		8,460		5,572		_		5,572
Research and publications		1,091				1,091		1,037				1,037
Total program services		280,297		<u> </u>		280,297		216,110				216,110
Supporting services												
Management and general		28,056		-		28,056		27,192		-		27,192
Fundraising		1,897				1,897		1,132				1,132
Total supporting services		29,953		<u>-</u>		29,953		28,324				28,324
Total expenses		310,250				310,250		244,434		<del>-</del> _		244,434
CHANGE IN NET ASSETS		(17,829)		(10,898)		(28,727)		26,339		10,704		37,043
Net assets												
Beginning of year		187,930		91,909		279,839		161,591	-	81,205		242,796
End of year	_\$	170,101	\$	81,011	\$	251,112	\$	187,930	\$	91,909	\$	279,839

The accompanying notes are an integral part of these financial statements.

#### STATEMENT OF FUNCTIONAL EXPENSES

# Year ended September 30, 2022 (in thousands)

		Program Services							Supporting Services					
	of Students		Leadership Development Educational Services	Higher Education Institutional Development	Emergency Student and Scholar Assistance	Research and Publications	Total Program Services	Management and General	Fundraising	Total Supporting Services	Total			
Grantee expenses						_		_	_	_				
Grantee stipends and grants		109,093	\$ 10,254	\$ 126	\$ 2,616	\$ -	\$ 122,089	\$ -	\$ -	\$ -	\$ 122,089			
Tuition, books and fees		29,891	128	491	3,075	-	33,585	-	-	-	33,585			
Enrichment programs		307	978	84	134	-	1,503	-	-	-	1,503			
Grantee travel		5,005	2,830	1,049	126	-	9,010	-	-	-	9,010			
Grantee health insurance		3,940	211	-	80	-	4,231	-	-	-	4,231			
Other		2,544	187	179	23		2,933				2,933			
	1	150,780	14,588	1,929	6,054		173,351				173,351			
Institute expenses														
Employee salaries and benefits		25,153	7,936	5,507	1,582	725	40,903	16,696	1,210	17,906	58,809			
Occupancy		4,038	1,009	693	288	117	6,145	4,443	251	4,694	10,839			
Travel, receptions and benefits		1,123	749	665	16	35	2,588	391	77	468	3,056			
Communication		479	172	108	17	14	790	691	33	724	1,514			
Purchased services		44,925	6,127	1,003	464	168	52,687	4,100	317	4,417	57,104			
Other		2,730	343	689	39	32	3,833	1,735	9	1,744	5,577			
		78,448	16,336	8,665	2,406	1,091	106,946	28,056	1,897	29,953	136,899			
	\$ 2	229,228	\$ 30,924	\$ 10,594	\$ 8,460	\$ 1,091	\$ 280,297	\$ 28,056	\$ 1,897	\$ 29,953	\$ 310,250			

The accompanying notes are an integral part of this financial statement.

#### STATEMENT OF FUNCTIONAL EXPENSES

# Year ended September 30, 2021 (in thousands)

		Program Services							Supporting Services										
	Ex of	rnational schange Students and cholars	Devel Educ	ducational li		Higher Education Institutional Development		Emergency Student and Scholar Assistance		Research and Publications		Total Program Services		Management and General		Iraising	Total Supporting Services		Total
Grantee expenses																			
Grantee stipends and grants	\$	76,804	\$	6,155	\$	283	\$	995	\$	-	\$	84,237	\$	-	\$	-	\$	-	\$ 84,237
Tuition, books and fees		24,652		362		510		2,169		-		27,693		-		-		-	27,693
Enrichment programs		(117)		1,093		127		126		-		1,229		-		-		-	1,229
Grantee travel		1,628		365		811		48		-		2,852		-		-		-	2,852
Grantee health insurance		2,935		52		-		67		-		3,054		-		-		-	3,054
Other		933		270		11_		11_				1,225							 1,225
		106,835		8,297		1,742		3,416				120,290							 120,290
Institute expenses																			
Employee salaries and benefits		26,184		5,950		5,236		1,475		704		39,549		16,979		855		17,834	57,383
Occupancy		4,184		892		716		294		111		6,197		4,671		172		4,843	11,040
Travel, receptions and benefits		104		33		153		1		13		304		120		51		171	475
Communication		526		94		130		24		33		807		631		28		659	1,466
Purchased services		38,029		6,506		550		331		150		45,566		3,369		23		3,392	48,958
Other		2,500		207		633		31		26		3,397		1,422		3		1,425	 4,822
		71,527		13,682		7,418		2,156		1,037		95,820		27,192		1,132		28,324	 124,144
	\$	178,362	\$	21,979	\$	9,160	\$	5,572	\$	1,037	\$	216,110	\$	27,192	\$	1,132	\$	28,324	\$ 244,434

The accompanying notes are an integral part of this financial statement.

# STATEMENTS OF CASH FLOWS

# Years ended September 30, (in thousands)

	2022	2021
Cash flows from operating activities		
Increase in net assets	\$ (28,727)	\$ 37,043
Adjustments to reconcile increase in net assets		
to net cash provided by operating activities:		
Depreciation	3,371	3,588
Loss on disposal of fixed assets	-	2
Net realized gains on sales of investments	(1,695)	(21,428)
Net unrealized loss (gain) on investments	43,847	(5,120)
Change in value of beneficial interest in perpetual trusts	728	(348)
Change in operating assets and liabilities:		` ,
Accounts receivable on sponsored programs	(13,499)	13,580
Contributions receivable, net	(3,338)	2,759
Prepaid expenses and other assets	1,105	1,067
Operating lease assets and liabilities	6,661	-
Accounts payable and accrued expenses	4,098	3,785
Sponsored funds received in advance	3,547	3,120
Net cash provided by operating activities	 16,098	 38,048
Cash flows from investing activities		
Purchase of investments	(25,409)	(128,990)
Proceeds from sale of investments	16,338	128,902
Purchase of fixed assets	(5,400)	 (2,835)
Net cash used in investing activities	 (14,471)	(2,923)
NET INCREASE IN CASH AND CASH EQUIVALENTS	1,627	35,125
Cash and cash equivalents, beginning of year	 69,428	34,303
Cash and cash equivalents, end of year	\$ 71,055	\$ 69,428
Supplemental information		
Cash paid for amounts included in the measurement of lease liabilities:  Operating cash flows used for operating leases	\$ 5,865	\$ -
Operating lease right-of-use assets obtained in exchange for lease liabilities	280	-

The accompanying notes are an integral part of these financial statements.

#### **NOTES TO FINANCIAL STATEMENTS**

September 30, 2022 and 2021 (in thousands)

#### **NOTE 1- DESCRIPTION OF ORGANIZATION**

The financial statements include the accounts of all Institute of International Education, Inc.'s ("IIE" or the "Institute") affiliates, both domestic and international, including those which are separately incorporated and perform activities in the name of the Institute. All significant intercompany transactions have been eliminated.

#### Institute of International Education, Inc.

The Institute was founded in 1919 and incorporated in 1928 in the State of New York. The Institute develops and administers programs of international educational exchange and technical assistance under negotiated contracts with governments, international organizations, corporations, foundations, and colleges and universities throughout the United States and abroad.

Services to students, teachers, and other professionals from more than 175 countries are provided by the Institute's New York headquarters, domestic and international offices. The Institute also administers educational assistance to universities and foreign countries, sponsors conferences and seminars and provides procurement and educational testing services on behalf of various sponsors.

In addition, through general support, the Institute conducts counseling and information services, runs rescue programs, issues publications, and conducts conferences, seminars and other special projects, which provide assistance to individuals, colleges, universities and other organizations on matters of international education and cultural exchange.

#### **NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America ("GAAP"). IIE is required under these principles to report revenues, expenses, gains and losses based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of IIE are classified and reported as follows:

- Net assets without donor restrictions Net assets without donor restrictions include those that are not subject to donor-imposed restrictions and that may be expended for any purpose in performing the primary objectives of IIE. Net assets without donor restrictions include board-designated net assets, which are used to account for all resources over which the Board of Trustees has discretionary control. Revenues are reported as increases in net assets without donor restrictions unless the related asset is limited by donor-imposed restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or law. Expenses are reported as decreases in net assets without donor restrictions.
- Net assets with donor restrictions Net assets with donor restrictions are subject to stipulations imposed by donors. Some donor-imposed restrictions are temporary in nature, such as those that either expire with the passage of time or can be fulfilled and removed by actions of IIE. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is met, net assets with donor restrictions are released to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Some donor-

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

September 30, 2022 and 2021 (in thousands)

imposed restrictions are perpetual in nature that neither expire with the passage of time nor can be fulfilled or otherwise removed by actions of IIE. These net assets include funds which have been restricted by the donor to be held and invested in perpetuity and permit IIE to use the income and gains for specified or unspecified purposes.

#### Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and related disclosures of contingent liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an ongoing basis, IIE evaluates its estimates, including those described below. IIE bases its estimates on historical experience and on various other assumptions that IIE believes are reasonable under the circumstances. Actual results could differ from those estimates.

#### **Revenues from Sponsored Programs**

IIE receives funding from sponsored programs in the form of grants and contracts from various government agencies, foundations, corporations, and other private sources. The funding may represent a reciprocal transaction in exchange for an equivalent benefit in return, or it may be a nonreciprocal, non-exchange transaction in which the funding provided is for the benefit of IIE or the public at large, in accomplishment of the organization's mission. A majority of IIE's sponsored program revenues are from conditional, non-exchange transactions.

Revenues from non-exchange transactions are recorded as net assets without donor restrictions or net assets with donor restrictions depending upon the existence and/or nature of donor restrictions. Revenues from non-exchange transactions may also be subject to conditions, in the form of both a barrier to entitlement and a refund of amounts paid (or a release from obligation to make future payments). Revenues from conditional, non-exchange transactions are recognized when the barrier is removed, generally as costs are incurred. In addition, IIE has elected the simultaneous release option for conditional contributions that are subject to purpose restrictions. Under this option, net assets without donor restrictions include the donor-restricted contributions for which the purpose restrictions are released in the same reporting period as the revenue is recognized. As of September 30, 2022 and 2021 IIE has unrecorded conditional agreements of \$301,150 and \$326,679, respectively.

For exchange transactions, IIE's performance obligations include administering programs and performing other services (i.e., outreach) on behalf of the sponsors. There is a single performance obligation for each contract and the obligation is satisfied over time. The transaction price includes reimbursement for cost-reimbursable programmatic costs and fixed fees for administrative services. As a practical expedient, IIE does not adjust the promised amount of consideration for the effects of a significant financing component since the period between when IIE transfers a promised good or service to a customer and when the customer pays for that good or service is one year or less. Revenues from fixed fees are generally recognized ratably over the contract term. Revenues associated with cost reimbursable expenses are recognized as eligible costs are incurred. For the years ended September 30, 2022 and 2021, revenues from exchange transactions included in sponsored programs totaled \$18,333 and \$16,062, respectively. The aggregate amount of the transaction price allocated to performance obligations that are partially unsatisfied as of September 30, 2022 and 2021 totaled \$17,812 and \$33,273, respectively.

# **Contributions Revenue**

Revenues from non-exchange transactions that are considered unconditional generally are recognized as revenues with donor restrictions when the grant funds are awarded and are released into net assets without donor restrictions when the purpose has been met.

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

September 30, 2022 and 2021 (in thousands)

#### Contributions Receivable

Contributions to be received after one year are discounted at a rate commensurate with the risk involved. Amortization of the discount is recorded as additional contribution revenue and used in accordance with donor-imposed restrictions, if any, on the contributions.

#### Cash Equivalents

All highly liquid investments having an original maturity of 90 days or less at time of purchase and money market funds are considered to be cash equivalents and reported at the lower of cost or fair value. All short-term, highly liquid investments, which would otherwise qualify as cash equivalents that are included in IIE's investment pool and are intended to be held for long-term purposes are treated as investments and are therefore excluded from cash and cash equivalents in the statement of cash flows.

#### Accounts Receivable on Sponsored Programs

To the extent that sponsor program revenues are recognized in excess of cash receipts, accounts receivable on sponsored programs, net of allowances for doubtful accounts, are reported in the statement of financial position. The allowance for doubtful accounts is determined by a review of account balances, including the age of the balance and historical collection experience. As of September 30, 2022 and 2021, the allowance for doubtful accounts was \$1,444 and \$1,530, respectively.

### Beneficial Interests in Perpetual Trusts Held by Third Parties

IIE is an income beneficiary of various trusts held by others in perpetuity. As a result, IIE has recorded, as an asset, the net present value of the income estimated to be received from these trusts based upon multiplying the fair value of the underlying assets by IIE's ownership percentages.

Changes in fair value of IIE's beneficial interests are recognized as gains or losses in the net assets with donor restrictions. According to the original donors' stipulations, distributions of net income from these trusts are to be made to IIE and are to be spent for specified purposes. During the years ended September 2022 and 2021, IIE's beneficial interests in perpetual trusts decreased by \$728 and increased by \$348, respectively, with the changes included in net assets with donor restrictions.

#### Sponsored Funds Received in Advance

Cash received prior to recognizing sponsored program revenue is reported as sponsored funds received in advance in the statement of financial position. If revenue is not earned for the total amount of the funds received in advance, the remaining portion will be refunded to the sponsor upon the closeout of an award.

#### Retirement Benefits

Retirement benefits coverage is available for substantially all employees provided through a 403(b) plan. IIE's contributions for the years ended September 30, 2022 and 2021 under the provisions of this defined contribution plan totaled \$3,412 and \$3,421, respectively.

The Institute has an active 457(b) deferred compensation plan, which is offered to select members of management. The employee contributions are capped at the annual Federal limit for deferred compensation. The assets related to this plan are included in prepaid expenses and other assets and totaled \$2,147 and \$2,815 as of September 30, 2022 and 2021, respectively. The assets primarily consist of money market funds and other marketable securities, which are considered Level 1 based on the fair value hierarchy described in Note 5. The liabilities that relate to these plans are included in accounts payable and accrued expenses in the statements of financial position.

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

September 30, 2022 and 2021 (in thousands)

#### **Functional Allocation**

The costs of providing IIE's various programs and other activities have been summarized on a functional basis in the accompanying statements of activities. Certain costs have been allocated among the programs and supporting services benefited. Costs functionalized as "Grantee expenses" include support expenditures such as tuition and grantee maintenance, and costs functionalized as "Institute expenses" include all services and operational costs (e.g., salaries, occupancy).

#### Investments

Marketable debt and equity security investments are carried at fair value, with unrealized gains and losses reflected in changes in net assets. Fair values are principally based on quoted market prices as of the reporting date.

Limited liquidity investments are stated at estimated fair value. Limited liquidity investments are primarily made under agreements to participate in limited partnerships and limited liability corporations which are generally subject to certain withdrawal restrictions. These investments are valued on the basis of IIE's equity in the net assets. Values for these investments may include financial interest in both nonmarketable and market-traded securities, and may be based on appraisals, market values discounted for concentration of ownership, or other estimates. Because of the inherent uncertainty of valuing these investments, as well as the nature of the underlying investments, IIE's estimate of fair value may differ significantly from the values that would have been used had a ready market for the investments existed. The financial statements for these investment interests are audited annually by independent auditing firms. These investments may be illiquid, and thus IIE may not be able to realize the value of such investments in a timely manner.

#### Fixed Assets

Fixed assets are recorded at cost. Depreciation is provided over the estimated useful lives of the related assets using the straight-line method, ranging from two (2) to thirty (30) years. Such estimates are based upon management's judgments of how long the assets will remain in service. Amortization of leasehold improvements is computed using the straight-line method over the shorter of the remaining lease term or the estimated useful lives of the improvements. Depreciation on fixed assets for the years ended September 30, 2022 and 2021 was \$3,371 and \$3,588, respectively.

IIE periodically evaluates the estimated recoverability of its long-lived assets, annually or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. There were no impairments of long-lived assets at September 30, 2022 or 2021.

#### **Indirect Costs**

IIE recovers indirect costs by allocating such costs to specific programs administered by IIE. Indirect costs are those costs incurred by common and joint objectives (or activities) and therefore, cannot be readily assigned to a specific direct cost objective. Indirect costs include general and administrative and facility costs. IIE allocates to and recovers these costs from federal programs at a rate negotiated with its cognizant federal agency.

### **Taxes**

The Institute is a not-for-profit organization exempt from federal income tax under Section 501(c)(3) of the U.S. Internal Revenue Code. The Institute is not generally required to pay corporate income tax in most jurisdictions in which it operates by virtue of, inter alia, IIE's not-for- profit status and/or the status of its local affiliate or representative offices. However, IIE pays payroll and use taxes in the normal course of business

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

# September 30, 2022 and 2021 (in thousands)

where required, and some activities may be subject to sales and value added taxes in certain jurisdictions. Accordingly, IIE maintains appropriate provisions to account for such liabilities.

#### Leases

Effective October 1, 2021, the Institute adopted Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) No. 2016-02, *Leases (Topic 842)*, and all related amendments using the modified retrospective approach. The Institute's prior year financial statements continue to be accounted for under the FASB's Topic 840 and have not been adjusted.

ASU No. 2016-02 requires lessees to recognize the assets and liabilities that arise from leases on the balance sheet. At lease inception, leases are classified as either finance leases or operating leases with the associated right-of-use asset and lease liability measured at the net present value of future lease payments. Operating leases are expensed on a straight-line basis as lease expense over the non-cancelable lease term. Lease expense for finance leases is comprised of the amortization of the right-of-use asset and interest expense recognized based on the effective interest method. At the date of adoption, the Institute recorded operating lease right-of-use assets and lease liabilities of \$41,650 and \$48,731, respectively. No finance lease right-of-use assets and lease liabilities were recorded at the date of adoption.

The new standard provides for several optional practical expedients. Upon transition to Topic 842, the Institute elected:

• The package of practical expedients permitted under the transition guidance which does not require the Institute to reassess prior conclusions regarding whether contracts are or contain a lease, lease classification and initial direct lease costs.

The new standard also provides for several accounting policy elections, as follows:

- The Institute has elected the policy not to separate lease and nonlease components for the real property class of assets.
- When the rate implicit in the lease is not determinable, rather than use the Institute's incremental borrowing rate, the Institute elected to use a risk-free discount rate for the initial and subsequent measurement of lease liabilities for all asset classes.
- The Institute elected not to apply the recognition requirements to all leases with an original term of 12 months or less, for which the Institute is not likely to exercise a renewal option or purchase the asset at the end of the lease; rather, short-term leases will continue to be recorded on a straight-line basis over the lease term.

Additional lease disclosures are contained in Note 11.

#### Reclassifications

Certain prior period amounts have been reclassified in order to conform to the 2022 presentation. Such reclassifications did not change total assets, liabilities, revenues, expenses, or changes in net assets as reflected in the 2021 financial statements.

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

# September 30, 2022 and 2021 (in thousands)

#### **NOTE 3 - CONTRIBUTIONS RECEIVABLE**

As of September 30, 2022 and 2021, contributions receivable, net, are due in the following periods:

	2022		2021
In one year or less Between one year and four years	\$ 3,71! 94		1,050 254
	4,66	5	1,304
Less: Present value discount	(5	9)	(36)
Net amount	\$ 4,60	<u>\$</u>	1,268

#### **NOTE 4 - LIQUIDITY AND AVAILABILITY OF RESOURCES**

IIE's financial assets and resources available to meet cash needs for general expenditures within one year of the date of the statement of financial position were as follows:

		2022		2021
Financial assets:				
Cash and cash equivalents	\$	71,055	\$	69,428
Accounts receivable on sponsored programs, net		51,017		37,518
Contributions receivable due within one year		3,719		1,050
Undesignated investments		33,007		80,224
Total financial assets available within one year		158,798		188,220
Liquiditum				
Liquidity resources:		40.000		40.000
Bank line of credit (undrawn)		10,000		10,000
Total Consolidation and management and label a within and				
Total financial assets and resources available within one	\$	168,798	\$	198,220
year	Ψ	100,700	<u> </u>	100,220

As part of IIE's liquidity management strategy, IIE structures its financial assets to be available as general expenditures, liabilities including debt service, and other obligations come due. Cash withdrawals from the investment pool align with IIE's spending policy but may be adjusted periodically based on the timing of gifts received, income and capital distributions, operating expenses and other factors affecting available cash. To manage potential liquidity needs, IIE also has committed bank lines of credit which totaled \$10,000 and \$10,000 as of September 30, 2022 and 2021, respectively, which it could draw upon.

IIE also has board-designated endowment funds totaling \$93,247 and \$108,698 at September 30, 2022 and 2021, respectively. IIE does not intend to spend from its board-designated endowment funds other than amounts appropriated for expenditure as part of the annual budget approval process; however, amounts from its board-designated endowment could be made available, if necessary.

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

September 30, 2022 and 2021 (in thousands)

#### **NOTE 5 - FINANCIAL INSTRUMENTS**

IIE follows guidance with respect to accounting and reporting for the fair value of financial assets and liabilities. This guidance establishes a fair value hierarchy for those instruments measured at fair value that distinguishes between assumptions based on market data (observable inputs) and IIE's own assumptions (unobservable inputs). The hierarchy consists of three levels as noted below:

- Level 1 Quoted prices are available in active markets for identical investments as of the reporting date, without adjustment. The type of investments in Level 1 includes listed equities held in the name of IIE and listed equities and other securities held indirectly through commingled funds.
- Level 2 Pricing inputs, including broker quotes, are generally those other than exchange quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.
- Level 3 Pricing inputs are unobservable for the investment and include situations where there is little, if any, market activity for the investment. Investments that are included in this category generally include privately held investments and securities held in partnership format.

Assets and liabilities measured at fair value are based on one or more of three valuation techniques. The three techniques are as follows:

#### Market Approach

Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities;

### Cost Approach

Amount that would be required to replace the service capacity of an asset (i.e., replacement cost); and,

# Income Approach

Techniques to convert future amounts to a single present amount based on market expectations (including present value techniques).

IIE adopted the accounting concept under GAAP to utilize the net asset value (NAV) as the "practical expedient" for measuring and reporting fair value. The practical expedient is an acceptable method under GAAP to determine the fair value of investments reported at net asset value from the respective general partners (a) that do not have a readily determinable fair value predicated upon a public market and (b) either have the attributes of an investment company or prepare their financial statements consistent with the measurement principles of an investment company under GAAP.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while IIE believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

# **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

# September 30, 2022 and 2021 (in thousands)

The following table summarizes the valuation of IIE's investments measured on a recurring basis by caption and by level within the valuation hierarchy as of September 30 of the respective year:

Level 1					20	022		
Substitution   Subs			Quoted Price in	O Sigr	vel 2 ther nificant	L Sig Unol	nificant oservable	Total
International   46,810	Equity securities	\$		\$	-	\$	-	\$
Sub-total   168,177   -	International Commodities		46,810 1,389		-		-	46,810 1,389
Investments measured at net asset value   20,565     Total investments   168,177   -   -   188,742     Beneficial interest in perpetual trusts   -   -   2,827   2,827     Total   \$ 168,177   \$ -   \$ 2,827   \$ 191,569     Total   \$ 168,177   \$ -   \$ 2,827   \$ 191,569     Total   \$ 168,177   \$ -   \$ 2,827   \$ 191,569	Bond funds		49,017		-			 49,017
Total investments   168,177   -   -   188,742	Sub-total		168,177		-		-	168,177
Total   \$ 168,177   \$ - \$ 2,827   \$ 191,569								 20,565
Total   \$ 168,177   \$ -   \$ 2,827   \$ 191,569	Total investments		168,177					 188,742
Level 1	Beneficial interest in perpetual trusts						2,827	 2,827
Level 1 Quoted Price in Active Markets         Level 2 Other Significant Unobservable Inputs         Level 3 Significant Unobservable Inputs           Short term investments         \$ 23         \$ -         \$ -         \$ 23           Equity securities         89,312         -         -         89,312           International Commodities         56,240         -         -         56,240           Commodities:         1,335         -         -         1,335           Debt securities:         Bond funds         63,658         -         -         63,658           Sub-total         210,568         -         -         210,568           Investments measured at net asset value         11,255	Total	\$	168,177	\$		\$	2,827	\$ 191,569
Quoted Price in Active Markets         Other Significant Observable         Significant Unobservable Inputs         Total           Short term investments         \$ 23         \$ -         \$ -         \$ 23           Equity securities         US         89,312         -         -         89,312           International         56,240         -         -         56,240           Commodities         1,335         -         -         1,335           Debt securities:         Bond funds         63,658         -         -         63,658           Sub-total         210,568         -         -         210,568           Investments measured at net asset value         11,255		-						
Securities   Sec		1	Quoted Price in	O Sigr	ther nificant	Sig Unol	nificant oservable	 Total
US     89,312     -     -     89,312       International     56,240     -     -     56,240       Commodities     1,335     -     -     1,335       Debt securities:     Bond funds     63,658     -     -     63,658       Sub-total     210,568     -     -     210,568       Investments measured at net asset value     11,255		\$	23	\$	-	\$	-	\$ 23
Bond funds         63,658         -         -         63,658           Sub-total         210,568         -         -         210,568           Investments measured at net asset value         11,255         11,255	US International Commodities		56,240		- - -		- - -	56,240
Investments measured at net asset value 11,255			63,658		_			 63,658
asset value11,255	Sub-total		210,568		-		-	210,568
Total investments 210,568 221,823								 11,255
	Total investments		210,568		_			 221,823
Beneficial interest in perpetual trusts 3,555 3,555	Beneficial interest in perpetual trusts						3,555	 3,555
Total \$ 210,568 \$ - \$ 3,555 \$ 225,378	Total	\$	210,568	\$	-	\$	3,555	\$ 225,378

# **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

# September 30, 2022 and 2021 (in thousands)

IIE's assets with a fair value estimate using net asset value per share as a basis at September 30, 2022 and 2021 are as follows:

				2022		
Fund Strategy	# of Funds	NAV	Unfunded Commitments	Redemption Frequency	Redemption Notice Period	Redemption Restrictions
Equity-oriented	4	\$ 6,940	\$ 8,100	Quarterly	60 days	For one fund, redemptions are not permitted. For one fund, redemptions are at the discretion of the general partner. For one fund, redemptions are subject to a 1-year lock-up expiring in December 2023.
Multi-strategy	5	13,625	5,000	Quarterly - Annually	65 - 120 days	For one fund, redemptions are not permitted.
	9	\$ 20,565	\$ 13,100			
				2021		
Fund Strategy	# of Funds	NAV	Unfunded Commitments	Redemption Frequency	Redemption Notice Period	Redemption Restrictions
Multi-strategy	3	\$ 11,255	\$ -	Quarterly - Annually	65 - 120 days	For one fund, redemptions are subject to a 1-year lock-up expiring in June 2022.
	3	\$ 11,255	\$ -			

All net realized and unrealized gains/losses are reflected in the statement of activities.

# **NOTE 6 - FIXED ASSETS, NET**

Fixed assets, net, as of September 30 consist of the following:

	Estimated Useful Lives	 2022	2021
Furniture Equipment Software development costs Leasehold improvements	7 Years 2-4 Years 3-7 Years 3-25 Years	\$ 96 5,688 23,280 7,808	\$ 122 2,772 24,065 8,821
Less: accumulated depreciation		36,872 (23,148)	 35,780 (24,085)
Total fixed assets, net		\$ 13,724	\$ 11,695

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

September 30, 2022 and 2021 (in thousands)

### **NOTE 7 - NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions are restricted for the following purposes at September 30, 2022 and 2021:

		2021		
Subject to expenditure for specific purpose: International exchange of students and scholars Leadership development educational services Higher education institutional development Emergency student and scholar assistance Fundraising	\$	7,756 770 6 9,703 561	\$	9,379 1,858 731 4,536 985
Endowment net assets		62,215		74,420
Total net assets with donor restrictions	\$	81,011	\$	91,909

### **NOTE 8 - NET ASSETS RELEASED FROM RESTRICTIONS**

Net assets released from restrictions for the years ended September 30, 2022 and 2021 were as follows:

	 2022	2021
Purpose restrictions accomplished:		
International exchange of students and scholars	\$ 2,575	\$ 2,465
Leadership development educational services	786	54
Higher education institutional development	(49)	186
Emergency student and scholar assistance	5,318	3,741
Fundraising	432	-
Release of appropriated endowment net assets with purpose		
restrictions	 3,107	 2,602
Total net assets released from restrictions	\$ 12,169	\$ 9,048

### **NOTE 9 - ENDOWMENT NET ASSETS**

In managing its endowment net assets, IIE adheres to the standard of prudence prescribed by the New York Prudent Management of Institutional Funds Act ("NYPMIFA") and considers the following factors prior to appropriating for expenditure endowment net assets:

- The duration and preservation of the endowment fund;
- The purposes of IIE and its endowment fund;
- · General economic conditions;
- · The possible effect of inflation or deflation;
- The expected total return from income and the appreciation of investments;
- Other resources of IIE;

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

# September 30, 2022 and 2021 (in thousands)

- Alternatives to expenditure of the endowment fund; and,
- The investment policy of IIE.

The policy governing the investment of IIE's endowment includes two objectives: (1) provide a reasonable and prudent level of currently expendable income in accordance with the spending policy set by the Board of Trustees (4.5% of the endowment's moving average fair value over the prior 36 months as of September 30th of the preceding fiscal year in which distribution is planned, unless otherwise specified by a donor); and (2) support IIE and its mission over the long term by maintaining future growth of the endowment. Under this policy, the endowment assets are invested in a manner that is intended to produce a return, net of inflation and investment management costs. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate-of-return objectives, IIE relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). IIE targets a diversified asset allocation to achieve its long-term objective within prudent risk constraints.

In accordance with current New York State law, IIE is required to preserve the fair value of the original gift as of the gift date for any gifts that are required to be maintained in perpetuity in accordance with the direction of the applicable gift instrument. For these gifts, IIE retains in perpetuity and classifies as net assets with donor restrictions (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. Gift amounts required to be held in perpetuity were \$5,791 and \$3,555 as of September 30, 2022 and 2021, respectively.

The remaining portion of the donor-restricted endowment funds that is not required to be held in perpetuity is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by IIE in a manner consistent with the standard of prudence prescribed by law, at which time, those amounts are reclassified to net assets without donor restrictions. When donor-restricted endowment fund deficits exist in the case of underwater endowments, they are classified as a reduction of net assets with donor restrictions. IIE has interpreted NYPMIFA to permit spending from endowments with a deficit in accordance with prudent measures required under law. There were no underwater endowment funds as of September 30, 2022 and 2021.

At September 30, 2022, endowment net asset composition by type of fund and purpose consists of the following:

	 nout Donor estrictions	 ith Donor estrictions	 Total
Donor-restricted endowment funds:			
Scholarships and professional development	\$ -	\$ 13,770	\$ 13,770
Scholar Rescue Fund	-	39,307	39,307
Fulbright Legacy Fund	-	9,138	9,138
Board-designated endowment funds:			
IIE Initiatives Fund	70,320	-	70,320
Fulbright Legacy Fund	7,139	-	7,139
Scholar Rescue Fund	12,435	-	12,435
Gilman Impact and Innovation Fund	2,578	-	2,578
IIE's Children of Employee Program	480	-	480
Andrew Heiskell Endowment	 295	 	 295
Total	\$ 93,247	\$ 62,215	\$ 155,462

# **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

# September 30, 2022 and 2021 (in thousands)

At September 30, 2021, endowment net asset composition by type of fund and purpose consists of the following:

	 hout Donor estrictions		ith Donor estrictions	Total
Donor-restricted endowment funds:	 	'		 
Scholarships and professional development	\$ -	\$	14,361	\$ 14,361
Scholar Rescue Fund	-		48,654	48,654
Fulbright Legacy Fund	-		11,405	11,405
Board-designated endowment funds:				
IIE Initiatives Fund	80,224		-	80,224
Fulbright Legacy Fund	15,552		-	15,552
Scholar Rescue Fund	8,766		-	8,766
Gilman Impact and Innovation Fund	3,174		-	3,174
IIE's Children of Employee Program	602		-	602
Andrew Heiskell Endowment	 380			 380
Total	\$ 108,698	\$	74,420	\$ 183,118

Changes in endowment net assets for the years ended September 30, 2022 and 2021 consist of the following:

	 hout Donor estrictions	• •	ith Donor estrictions	Total
Endowment net assets at September 30, 2020 Investment return Contributions Transfer from undesignated net assets Appropriation of endowment assets for expenditure	\$ 99,215 10,547 - 17 (1,081)	\$	64,232 12,727 89 - (2,628)	\$ 163,447 23,274 89 17 (3,709)
Endowment net assets at September 30, 2021 Investment loss Contributions Appropriation of endowment assets for expenditure	108,698 (19,899) 6,001 (1,553)		74,420 (12,337) 3,239 (3,107)	183,118 (32,236) 9,240 (4,660)
Endowment net assets at September 30, 2022	\$ 93,247	\$	62,215	\$ 155,462

#### **NOTE 10 - SPONSORED PROGRAMS REVENUE**

Sponsored programs revenue for fiscal years 2022 and 2021 was derived from the following major sponsor categories:

	 2022		2021
U.S. government agencies	\$ 233,493	\$	171,390
Foundations and research organizations	48,797		47,877
Corporations Foreign governments and international organizations	4,835 17,239		4,774 17,722
i oreign governments and international organizations	 17,239	-	17,722
Total sponsored programs revenue	\$ 304,364	\$	241,763

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

September 30, 2022 and 2021 (in thousands)

#### **NOTE 11 - COMMITMENTS AND CONTINGENCIES**

## **Operating Leases**

The Institute has real property leases for office space in the jurisdictions in which it operates. These leases have original terms ranging from one year to approximately twenty years. Certain leases have available renewal options, extending the terms of the underlying leases by between one and five years. Certain of the Institute's real property leases require monthly payments for variable operating expenses, which include real estate taxes, insurance and other operating costs.

### Leases, Prior to October 1, 2021

Rental expense was \$6,070 for the year ended September 30, 2021, accounted for under ASC 840.

#### Leases, October 1, 2021 and After

Right-of-use assets represent the Institute's right to use an underlying asset for the lease term, while lease liabilities represent the Institute's obligation to make lease payments arising from the lease. Right-of-use assets and lease liabilities are recognized at the commencement date of a lease based on the net present value of lease payments over the lease term.

Certain of the Institute's leases include options to renew the lease. The exercise of lease renewal options is at the Institute's sole discretion. The Institute regularly evaluates the renewal options and when they are reasonably certain of exercise, the Institute includes such options in the lease term.

In determining the discount rate used to measure the right-of-use assets and lease liabilities, the Institute uses the rate implicit in the lease, or if not readily available, the Institute uses a risk-free rate based on a U.S. Treasury note or bond rate for a similar term.

Right-of-use assets are assessed for impairment in accordance with the Institute's long-lived asset policy. The Institute reassesses lease classification and remeasures right-of-use assets and lease liabilities when a lease is modified and that modification is not accounted for as a separate new lease or upon certain other events that require reassessment in accordance with Topic 842.

The Institute made significant assumptions and judgments in applying the requirements of Topic 842. In particular, the Institute:

- Evaluated whether a contract contains a lease, by considering factors such as whether the Institute
  obtained substantially all rights to control an identifiable underlying asset and whether the lessor has
  substantive substitution rights; and,
- Determined whether contracts contain embedded leases.

The Institute does not have any material leasing transactions with related parties.

# **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

# September 30, 2022 and 2021 (in thousands)

The following table summarizes the operating lease right-of-use assets and operating lease liabilities as of September 30, 2022:

Operating lease right-of-use assets, net Operating lease liabilities:	\$	37,317
Current		2,631
Long-term		41,347
Total operating lease liabilities	\$	43,978
Below is a summary of expenses incurred pertaining to leases for the year ended Septe	ember	30, 2022:
Operating lease expense	\$	5,468
Short-term lease expense		121
Variable lease expense		261
Total operating lease expense	\$	5,850

The right-of-use assets and lease liabilities were calculated using a weighted average discount rate of 1.95 percent. As of September 30, 2022, the weighted average remaining lease term was 16.32 years.

The table below summarizes the Institute's scheduled future minimum lease payments for years ending after September 30, 2022:

### Years Ending September 30:

2023	\$ 3,479
2024	3,167
2025	2,848
2026	2,861
2027	2,896
Thereafter	36,629
Total lease payments	51,880
Less: present value discount	(7,902)
Total lease liabilities	43,978
Less: current portion	(2,631)
·	
Long-term lease liabilities	\$ 41,347
_	

The following table includes supplemental cash flow and noncash information related to the leases for the year ended September 30, 2022:

Cash paid for	amounts included	d in the meas	urement of	lease liabilities:

Operating cash flows used for operating leases	\$ 5,865
Operating lease right-of-use assets obtained in exchange for lease liabilities	\$ 280

#### **NOTES TO FINANCIAL STATEMENTS - CONTINUED**

September 30, 2022 and 2021 (in thousands)

The Institute has entered into a lease agreement for an office space in Washington, DC which, at September 30, 2022, was not in the control of the Institute. Therefore, the lease had not yet commenced at the end of the fiscal year. The initial term of the lease is for thirteen years and eight months, with a delivery date to the Institute of October 11, 2022. The lease also includes one five-year renewal option. The total estimated base rent amount for the term of the lease including the renewal option period is \$35,063.

#### Other Commitments and Contingencies

From time to time, IIE is involved in litigation concerning its business affairs. Management believes that the resolution of all pending litigation will not have a material adverse effect on IIE's financial condition, changes in nets, or cash flows.

IIE engages in activities which are subject to governmental audit from time to time. The ultimate outcome of such audits could result in amounts due to government agencies, which expenses would be absorbed by IIE. In IIE's opinion, such amounts, if any, would not have a material effect on IIE's financial condition, changes in net assets, or cash flows.

### **NOTE 12 - SUBSEQUENT EVENTS**

IIE has performed a review of events subsequent to the balance sheet date through the date on which the financial statements were available to be issued and determined that there were no such events requiring recognition or disclosure in the financial statements.